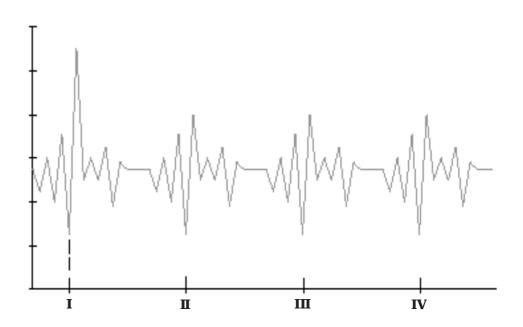
# THE HEALTH CARE M&A REPORT FIRST QUARTER 2011

A SUPPLEMENT TO THE HEALTH CARE M&A MONTHLY





## THE HEALTH CARE M&A REPORT

FIRST QUARTER 2011

A SUPPLEMENT TO THE HEALTH CARE M&A MONTHLY

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#### **INTRODUCTION**

This is the 71<sup>st</sup> issue of *The Health Care M&A Report*, which tracks the merger and acquisition market in the health care industry. General trends in the market are discussed in this Introduction and supported by data from individual deals that appear in the body of the text. Each entry details a transaction, describing the target and acquirer. It also provides the price, terms, acquisition multiples and other financial information, where these are available. Finally, the commentary section offers additional analysis.

This issue reports on 229 separate transactions that were announced in the first quarter of 2011 and lists them alphabetically by target within 13 separate health care sectors.

■ Behavioral Health Care

■ Biotechnology

■ E-Health

■ Home Health Care

■ Hospitals

■ Laboratories, MRI & Dialysis

■ Long-Term Care

Managed Care

Medical Devices

Pharmaceuticals

■ Physician Medical Groups

Rehabilitation

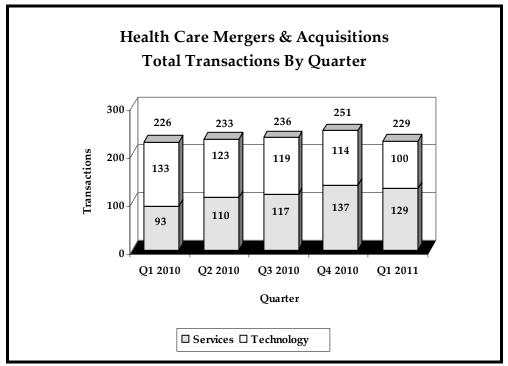
Other

Below we illustrate some of the more significant trends in the health care merger and acquisition market with a series of charts, providing details of its size and of the kinds of players involved. These general figures and statistics are followed by sections on the M&A market for each of the 13 sectors of the health care industry. Finally, the financial and strategic details of the individual deals that make up this market are set out in the body of the text.

Notable trends in the first quarter's health care M&A market which impacted multiple sectors include the following. These are discussed further in the individual sections below.

- 1. Financial buyers made a strong showing in several health care sectors, accounting for 31% of all dollars spent on health care M&A activity.
- 2. Acquisition activity was strong in facility-based services sectors such as Hospitals and Long-Term Care.
- 3. Long-Term Care and Medical Devices attracted the most investor interest and capital for deal making during the first quarter.
- 4. The search for new drugs and revenue streams continued to blur the boundary between Biotechnology and Pharmaceuticals as participants in both industries sought to replace the loss of revenues from drugs going off patent.
- 5. Health care reform has prompted Managed Care Organizations to look for acquisitions outside their core business, and seek deals in e-Health and Consumer Healthcare ("Other").
- 6. The Q1:11 dollar volume in each of the Laboratory and Rehabilitation sectors was greater than the combined 2009 and 2010 dollar volumes for each sector, though for different specific reasons. Underlying both was the availability of capital to get the deals done.

#### QUARTERLY M&A DEAL VOLUME



Source: Irving Levin Associates, Inc.

For reasons of timeliness, each transaction is tracked by the date of the announcement rather than the date of consummation, or closing date. This generally coincides with a significant event, such as the signing of a letter of intent or the receipt of regulatory clearance. It is assumed that once a letter of intent is signed, for example, the parties to the deal consider it to be economically viable relative to the market conditions at the time of the signing. The chart above presents these 229 deals in relation to the number of deals that were announced during the four previous quarters.

The chart divides the health care industry into two broad segments: the nine sectors we have traditionally covered that offer "services" and the four sectors we subsequently began covering that are focused on products and "technology." These two segments also figure in the discussion below.

With 229 deals announced during Q1:11, M&A activity was down 6% from the previous quarter's 251 transactions, but up 1% from the 226 deals in the year-ago quarter (Q1:10). The 129 deals in the health care services segment represent 56% of the total transaction volume announced during Q1:11, with the 100 deals in the health care technology segment making up the remaining 44%. Year-over-year, the services segment is now capturing a larger proportion of this market's deal volume as investor confidence in these businesses increases.

#### DEAL VOLUME BY SEGMENT AND SECTOR

Services Segment:           Long-Term Care         36         35         3%         20         80%           Hospitals         24         24         0%         9         167%           Physician Groups         18         29         -38%         12         50%           Labs, MRI, Dialysis         11         8         38%         8         38%           Home Health Care         6         9         -33%         14         -57%           Behavioral Health Care         4         2         100%         0         NM           Rehabilitation         3         5         -40%         2         50%           Managed Care         1         1         0%         2         -50%           Other         26         24         8%         26         0%           Services Subtotal         129         137         -6%         93         39%           Technology Segment:           Medical Devices         43         42         2%         41         5%           Biotechnology         24         26         -8%         30         -20%           Pharmaceuticals         21         27			Q.	4:10	Q1	:10
Services Segment:           Long-Term Care         36         35         3%         20         80%           Hospitals         24         24         0%         9         167%           Physician Groups         18         29         -38%         12         50%           Labs, MRI, Dialysis         11         8         38%         8         38%           Home Health Care         6         9         -33%         14         -57%           Behavioral Health Care         4         2         100%         0         NM           Rehabilitation         3         5         -40%         2         50%           Managed Care         1         1         0%         2         -50%           Other         26         24         8%         26         0%           Services Subtotal         129         137         -6%         93         39%           Technology Segment:           Medical Devices         43         42         2%         41         5%           Biotechnology         24         26         -8%         30         -20%           Pharmaceuticals         21         27		Q1:11		<b>%</b>		<b>%</b>
Long-Term Care       36       35       3%       20       80%         Hospitals       24       24       0%       9       167%         Physician Groups       18       29       -38%       12       50%         Labs, MRI, Dialysis       11       8       38%       8       38%         Home Health Care       6       9       -33%       14       -57%         Behavioral Health Care       4       2       100%       0       NM         Rehabilitation       3       5       -40%       2       50%         Managed Care       1       1       0%       2       -50%         Other       26       24       8%       26       0%         Services Subtotal       129       137       -6%       93       39%         Technology Segment:         Medical Devices       43       42       2%       41       5%         Biotechnology       24       26       -8%       30       -20%         Pharmaceuticals       21       27       -22%       39       -46%         e-Health       12       19       -37%       23       -48% <th><u>Sector</u></th> <th>Deals*</th> <th><u>Deals</u></th> <th><b>Change</b></th> <th><u>Deals</u></th> <th><b>Change</b></th>	<u>Sector</u>	Deals*	<u>Deals</u>	<b>Change</b>	<u>Deals</u>	<b>Change</b>
Hospitals 24 24 0% 9 167% Physician Groups 18 29 -38% 12 50% Labs, MRI, Dialysis 11 8 38% 8 38% Home Health Care 6 9 -33% 14 -57% Behavioral Health Care 4 2 100% 0 NM Rehabilitation 3 5 -40% 2 50% Managed Care 1 1 0% 2 -50% Other 26 24 8% 26 0% Services Subtotal 129 137 -6% 93 39% Technology Segment:  Medical Devices 43 42 2% 41 5% Biotechnology 24 26 -8% 30 -20% Pharmaceuticals 21 27 -22% 39 -46% e-Health 12 19 -37% 23 -48%	Services Segment:					
Physician Groups       18       29       -38%       12       50%         Labs, MRI, Dialysis       11       8       38%       8       38%         Home Health Care       6       9       -33%       14       -57%         Behavioral Health Care       4       2       100%       0       NM         Rehabilitation       3       5       -40%       2       50%         Managed Care       1       1       0%       2       -50%         Other       26       24       8%       26       0%         Services Subtotal       129       137       -6%       93       39%         Technology Segment:         Medical Devices       43       42       2%       41       5%         Biotechnology       24       26       -8%       30       -20%         Pharmaceuticals       21       27       -22%       39       -46%         e-Health       12       19       -37%       23       -48%	Long-Term Care	36	35	3%	20	80%
Labs, MRI, Dialysis       11       8       38%       8       38%         Home Health Care       6       9       -33%       14       -57%         Behavioral Health Care       4       2       100%       0       NM         Rehabilitation       3       5       -40%       2       50%         Managed Care       1       1       0%       2       -50%         Other       26       24       8%       26       0%         Services Subtotal       129       137       -6%       93       39%         Technology Segment:         Medical Devices       43       42       2%       41       5%         Biotechnology       24       26       -8%       30       -20%         Pharmaceuticals       21       27       -22%       39       -46%         e-Health       12       19       -37%       23       -48%	Hospitals	24	24	0%	9	167%
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Technology Subtotal 100 114 -12% 133 -25%	e-Health	12	19	-37%	23	-48%
0,	Technology Subtotal	100	114	-12%	133	-25%
Grand Total 229 251 -9% 226 1%	Grand Total	229	251	-9%	226	1%

The Health Care M&A Market—Deal Volume

The table above lists the percentage contribution of each sector to the first quarter's total deal volume, along with comparisons to the previous and year-ago quarters. The three most active sectors of the health care M&A market taken together account for approximately 45% of the total deal volume announced during the first quarter of 2011.

In Q1:11, the three most active individual sectors were Medical Devices (43), Long-Term Care (36) and a tie between Biotechnology and Hospitals (24 each). Combined, the top three figures captured 45% of the quarter's total deal volume. The three largest sectors of the previous quarter in terms of deal volume (Medical Devices, Long-Term Care and Physician Medical Groups) accounted for about 43% of that period's total transaction volume.

#### THE ACQUIRERS

Acquirer	Listing	Sector	Deals
Health Care REIT	NYSE: HCN	Long-Term Care	5
Pfizer, Inc.	NYSE: PFE	Pharmaceuticals	4
Cephalon	NASDAQ: CEPH	Pharmaceuticals	3
IPC The Hospitalist	NASDAQ: IPCM	Physician Medical Groups	3
PerkinElmer	NYSE: PKI	Medical Devices	3

Multiple Acquirers—Three Or More Deals

A total of 199 companies were involved in the Q1:11 health care M&A market as buyers (Q4:10, 199). Ninety-five publicly traded corporations announced a combined total of 118 deals; 84 privately held companies announced 89 deals; and 20 not-for-profit organizations announced 22 deals.

Companies that made three or more acquisitions during Q1:11 are tabulated in the chart above. Each of the remaining multiple acquirers made two deals apiece. The publicly traded corporations include Alexion Pharmaceuticals, Boston Scientific Corp., Emergency Medical Services Corp., Emeritus Senior Living, Quest Diagnostics, The Ensign Group, LHC Group, Meda AB, RadNet and Valeant Pharmaceuticals International. The privately held companies include Acadiana Management, DJO Global, Gruenenthal GmbH, Platinum Health Care and U.S. Healthworks. The not-for-profit organizations include Memorial Health Systems and NorthShore University Health System. All remaining buyers made a single deal.

#### ACQUIRER LISTING AND MARKET SHARE

Acquirer Type	Q:	1:10	Q <sup>2</sup>	2:10	Q	3:10	Q4	4:10	Q	1:11
(By Listing)	Deals	Dollars	Deals	Dollars	Deals	Dollars	Deals	Dollars	Deals	Dollars
Publicly Traded	53%	93%	61%	87%	60%	76%	56%	94%	52%	85%
Privately Held	34%	6%	32%	12%	30%	23%	32%	5%	39%	13%
Not-For-Profit	13%	1%	7%	1%	10%	1%	12%	1%	9%	2%

Deals Announced and Dollars Spent By Acquirer Type

The table above classifies acquirers according to their listing type: publicly traded corporation, privately held company or not-for-profit organization. For each type, it presents the percentage of deals and dollars that type captured in a given quarter. In Q1:11, for example, acquisitions made by publicly traded corporations were responsible for approximately 85% of all dollars spent in the health care M&A market, while those made by privately held companies were responsible for 13% and those made by not-for-profit organizations were responsible for just 2%.

The table also shows that in terms of dollar volume, not-for-profit organizations hover around the 1% mark even though they may account for between 7% and 13% of the total deal volume. The share of dollars captured by not-for-profits is low in part because of the frequent use of mergers by this cohort, particularly among hospitals, to structure transactions; mergers typically lack prices to contribute to the overall dollar figures.

What the table above also shows us is that publicly traded corporations habitually outstrip their privately held and not-for-profit counterparts in the percentage of M&A dollars they capture, due both to their ability to access the public equity markets and to the sizable cash flow that larger corporations generate.

#### FINANCIAL VS. STRATEGIC BUYER

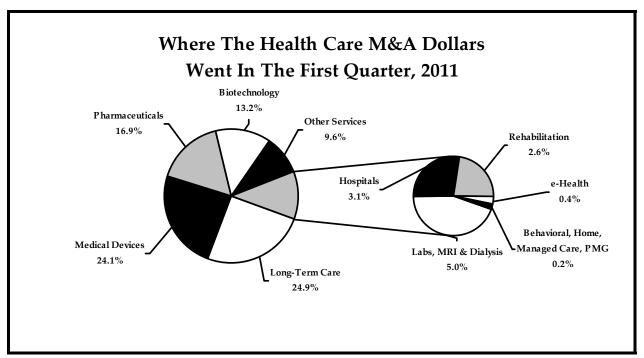
Financial Buyers	Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
Deals Announced	12	13	23	19	21
Percentage of Deal Volume	6%	6%	10%	8%	9%
Dollars Committed	\$3.5 billion	\$1.8 billion	\$14.4 billion	\$10.4 billion	\$16.0 billion
Percentage of Dollars Spent	14%	4%	21%	16%	31%

The Impact Of Financial Buyers On The Health Care M&A Market

Despite the negative press they sometimes receive in the general media, financial buyers have not historically dominated the M&A market in the health care industry. Strategic buyers, most of them publicly traded corporations, have accounted for the lion's share of deal making.

The table above indicates that financial buyers are now returning to the M&A market after posting nominal figures during the depths of the Great Recession, and they are bringing with them a backlog of capital to invest. Ten of the 21 deals announced in the first quarter of 2011 targeted the Long-Term Care sector; most of them were carried out by real estate investment trusts, or REITs.

#### DOLLAR VOLUME: WHERE THE M&A DOLLARS GO



Where The Health Care M&A Dollars Went In Q1:11

A total of \$51.0 billion was committed to fund the 229 transactions of the first quarter of 2011. The chart above displays the percentage contribution of each sector to the total dollars spent during the quarter. Long-Term Care, Medical Devices and Pharmaceuticals captured the three highest amounts, posting \$12.7 billion, \$12.3 billion and \$8.6 billion, respectively. These three sectors were also the biggest spenders in the previous quarter (though with a different ranking), posting \$9.6 billion, \$21.3 billion and \$9.0 billion, respectively.

At the other end of the spectrum, four service sectors combined, Behavioral Health Care, Home Health Care, Managed Care and Physician Medical Groups, accounted for a total of \$117.0 million, or approximately 0.2% of the first quarter's total dollar volume.

#### SERVICE VS. TECHNOLOGY SECTORS

	Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
Services	\$5.9 billion	\$9.3 billion	\$23.4 billion	\$25.8 billion	\$23.1 billion
Technology	\$19.7 billion	\$35.8 billion	\$44.6 billion	\$37.4 billion	\$27.9 billion
All Sectors	\$25.6 billion	\$45.1 billion	\$68.0 billion	\$63.2 billion	\$51.0 billion

Dollars Spent On Health Care M&A

Based on purchase prices revealed to date, a total of \$51.0 billion was committed in Q1:11 to finance the quarter's acquisition activity. While the technology segment continues to attract a greater percentage of health care M&A dollars than the corresponding services segment does, the gap between the two has been narrowing over recent quarters. While the technology sectors captured 77% of all M&A dollars in the year-ago quarter, Q1:10, they captured just 55% in Q1:11.

After rising over several quarters, the median price paid per transaction during the first quarter of 2011 was \$55.0 million, the same as in the previous quarter, Q4:10.

#### BILLION-DOLLAR DEALS, FIRST QUARTER 2011

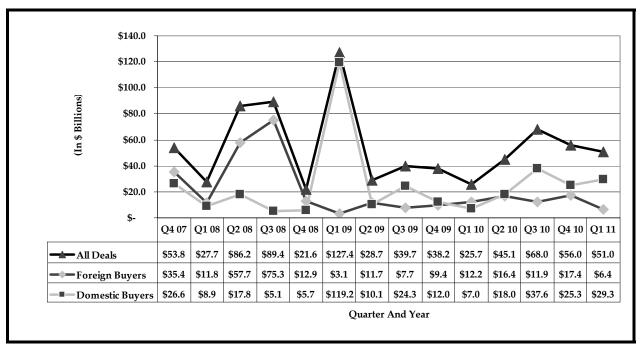
<u>Acquirer</u>	<u>Listing</u>	<u>Target</u>	<u>Listing</u>	Price (In \$ billions)	<u>Sector</u>
Ventas, Inc.	NYSE:	Nationwide Health	NYSE:	7.4	Long-Term Care
	VTR	Properties, Inc.	NHP		
Danaher Corporation	NYSE:	Beckman Coulter, Inc.	NYSE:	6.8	Medical Devices
	DHR		BEC		
Clayton, Dubilier &	Private	Emergency Medical	NYSE:	3.2	Other
Rice, LLC		Services Corp.	EMS		
Terumo Corporation	T:	CaridianBCT	Private	2.6	Medical Devices
	4543				
Health Care REIT	NYSE:	Genesis real estate assets	Private	2.4	Long-Term Care
	HCN				
Astellas Pharma, Inc.	T:	Rights to kidney cancer	Private	1.5	Pharmaceuticals
	4503	drug candidate			
Kindred Healthcare	NYSE:	RehabCare Group, Inc.	NYSE:	1.3	Rehabilitation
Services, Inc.	KND		RHB		
Eli Lilly and Co.	NYSE:	Diabetes venture, Part II	Private	1.2	Pharmaceuticals
	LLY				
Forest Laboratories,	NYSE:	Clinical Data, Inc.	NASDAQ:	1.2	Pharmaceuticals
Inc.	FRX		CLDA		
Amgen, Inc.	NASDAQ:	BioVex Group, Inc.	Private	1.0	Biotechnology
	AMGN				

#### Billion-Dollar Deals Announced In Q1:11

As shown in the table above, the first quarter of 2011 saw the announcement of 10 billion-dollar deals (Q4:10, 13). Their combined value of \$28.6 billion accounts for 56% of the quarter's total M&A dollars (Q4:10, 71%).

Six of the billion-dollar deals are in the technology segment while four are in the services segment. Seven of the transactions have strategic buyers (Q4:10, 11) while three have financial buyers (Q4:10, 2), consisting of two REITs and one private equity group.

#### DOLLAR VOLUME—DOMESTIC VS. FOREIGN BUYERS



Multi-Year Trend Of Foreign And Domestic Buyers In The Health Care M&A Market (Top 20 Deals)

Both foreign and domestic buyers have been active in the health care M&A market. Domestic buyers had dominated the U.S. health care M&A market up until Q4:07, when foreign buyers began outspending their American counterparts for about five quarters.

The chart above tracks their progress from Q4:07 through Q1:11. It gives three data points for each quarter. First is the total number of health care M&A dollars spent in that quarter on all transactions. The next two figures are derived from the top 20 deals of the quarter as measured in dollar value. Accordingly, the second data point is the number of dollars spent by all foreign buyers among the top 20 deals. Similarly, the third data point is the number of dollars spent by all U.S. buyers among the top 20 deals. (Since the top 20 deals in any given quarter generally account for approximately four-fifths of all dollars spent, the inclusion of the remaining deals, all of lesser value, does not materially alter the overall pattern of results.)

With the onset of the Credit Crunch in mid-2007, foreign buyers came to have the upper hand. Part of the reason for the preponderance of foreign buyers was that the dollar had been historically low against other major currencies—and a lower dollar made acquisitions in America by foreign buyers cheaper and more attractive. The low dollar also tended to keep American buyers in the American market and away from relatively more expensive foreign opportunities.

However, since the beginning of 2009, domestic buyers appear in general to be outspending their foreign counterparts; Q1:10 is the only exception to this rule. Going forward, the trend toward globalization will likely raise the levels of cross-border M&A in the health care technology sectors while attempts to enhance local and regional health care delivery networks in the U.S. will foster a strong domestic market.

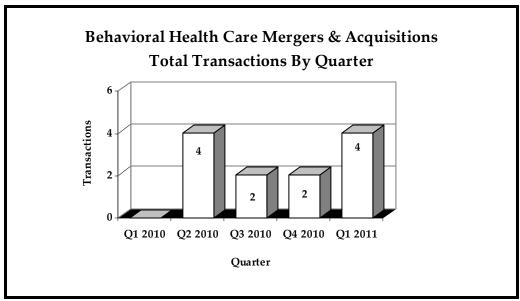
#### OF SPECIAL NOTE

To keep our readers abreast of the rapid and ever-changing developments in the M&A market, Irving Levin Associates issues *The Health Care M&A Weekly* 50 times a year. This bulletin, which reaches your desk by e-mail, lists all of the health care M&A deals announced during the week along with prices and links. Further detail and analysis of these transactions are provided in our monthly newsletter, *The Health Care M&A Monthly*, which is intended to serve two purposes. First, it offers up-to-date information on the market by collecting all the deals that have been announced during the previous month. Second, the newsletter places those deals in context by providing commentary on the market itself. Each month, we discuss emerging trends in individual sectors of the health care industry, interpret the investment implications of select deals and report information about deals we have heard to be brewing, but which have yet to be formally announced.

After the end of each quarter, we issue this source book, *The Health Care M&A Report*, to follow up on these transactions with more comprehensive information on the quarter's deals. We utilize such sources as SEC filings, discussions with bankers and consultants involved in certain transactions, and interviews with company management to bring our readers reliable, value-added information on this important and rapidly evolving market. The Irving Levin online M&A database, *Deal Search Online*, which includes 15 years' worth of M&A data, is updated weekly and is at your disposal 24 hours a day, seven days a week. So even after the publication of this source book, we make subsequent updates to the deals contained in it available to subscribers through our online database and our monthly newsletter. We hope that you will find our services a valuable tool for your business.

#### **Behavioral Health Care**

The Behavioral Health Care sector produced four transactions during Q1:11; this represents 33% of the 12 deals announced during the past 12 months. During this period, M&A activity has been meager. Apart from an usually large \$3.1 billion deal in Q2:10, most deals in this sector have been small, localized acquisitions.



Source: Irving Levin Associates, Inc.

Based on revealed prices, the 12 Behavioral Health Care deals in the past four quarters cost a combined total of nearly \$3.5 billion; just \$28.0 million of that was spent during the first quarter.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
_	\$3.1 billion	\$391.0 million	\$8.5 million	\$28.0 million

Dollars Spent On Behavioral Health Care M&A, By Quarter

The businesses acquired during the first quarter, as in the fourth, included operators of psychiatric hospitals and behavioral health programs. The buyers included one publicly traded, one privately held and two not-for-profit organizations. The targets each included a unit of one publicly traded corporation, two privately held companies and one not-for-profit.

In the first quarter's largest Behavioral Health Care deal, hospital operator Universal Health Services is selling MeadowWood Behavioral Health, a 58-bed acute psychiatric hospital in Delaware, to Pioneer Behavioral Health for \$21.5 million. This sale came about as a divestiture requirement imposed by federal antitrust regulators on Universal Health Services in connection with its \$3.1 billion acquisition of Psychiatric Solutions. Both the buyer and the seller are publicly traded corporations. We expect several more divestments from Universal Health Services in 2011.

In the second largest deal, The University of Colorado is selling North Pavilion, a 75,000 square-foot property, to the Mental Health Center of Denver for \$3.5 million. The buyer plans an \$11.0 million renovation of the facility as an adult services clinic. The purchase price covers the cost of the real property. The resources of several smaller clinics will be consolidated into the center.

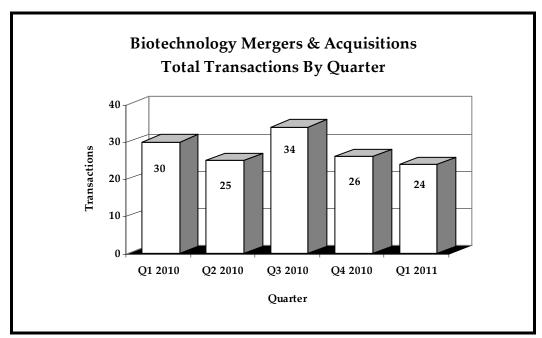
In the third largest deal, Memorial Health System of South Bend, Indiana, is paying \$3.0 million to acquire certain behavioral health care assets from The Madison Center, an organization that has been in bankruptcy proceedings. The assets primarily include three buildings with 90 beds. A judge confirmed this acquisition on April 1, 2011.

The first two of these three deals rank among the five largest Behavioral Health Care deals of the past 12 months, listed below.

Largest Behavioral Health Care Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1. United Health Services acquired Psychiatric Solutions	\$3.1 billion	Q2:10
2. Onex Corp. acquired ResCare	\$390.0 million	Q3:10
3. Pioneer Behavioral Health acquired MeadowWood	\$21.5 million	Q1:11
4. St. Joseph's acquired St. Vincent's Hospital Westchester	\$7.5 million	Q4:10
5. Mental Health Center of Denver acquired North Pavilion	\$3.5 million	Q1:11

#### **Biotechnology**

During Q1:11, the Biotechnology sector posted a total of 24 deals, or 22% of the 109 biotech deals announced during the past four quarters. These 24 deals represent an 8% decrease from the 26 deals announced in the previous quarter, Q4:11, and a 20% decrease from the 30 deals announced in the year-ago quarter, Q1:10.



Source: Irving Levin Associates, Inc.

Based on prices revealed to date, a total of \$6.7 billion was spent to finance the first quarter's activity, or roughly 11% of the \$59.2 billion committed during the past 12 months.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$6.6 billion	\$15.7 billion	\$30.6 billion	\$6.2 billion	\$6.7 billion

Dollars Spent On Biotechnology M&A, By Quarter

Twenty companies announced a combined total of 24 deals: 18 publicly traded corporations announced a total of 22 deals while two privately held companies announced one deal each. Pfizer announced three deals while Alexion Pharmaceuticals and Cephalon announced two deals apiece. Six deals, or one-quarter of the sector total, involved foreign buyers acquiring an American-listed company. Eight of the targets were publicly traded corporations or portions thereof while 16 were privately held companies. Seattle Genetics made two sales. Seven of the targets were foreign-listed.

The target businesses in Q1:11 are all involved in the discovery and use of cellular and molecular processes and platforms to solve problems or make products, both diagnostic and therapeutic. The therapeutic areas involved include cancer, CNS disorders, infectious disease, inflammation and macular degeneration. Some of the targets have just a portfolio of intellectual property, while others have marketed products; some targets involve specific products, others entire companies.

With the credit markets not flowing as freely as in the past, companies continue to hold on to their cash. This is reflected in a significant number of deals to acquire the rights to experimental therapeutic candidates: they generally consist of a small upfront payment, often a licensing fee, and very large

milestone payments that will be made only if certain development, regulatory or commercialization thresholds are achieved. Twelve deals in Q1:11 had this structure. By contrast, acquisitions of established biotech companies with marketed products are generally structured in terms of stock, cash or a combination of both. Twelve of the deals in the first quarter have this latter deal structure.

In the largest Biotechnology deal of the first quarter, Amgen is paying up to \$1.0 billion in upfront and milestone payments to acquire BioVex, a company that is developing novel biologics to treat cancer and prevent infectious diseases. This acquisition enlarges Amgen's pipeline of cancer-fighting drugs; the buyer is well positioned to leverage the target's *OncoVEX*, which is currently in phase 3 trials for melanoma and other indications, in multiple solid tumor indications.

In the second largest deal of Q1:11, one that is worth as much as \$750.0 million, Intra-Cellular Therapies is entering into a collaboration with Japan's Takeda Pharmaceutical Co. to develop and commercialize certain schizophrenia treatments. Apart from an upfront cash payment, Takeda has committed to pay up to \$500.0 million in development milestones and up to \$250.0 million in sales-based milestones.

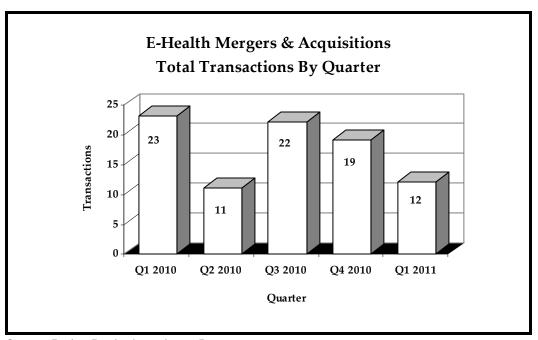
In the third largest transaction, Seattle-based Theraclone Sciences (TS) is entering into an R&D collaboration with pharma giant Pfizer to use TS's I-STAR technology to discover protective monoclonal antibodies. The deal could bring Theraclone up to \$632.0 million.

None of these three transactions figure among the five largest deals of the past 12 months, listed below. Note that the buyers in these large deals are generally pharmaceutical companies in search of new revenue streams as a number of their existing drugs face impeding patent cliffs.

<u>Fiv</u>	ve Largest Biotechnology Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1.	Sanofi-Aventis acquired Genzyme Corp.	\$20.1 billion	Q3:10
2.	Astellas acquired OSI Pharmaceuticals	\$4.0 billion	Q2:10
3.	Grifols SA acquired Talecris	\$4.0 billion	Q2:10
4.	Celgene acquired Abraxis BioScience	\$2.9 billion	Q2:10
5.	Johnson & Johnson acquired Crucell, NV	\$2.3 billion	Q3:10

#### E-Health

Twelve deals were announced in the e-Health sector during Q1:11, representing approximately 19% of the 64 e-Health transactions announced during the past 12 months. The recent downturn in M&A activity is due in large part to investors' focus on technology opportunities outside of e-Health, particularly in the area of social media such as LinkedIn.



Source: Irving Levin Associates, Inc.

Based on prices revealed to date, approximately \$182.8 million was committed to finance this quarter's 12 deals. The first quarter figure thus represents about 3% of the approximately \$6.5 billion spent during the past four quarters to finance the period's 64 e-Health transactions.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$663.9 million	\$2.4 billion	\$3.0 billion	\$868.0 million	\$182.8 million

Dollars Spent On E-Health M&A, By Quarter

Twelve organizations announced one deal each: six publicly traded corporations and six privately held companies. Conversely, all 12 of the targets are privately held companies. The targets in these deals include companies involved in billing solutions, digital telepathology, health exchange services, medical transcription solutions and SaaS providers and websites.

In the largest e-Health deal of the first quarter, Harris Corporation, a communications and information technology company, is paying \$155.0 million to buy Carefx, a provider of interoperability workflow solutions using its *Fusionfx* platform. Carefx's solution suite is used by over 800 hospitals, health care systems and health information exchanges in North America, Europe and Asia, so this acquisition significantly expands the buyer's footprint in the health care industry.

In the second largest deal of the quarter, Transcend Services is paying approximately \$12.1 million, or 1.0x revenue, to purchase DTS America, a medical transcription company based in Nashville, Tennessee, that serves 30 hospitals plus several surgery centers in 13 states.

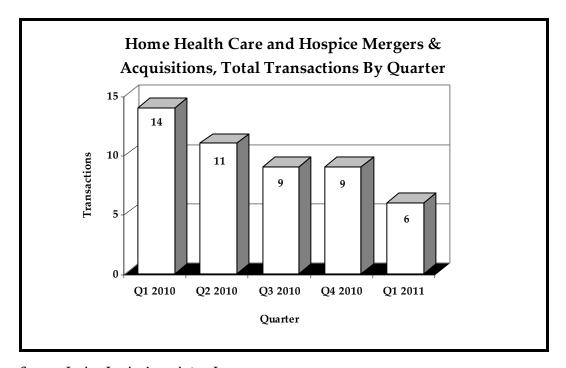
In the third largest transaction of Q1:11, a reverse merger valued at \$7.75 million, Technest is acquiring AccelPath, a provider of digital telepathology and other services to laboratories and hospitals. Immediately following this deal, former AccelPath members will beneficially own nearly three-quarters of the combined company's stock.

None of these three transactions ranks among the top five e-Health deals for the past 12-month period, listed in the table below.

Five Largest e-Health Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1. UnitedHealth/Ingenix acquired Executive Health	\$1.5 billion	Q3:10
2. Allscripts-Misys acquired Eclipsys, Inc.	\$1.3 billion	Q2:10
3. MedAssets acquired Broadlane	\$850.0.0 million	Q3:10
4. Oracle acquired Phase Forward	\$685.0 million	Q2:10
5. Aetna acquired Medicity	\$500.0 million	Q4:10

#### **Home Health Care and Hospice**

The Home Health Care and Hospice (HHCH) sector posted six transactions in Q1:11, down one-third from the nine deals announced in the previous quarter and down 57% from the 14 deals announced in the year-ago quarter, Q1:10. These six represent just 9% of the 35 HHCH deals announced during the past 12 months.



Source: Irving Levin Associates, Inc.

Based on purchase prices revealed to date, the first quarter's M&A activity attracted \$58.1 million. During the past 12-month period, a total of approximately \$1.45 billion has been spent to finance that period's 35 deals. Many deals in this sector tend to be small (under \$5.0 million), with no price disclosed.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$36.6 million	\$1.3 billion	\$56.6 million	\$27.5 million	\$58.1 million

Dollars Spent On Home Health Care M&A, By Quarter

In Q1:11, five companies announced six deals. Three publicly traded corporations announced four transactions while two privately held companies announced one deal each. Publicly traded LHC Group announced two deals. Five of the targets were privately held companies, and one was a unit of a publicly traded corporation.

In the largest HHCH deal of Q1:11, Lincare Holdings acquired an otherwise unidentified provider of home health services for \$30.4 million in cash, contingent consideration and deferred acquisition obligations.

In the second largest deal of the quarter, Praxair is selling its home health care services division in the United States to Apria Healthcare for approximately \$5.8 million, or 0.25x projected 2011 revenue. This divestment allows Praxair to concentrate on its other business segments, including industrial gases. For its part, Apria enlarges its network of home respiratory and oxygen providers with this acquisition.

In the third largest deal of the quarter, Cincinnati-based Caregivers Health Network is selling its Medicare-certified home health agency to publicly traded Almost Family for \$5.3 million. This acquisition, valued at approximately 1.1x revenue, extends the buyer's home health provider network from northern Kentucky into southern Ohio.

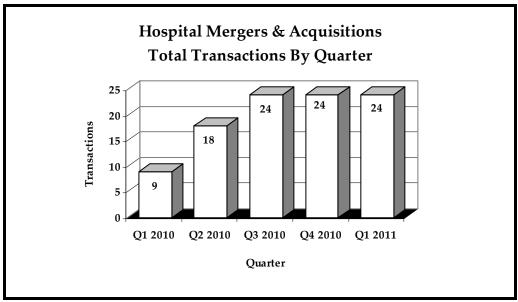
The first of these transactions ranks among the top five deals of the past 12-month period, listed below.

Five Largest Home Health/Hospice Deals Of The Past 12 Months	<u>Value</u>	Quarter
Gentiva acquired Odyssey HealthCare	\$984.0 million	Q2:10
2. Highland Capital acquired American HomePatient	\$235.2 million	Q2:10
3. Skilled Nursing acquired nine home health businesses	\$62.0 million	Q2:10
4. Lincare Holdings acquired a home health agency	\$30.4 million	Q1:11
5. Visiting Nurse Services acquired St. Vincent's Lombardi program	\$30.2 million	Q3:10

#### **Hospitals**

Twenty-four transactions were announced in the Hospital sector during Q1:11. These 24 represent 27% of the 90 deals announced during the past 12 months. The first quarter's deals are level with the 24 transactions announced in the previous quarter, and represent a 167% increase over the nine in the year-ago quarter, Q1:10. The adoption of health care reform legislation last year helped spur M&A activity because participants in the market are now better able to make revenue and cash-flow predictions for the facilities that they wish to buy or sell.

The assets that were acquired through these 24 transactions include a combined total of 47 hospitals and approximately 7,791 acute care beds. Most of these deals involved general acute care hospitals. Included in this cohort are three critical access facilities with 65 beds and two surgical hospitals with over 20 beds. However, two other deals involved the acquisition of two long-term acute care hospitals, or LTACs, with a combined total of approximately 62 beds.



Source: Irving Levin Associates, Inc.

Based on prices revealed so far, a total of \$1.6 billion was committed to finance the 24 hospital deals in Q1:11. For the past 12 months, a total of \$10.2 billion has been committed to hospital M&A; the first quarter figure represents 16% of the year's total.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$2.2 billion	\$1.3 billion	\$6.6 billion	\$719.0 million	\$1.6 billion

Dollars Spent On Hospital M&A, By Quarter

Twenty-three acquirers announced a combined total of 24 transactions in Q1:11. Two publicly traded corporations announced one deal apiece for a combined total of four hospitals with 383 beds. Twelve privately held companies announced 13 deals for a combined total of 33 hospitals with 5,285 beds; within this cohort, Acadiana Management announced making two deals. And, finally, nine not-for-profit hospitals announced nine deals affecting a total of 10 hospitals with 2,123 beds.

From the seller's side of the equation, 13 transactions in the first quarter targeted 26 hospitals with 842 beds that were owned by privately held companies, and 11 transactions targeted 21 acute care hospitals with 6,949 beds owned by not-for-profits.

The average price to revenue multiple in this dataset was 0.7x; the median, 0.67x. Both were very close to the comparable figures for calendar year 2010.

In the largest Hospital deal of Q1:11, Trinity Health, the country's fourth largest Catholic health system, is acquiring Loyola University Health System (LUHS) in Chicago for approximately \$475.0 million. LUHS operates two acute care facilities, 28 outpatient facilities and two long-term acute care facilities. The acquisition of one Catholic provider by another stands in contrast to several recent smaller deals in which non-Catholic providers have acquired Catholic hospitals.

In the second largest deal, UPMC Health System is paying \$300.0 million, or 0.95x revenue, to acquire Hamot Medical Center, a 351-bed acute care facility in Erie, Pennsylvania. This deal was first mooted in mid-2010, and closed February 1, 2011.

In the third largest deal of the quarter, one worth approximately \$200.0 million, LHP Hospital Group is forming a joint venture with St. Mary's Hospital, a 175-bed acute care facility in Waterbury, Connecticut. While LHP will own a majority of the joint venture, governance of the JV is to be 50-50. St. Mary's had approached 16 potential capital partners to strike up a deal.

The first of these three transactions ranks among the top five deals of the past 12-month period, listed in the table below.

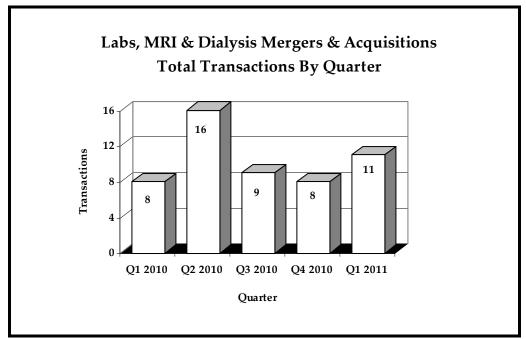
Five Largest Hospital Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1. Khazanah acquired Parkway Holdings	\$3.3 billion	Q3:10
2. Two PEGs acquired Healthscope	\$1.7 billion	Q3:10
3. Trinity Health acquired Loyola University Health System	\$475.0 million	Q1:11
4. Management bought out Prospect Medical	\$363.0 million	Q3:10
5. Adventist Health acquired University Community Health	\$355.0 million	Q3:10

Some large deals received large swaths of media attention during the early part of this year. Community Health Systems recently abandoned its proposal to buy Tenet HealthCare Corp. for \$7.0 billion. The deal was first announced in Q4:10; all that remains of it now is a residue of lawsuits and mutual recrimination. Boston-based Steward Health Care System, which is backed by Cerberus Capital, floated a proposal to acquire Miami's Jackson Health System for \$1.1 billion, which Jackson Health rebuffed and Steward finally abandoned. Despite these two drawbacks, raising sufficient capital to get the deals done was not an issue. Our historical figures have been adjusted to reflect these changes.

#### Laboratories, MRI and Dialysis

During the first quarter of 2011, 11 deals were announced in the Laboratories, MRI and Dialysis sector; these 11 account for 25% of the 44 transactions announced during the past 12 months. The first quarter's figure is up 38% from the eight deals in both Q4:10 and the year-ago quarter, Q1:10. The acquired businesses include imaging centers and dialysis facilities, among others.

While deal volume rose modestly, dollar volume shot up dramatically. The total amount spent in Q1:11 is greater than the total amount spent in this sector in the two years 2009 and 2010 combined. Although this surge cannot be traced to any single factor—some of the deals are opportunistic, others strategic; some were primarily motivated by sellers, other by buyers—it is clear that the financial markets are making sufficient capital available to support this increased activity in this sector. Whether it continues at this level will depend on investors' perceptions of the potential returns on investment from the businesses operating in this sector.



Source: Irving Levin Associates, Inc.

A total of \$2.5 billion, based on revealed prices, was spent to finance the first quarter's M&A activity. The first quarter dollar volume represents 53% of the approximately \$4.7 billion that was committed to finance the 44 transactions in the past 12-month period.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$116.8 million	\$913.2 million	\$1.2 billion	\$24.0 million	\$2.5 billion

Dollars Spent On Laboratory M&A, By Quarter

Nine buyers announced a total of 11 deals. Five publicly traded corporations announced seven deals with Quest Diagnostics and RadNet announcing two apiece. Four privately held companies announced one acquisition each. On the flip side, seven privately held companies and four publicly traded corporations announced one sale each.

In the largest Laboratory deal of the first quarter, Thermo Fisher Scientific sold Athena Diagnostics to Quest Diagnostics for \$740.0 million in cash, or 6.7x revenue. Athena provides diagnostic testing services for neurological diseases with an emphasis on gene testing. In a smaller deal, Quest also paid \$344.0 million, or 2.7x revenue, for Celera Corporation, a publicly traded corporation that offers personalized disease management through clinical laboratory tests and disease management services.

In the second largest deal of the quarter, DaVita acquired DSI Renal Care, a smaller competitor that provides dialysis services to patients with end-stage renal disease, for \$689.2 million, or 1.9x revenue.

And in the quarter's third largest deal, Novartis paid \$470.0 million in cash, or 2.4x revenue, to acquire Genoptix, a publicly traded lab that provides cancer detection services. This combination strengthens NVS's commitment to a model of personalized medicine that unites diagnosis and treatment.

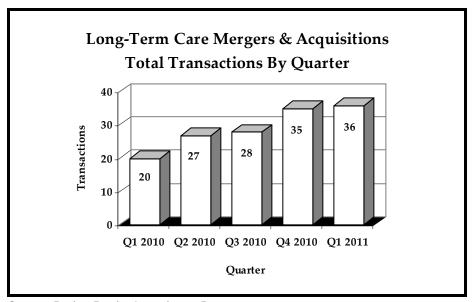
All four of the transactions mentioned above rank among the top five for the recent 12-month period, listed below. A strong influx of capital into this industry supported this robust M&A activity.

Five Largest Laboratory Deals Of The Past 12 Months	<u>Value</u>	<u>Quarter</u>
1. LabCorp. acquired Genzyme's genetic testing unit	\$925.0 million	Q3:10
2. Quest Diagnostics acquired Athena Diagnostics	\$740.0 million	Q1:11
3. DaVita acquired DSI Renal	\$689.2 million	Q1:11
4. Novartis acquired Genoptix	\$470.0 million	Q1:11
5. Quest Diagnostics acquired Celera Corp.	\$344.0 million	Q1:11

#### **Long-Term Care**

In Q1:11, 36 transactions were announced in the Long-Term Care sector; these 36 represent approximately 29% of the 126 transactions announced during the past 12 months. The first quarter's deals represent a 3% increase over the prior quarter's deal volume, and an 80% increase over the year-ago quarter, Q1:10.

The first quarter's transactions encompass a combined total of 1,005 facilities (Q4:10, 511) with 61,224 senior care beds or units (Q4:10, 18,726). The big numbers generated in the first quarter are directly attributed to the active participation of real estate investment trusts, or REITs, in the merger and acquisition market. The senior care properties targeted include not only individual assisted living facilities, CCRCs, independent living facilities and skilled nursing facilities, but large seniors housing portfolios and entire senior care companies.



Source: Irving Levin Associates, Inc.

During Q1:11 and based on revealed prices, approximately \$12.7 billion was spent to fund the quarter's 36 deals. This first quarter figure thus represents 55% of the approximately \$23.1 billion that has been committed in the past 12 months to finance that period's 126 transactions to buy 1,647 facilities with 132,273 beds/units.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$1.4 billion	\$430.7 million	\$433.9 million	\$9.6 billion	\$12.7 billion

Dollars Spent On Long-Term Care M&A, By Quarter

Twenty-nine buyers announced 36 deals in the first quarter. Six publicly traded corporations announced 12 deals to acquire 924 facilities with 52,873 beds/units. Health Care REIT announced five deals while The Ensign Group and Emeritus Corporation announced two deals apiece. Twenty-two privately held companies announced 23 deals to buy 80 facilities with 8,289 beds/units. Within this cohort, Platinum Healthcare announced two transactions. Finally, one not-for-profit announced an acquisition of one facility with 62 beds.

On the sell side, two deals targeted a total of 668 facilities with 41,483 beds/units owned by publicly traded corporations. Twenty-nine deals targeted privately held companies with a combined total of 322

facilities and 18,204 beds/units. Finally, five deals targeted not-for-profits with 15 facilities and 1,537 beds/units.

In the largest Long-Term Care deal of Q1:11, involving the merger of two REITs, Ventas is acquiring Nationwide Health Properties, a competitor operating in the seniors housing and allied industries. The price is approximately \$7.4 billion. The target has 667 properties with 41,399 beds/units. The merger of these two companies will create the largest health care-oriented real estate investment trust in the country.

In the second largest deal of Q1:11, JER Partners and Formation Capital are selling the real estate assets of seniors housing provider Genesis HealthCare to Health Care REIT in a deal valued at \$2.4 billion. The assets include 147 facilities in 11 states. Genesis HealthCare will continue to operate the facilities pursuant to a long-term, triple-net master lease.

Health Care REIT is also responsible for the quarter's third largest deal, one worth \$890.0 million. Benchmark Senior Living is entering into a sale/manageback transaction with the REIT to own and operate 34 senior housing communities in the New England market with 3,009 units.

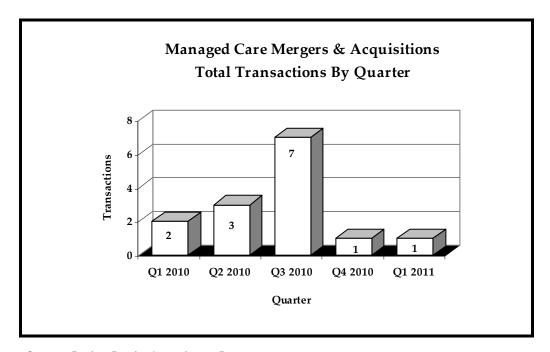
All three transactions rank among the five largest deals of the past 12-month period, listed below. Note that all five have financial buyers, specifically REITs.

Five Largest Long-Term Care Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1. Ventas acquired Nationwide Health Properties	\$7.4 billion	Q1:11
2. HCP acquired HCR ManorCare portfolio	\$6.1 billion	Q4:10
3. Ventas acquired Atria portfolio	\$3.1 billion	Q4:10
4. Health Care REIT acquired Genesis portfolio	\$2.4 billion	Q1:11
5. Health Care REIT acquired Benchmark portfolio	\$890.0 million	Q1:11

#### **Managed Care**

The Managed Care sector produced just one transaction in Q1:11. This figure represents 8% of the 12 Managed Care deals announced during the past 12 months.

Due both to uncertainty over the long-term impact of health care reform and the potential of capping medical loss ratios, Managed Care companies have not been active acquirers in the Managed Care sector. They have, however, been buying in the e-Health and "Other" sectors, where the businesses they are acquiring are likely not to be as impacted by reform as their core health insurance franchises may be.



Source: Irving Levin Associates, Inc.

Based on prices revealed to date, just over \$4.1 billion was committed to fund the 12 Managed Care deals in the past 12 months. No purchase price was given for Q1:11's one deal.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$18.0 million	\$107.1 million	\$4.1 billion	_	_

Dollars Spent On Managed Care M&A, By Quarter

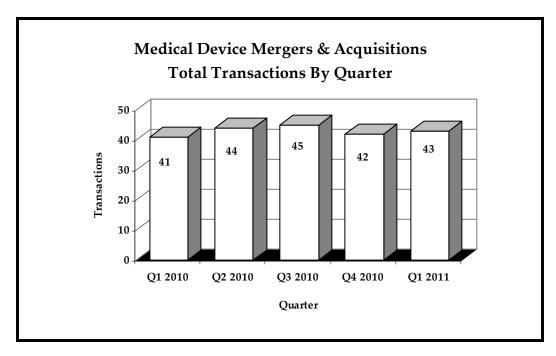
In the quarter's lone deal, One Call Medical, a provider of specialty services to the insurance industry, is buying Express Dental Care, a national managed dental network.

The top five transactions in the Managed Care industry for the last four quarters are listed below.

Fix	ve Largest Managed Care Deals Of the Past 12 Months	<u>Value</u>	<b>Quarter</b>
1.	Private equity investors acquired Multiplan	\$3.1 billion	Q3:10
2.	HealthSpring acquired Bravo Health	\$545.0 million	Q3:10
3.	Cigna Healthcare acquired Vanbreda International	\$410.0 million	Q3:10
4.	Coventry acquired Mercy Health Plan	\$102.8 million	Q3:10
5.	Centene acquired Citrus Health Care	\$28.7 million	Q3:10

#### **Medical Devices**

The Medical Device sector posted a total of 43 deals in Q1:11, up 2% from the 42 deals in Q4:10, and up 5% from the 41 deals in the year-ago quarter, Q1:10. The first quarter figure represents approximately one-quarter of the 174 Medical Device deals announced in the past 12 months.



Source: Irving Levin Associates, Inc.

Based on revealed prices, a total of \$12.3 billion was committed to finance the first quarter's 43 transactions. The first quarter's amount represents 28% of the \$44.4 billion committed during the past 12-month period to finance that period's 174 transactions.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$9.6 billion	\$5.2 billion	\$5.6 billion	\$21.3 billion	\$12.3 billion

Dollars Spent On Medical Device M&A, By Quarter

A total of 39 acquirers announced 43 deals in Q1:11. Thirty publicly traded corporations announced a combined total of 33 deals, with PerkinElmer announcing three and Boston Scientific Corp. announcing two. Nine privately held companies announced a total of 10 deals, with DJO Global announcing two. Of the targets, 36 were privately held companies and seven were publicly traded corporations or units thereof.

Twelve of the targets were foreign companies acquired by American-listed firms while seven of the acquirers were foreign firms buying an American-listed company. The businesses targeted during the first quarter included manufacturers and fabricators of anesthesia machines, catheter navigation technology, dispensing solutions, implants, radiation therapy devices and surgical lasers, among others.

In the largest Medical Device deal of Q1:11, Danaher Corporation is paying \$6.8 billion, or 1.8x revenue, to acquire competitor Beckman Coulter, a company that provides biomedical testing instrument systems, tests and supplies for clinical laboratories. Beckman Coulter is to become part of Danaher's life sciences and diagnostics business.

In the second largest deal of the first quarter, Gambro is selling CaridianBCT to Japan's Terumo Corporation for \$2.6 billion, or nearly 5x revenue. CaridianBCT is a Colorado-based company that specializes in equipment used in blood banks and other disposable medical devices. This acquisition expands the buyer's blood transfusion-related operations.

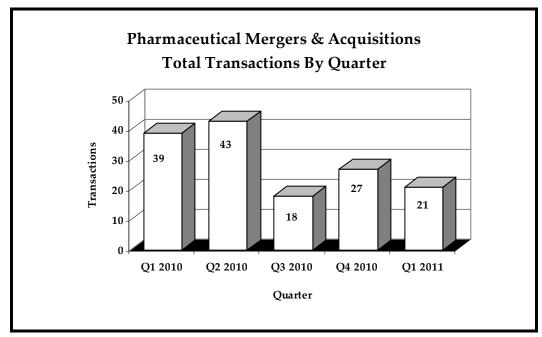
The quarter's third largest deal involves Boston Scientific Corp. paying \$375.0 million to acquire Atritech, a medical device company focused on products used to repair structural heart disease. This acquisition gives Boston Scientific a device that may serve as an alternative to anticoagulant drugs for a certain class of patients.

The first two of these first quarter transactions rank among the top five Medical Device deals for the past 12 months, as listed below.

Five Largest Medical Device Deals Of The Past 12 Months		<u>Value</u>	Quarter
1.	Novartis acquired the remainder of Alcon	\$12.9 billion	Q4:10
2.	Danaher acquired Beckman Coulter	\$6.8 billion	Q1:11
3.	Covidien acquired ev3	\$2.6 billion	Q2:10
4.	Terumo Corp. acquired CaridianBCT	\$2.6 billion	Q1:11
5.	Thermo Fisher acquired Dionex	\$2.1 billion	Q4:10

#### **Pharmaceuticals**

Twenty-one transactions were announced in the Pharmaceutical sector during Q1:11, down 22% from the 27 deals in Q4:10 and down 46% from the 39 deals in the year-ago quarter, Q1:10. These 21 deals represent 19% of the 109 Pharmaceutical deals announced during the past 12 months.



Source: Irving Levin Associates, Inc.

Based on prices revealed to date, a total of \$8.6 billion was committed during Q1:11 to finance the quarter's 21 deals. The first quarter's figure represents approximately 23% of the \$37.2 billion committed during the past 12 months to finance that period's 109 transactions.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$10.0 billion	\$11.9 billion	\$4.7 billion	\$12.0 billion	\$8.6 billion

Dollars Spent On Pharmaceutical M&A, By Quarter

A total of 18 organizations announced a combined total of 21 deals. Twelve publicly traded companies announced making a combined total of 14 deals; within this cohort, Meda AB and Valeant Pharmaceuticals announced two deals apiece. Six privately held companies announced a combined total of seven deals, with Gruenenthal announcing two. Conversely, 11 of the targets were publicly traded corporations or units thereof while 10 were privately held companies.

As to cross-border activity, seven of the targets were foreign companies and 11 of the buyers were foreign-domiciled companies. The targeted business assets included branded and specialty pharmaceuticals, as well as OTC and generic pharmaceutical products and companies. Therapeutic areas included anesthesia, constipation, diabetes and kidney cancer, among others.

In the largest Pharmaceutical transaction of Q1:11, one worth as much as \$1.4 billion, Aveo Pharmaceuticals is selling to Japan's Astellas Pharma the rights to develop and commercialize *tivoznib*, an experimental treatment for kidney cancer. This agreement gives Astellas access to a kidney cancer drug which, potentially, could rival drugs manufactured by Pfizer and Bayer AG. Aveo originally bought the rights to develop *tivozanib* from Kyowa Hakko Kirin in 2006.

In the second largest deal, which is worth up to \$1.236 billion, Boehringer-Ingelheim GmbH is entering into a diabetes-drug partnership with Eli Lilly & Co. to develop and commercialize several diabetes drug candidates. This deal is one of two related transactions between the two companies to develop diabetes drugs. In the other one, Boehringer stands to receive up to \$650.0 million from Lilly. The partnership will focus on developing and commercializing several diabetes drugs, including one from Boehringer that is under regulatory review and another in late-stage testing.

In the third largest Pharmaceutical transaction of Q1:11, Forest Laboratories is acquiring Clinical Data, a company that develops and commercializes therapeutic products, for \$1.2 billion. This acquisition gives Forest *Viibryd*, a drug for treating major depressive disorder which was approved by the FDA in January 2011. Revenue from this new drug is intended to replace revenue from Forest's proprietary drugs *Lexapro* and *Namenda*, which are losing patent protection in 2012 and 2015, respectively.

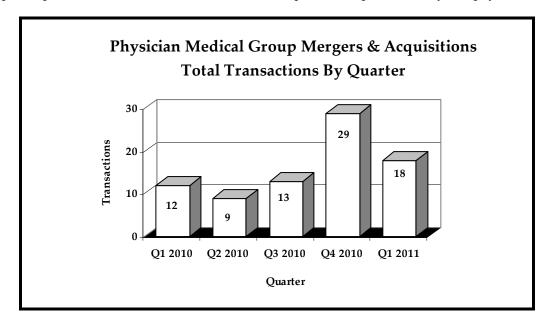
Only the first of these three transactions ranks among the top five transactions for the past 12 months, listed below.

<u>Fiv</u>	ve Largest Pharmaceutical Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
1.	Biovail acquired Valeant Pharmaceuticals	\$3.9 billion	Q2:10
2.	Abbott Laboratories acquired Piramal's domestic formulations	\$3.7 billion	Q2:10
3.	Pfizer acquired King Pharmaceuticals	\$3.6 billion	Q4:10
4.	Astellas acquired rights to kidney cancer drug	\$1.4 billion	Q1:11
5.	Eisai acquired rights to lorcaserin	\$1.4 billion	Q3:10

#### **Physician Medical Groups**

Eighteen deals were announced in the Physician Medical Group sector during Q1:11, down 38% from the 29 deals announced in the previous quarter, Q4:10, but up 50% from the 12 in the year-ago quarter, Q1:10. The first quarter figure also represents 26% of the 69 deals announced in this sector during the past 12 months.

The buyers in this market have tended to be specialized PPMs targeting specific medical group practices. Within the past year, however, hospital systems have begun to re-enter the market as buyers as they build up accountable care organizations, or ACOs. In eight of the deals in Q1:11, the buyer was a hospital or hospital system. The first quarter saw transactions targeting cardiology, hospitalist, internal medicine and orthopedics practices, to name a few. Combined, these practices represent nearly 510 physicians.



Source: Irving Levin Associates, Inc.

Based on prices revealed to date, a total of \$30.8 million was committed to fund the first quarter's M&A activity. This amount represents approximately 20% of the \$158.5 million that has been spent on Physician Medical Group transactions in the past 12 months. These figures represent minimums; we believe that no other sector of health care underreports pricing as Physician Medical Groups. The first quarter 2011 figure below, for example, derives from three out of 18 deals.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$297.7 million	\$17.1 million	\$60.6 million	\$50.0 million	\$30.8 million

Dollars Spent On Physician Medical Group M&A, By Quarter

Fifteen organizations announced a combined total of 18 deals. Four publicly traded corporations announced six deals, with IPC The Hospitalist announcing three. Four privately held companies announced one deal each. Seven not-for-profit organizations announced eight deals, with NorthShore University HealthSystem announcing two. The targeted practices involved the assets of 16 privately held companies, one publicly traded corporation and one not-for-profit.

In the largest deal of the first quarter, hospital operator Community Health Systems is selling Willamette Community Medical Group, a multi-specialty physician clinic, to Oregon Healthcare Resources for \$14.6

million in cash. The physicians are in effect buying back their clinic from the hospital operator. Community Health Systems inherited this physician group when it acquired Triad Hospitals in 2007.

In the second largest transaction, publicly traded Emergency Medical Services' Emcare division acquired North Pinellas Anesthesia Associates and Northwood Anesthesia Associates, which offer anesthesia services in the Florida market, for an estimated \$13.8 million in cash. The acquired practices provide outsourced anesthesia services to two hospitals and seven outpatient surgery centers in the Tampa market. It should be noted that Emergency Medical Services was itself privatized in Q1:11 by a private equity firm for approximately \$3.2 billion (see "Other" below).

In the third largest deal with a purchase price, IntegraMed America paid \$2.4 million to acquire Northwest Center for Reproductive Sciences, a physician medical group practice in Kirkland, Washington, specializing in reproductive medicine. The target practice is to be merged with IntegraMed's existing Seattle Reproductive Medicine practice.

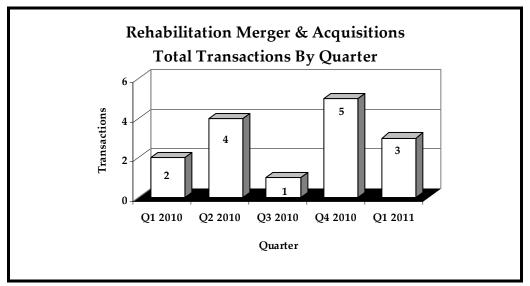
The first two of three deals rank among the top five deals of the past 12 months, listed below. Despite the recent increase of hospital acquirers in this market, four of the five acquirers are specialty PPMs.

<u>Fiv</u>	ve Largest Physician Medical Group Deals Of The Past 12 Months	<u>Value</u>	Quarter	
1.	TeamHealth acquired Morningstar Emergency Physicians	\$57.9 million	Q3:10	
2.	Mednax acquired Greensboro Anesthesia	\$50.0 million	Q4:10	
3.	Oregon Healthcare acquired Willamette Community Medical	\$14.6 million	Q1:11	
4.	Emcare acquired N. Pinellas Anesthesia Associates	\$13.8 million	Q1:11	
5.	Mednax acquired Associates in Neonatology	\$8.1 m	illion	Q2:10

## Rehabilitation

Three transactions were announced in the Rehabilitation sector during the first quarter of 2011; this figure represents 23% of the 13 deals announced in this sector during the past 12 months. The businesses acquired in these deals include physical therapy groups, orthotics & prosthetics providers and rehabilitation management programs.

As in the Laboratory, MRI & Dialysis sector, dollar volume in the Rehabilitation sector rose dramatically. The amount committed during Q1:11 is five times the size of the dollar volume in 2009 and 2010 combined. This increase, however, reflects less of a general trend in the Rehabilitation industry and more of an opportunistic acquisition by one buyer.



Source: Irving Levin Associates, Inc.

A total of \$1.3 billion was committed to finance the first quarter's activity. That amount represents the lion's share of the \$1.5 billion committed during the past 12 months to finance that period's 13 deals.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$9.0 million	\$17.7 million	\$23.6 million	\$186.6 million	\$1.3 billion

Dollars Spent On Rehabilitation M&A, By Quarter

Three publicly traded corporations announced one acquisition each. Conversely, the targets included two privately held companies and one publicly traded corporation.

In the largest Rehabilitation transaction of Q1:11, seniors housing and care provider Kindred Healthcare Services is paying \$1.3 billion to acquire RehabCare Group, a company that provides rehabilitation program management services in hospitals, skilled nursing facilities and outpatient settings. This acquisition will expand Kindred Healthcare's continuum of post-acute care services at both its owned and its managed centers. With operations in 46 states and annualized revenue of \$6.0 billion, the resulting company will be the largest post-acute care services provider in the country.

In the second largest deal of the quarter, Hanger Orthopedic Group extended its national provider network by acquiring an orthotics and prosthetics company for a purchase price of \$5.8 million. Consideration includes cash, promissory notes and contingent consideration.

In the third largest deal, U.S. Physical Therapy is paying \$4.77 million to acquire a 65% interest in a 14-clinic physical therapy group located in the Southeast region. The price paid implies a purchase price of \$7.34 million, and a price to revenue multiple of 0.8x, for a 100% interest in the target business.

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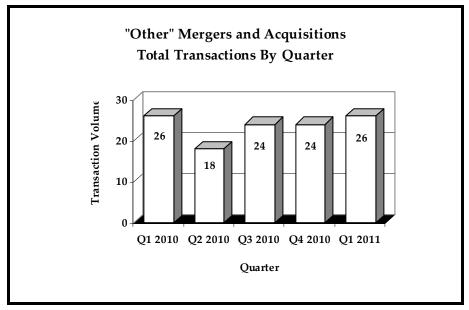
Only the first of these deals ranks among the top five transactions of the past 12 months, listed below. However, in terms of purchase price, it is over six times larger than the remaining four deals combined.

The Largest Rehabilitation Deals Of The Past 12 Months	<u>Value</u>	<b>Quarter</b>
Kindred Healthcare acquired RehabCare Group	\$1.3 billion	Q1:11
2. Hanger Orthopedic acquired Accelerated Care Plus	\$155.0 million	Q4:10
3. HealthSouth acquired Sugar Land Rehabilitation Hospital	\$23.6 million	Q3:10
4. Emeritus acquired The Weston Group	\$18.0 million	Q4:10
5. HealthSouth acquired Desert Canyon Rehab	\$10.0 million	Q2:10

## Other

Twenty-six "Other" health care services mergers and acquisitions were announced in Q1:11, representing 28% of the 92 "Other" deals announced in this sector during the past 12 months. Businesses targeted in the first quarter included contract research organizations, medical transport companies, occupational medicine clinics and outpatient surgery centers, to name a few.

A significant number of the businesses that are listed in what appears at first glance to be a catch-all category conduct their operations at sites alternative to, or perform services ancillary to, other providers who are thought to be more centrally positioned in the health care delivery system and thus more immediately linked with patients and consumers. Still other businesses in this category are relatively new entrants to the health care industry. Due to the novelty and behind-the-scenes nature of these businesses, which incidentally attract less public scrutiny and governmental regulation, entrepreneurs, including private equity firms, perceive more investment opportunities here than in some of the more mature and picked-over sectors of the health care industry. Further, many of the businesses included here appear to be more amenable to a retail model than, say, a physician medical group.



Source: Irving Levin Associates, Inc.

Based on revealed prices, a total of \$4.9 billion was committed in Q1:11 to carry out these 26 deals. This amount represents 19% of the \$26.2 billion that has been committed during the past 12 months to pay for that period's 92 deals.

Q1:10	Q2:10	Q3:10	Q4:10	Q1:11
\$1.9 billion	\$2.7 billion	\$10.6 billion	\$8.0 billion	\$4.9 billion

Dollars Spent On Other Services M&A, By Quarter

Twenty-five groups announced a combined total of 26 deals. Eight publicly traded corporations announced one deal apiece. Fifteen privately held companies announced a total of 16 deals, with U.S. Healthworks announcing two. Finally, two not-for-profit organizations announced one deal each. Conversely, the targets included five publicly traded corporations or divisions thereof and 21 privately held companies.

In the largest "Other" health care transaction of Q1:11, the private equity firm Clayton, Dubilier & Rice is paying \$3.2 billion to buy Emergency Medical Services Corp., a publicly traded holding company that operates American Medical Response, a medical transport unit, and Emcare, an emergency room-focused PPM. The deal is valued at approximately 1.2x revenue.

In the second largest "Other" deal of the first quarter, Walgreen Cos. is selling Walgreen Health Initiatives, its pharmacy benefit manager (PBM) subsidiary, to Catalyst Health Solutions for \$525.0 million in cash. This acquisition expands the buyer's core PBM business. Catalyst Health will, in turn, provide PBM services for Walgreen Cos.

And in Q1:11's third largest deal, Warburg Pincus is paying \$438.0 million, or 0.8x revenue, to buy Rural/Metro Corp., a company that provides medical transport and ambulance response services.

Only one of these transactions ranks among the top five deals of the past 12 months, listed below. Three of the acquirers are strategic buyers, two are financial buyers.

Five Largest Other Services Deals Of The Past 12 Months	<u>Value</u>	<u>Quarter</u>
Carlyle Group acquired NBTY	\$3.8 billion	Q3:10
2. Reckitt Benckiser acquired SSL International	\$3.8 billion	Q3:10
3. Clayton, Dubilier & Rice acquired Emergency Medical	\$3.2 billion	Q1:11
4. McKesson acquired US Oncology	\$2.2 billion	Q4:10
5. Cardinal Health acquired Kinray	\$1.3 billion	Q4:10

# **BEHAVIORAL HEALTH CARE**

# FIRST QUARTER 2011 BEHAVIORAL HEALTH CARE TRANSACTIONS

TARGET	CITY	STATE	ACQUIRER	CITY	STATE
Camelot System of Care	Austin	Texas	Sequel Youth and Family Services, LLC	Huntsville	Alabama
Madison Center	South Bend	Indiana	Memorial Health System	South Bend	Indiana
MeadowWood Behavioral Health	New Castle	Delaware	Pioneer Behavioral Health	Peabody	Massachusetts
North Pavilion	Denver	Colorado	Mental Health Center of Denver	Denver	Colorado

\$3,000,000 \$21,500,000 \$3,500,000

**DATE** 3/4/11 3/1/11 3/15/11 2/16/11

PRICE

TARGET: Camelot System of Care ACQUIRER: Sequel Youth and Family Services, LLC

LISTING: Private LISTING: Private

LOCATION: Austin, Texas CEO: Jay Ripley PHONE: 256-880-3339

UNITS: 1131 Eagletree Lane FAX:

REVENUE: Huntsville, Alabama 35801

NET INCOME: WEB SITE: www.sequelyouthservices.com

Charterhouse Group is selling Camelot System of Care, a company that serves at-risk youth and has developed residential programs that focus on autism and autism-related disorders.

A Levine Leichtman Capital Partners portfolio company, Sequel Youth and Family operates residential treatment facilities and community-based services for at-risk and adjudicated youth.

**ANNOUNCEMENT DATE**: March 4, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

With this acquisition, Sequel now operates 31 programs in 16 states. Camelot was advised by Cain Brothers in this transaction. Senior debt financing was provided by Fifth Third Bank and MidCap Financial, LLC.

TARGET: Madison Center ACQUIRER: Memorial Health System

LISTING: Private LISTING: Nonprofit

**LOCATION:** South Bend, Indiana **CEO:** Phil Newbold **PHONE:** 574-647-1000

UNITS: 90 (beds) 615 North Michigan Street FAX:

REVENUE: South Bend, Indiana 46601

**NET INCOME:** WEB SITE: www.qualityoflife.org

Madison Center is selling its inpatient hospital and physician services. These assets provide behavioral Memoria

health services.

Memorial Health System operates 325-bed Memorial Hospital, Memorial Medical Group, Memorial Home Care and Memorial

MedFlight.

**ANNOUNCEMENT DATE**: March 1, 2011

PRICE: \$3,000,000 PRICE PER UNIT: \$33,333

TERMS: In bankruptcy proceedings. PRICE/REVENUE: PRICE/INCOME:

This acquisition expands MHS's inpatient behavioral health care offerings. A judge confirmed this acquisition on April 1, 2011. The assets primarily include three buildings; a fourth building on the campus was acquired by Saint Vincent de Paul Society. Madison Center defaulted on \$58 million in bonds, and was propelled into bankruptcy in October 2010. Oglethorpe, LLC also bid for the facility, but would not commit to providing mental health services to the indigent.

TARGET: MeadowWood Behavioral

Health

LISTING: NYSE: UHS

LOCATION: New Castle, Delaware UNITS: \$58 (beds)

**REVENUE**: \$15,000,000

**NET INCOME:** 

Universal Health Services is selling MeadowWood Behavioral Health, an acute psychiatric hospital with 58 beds. In 2010, the hospital generated revenue of \$15 million.

**ANNOUNCEMENT DATE**: March 15, 2011

PRICE: \$21,500,000
TERMS: Not disclosed

ACQUIRER: Pioneer Behavioral Health

**LISTING:** AMEX: PHC

**CEO:** Bruce Shear **PHONE:** 978-536-2777 200 Lake Street, Suite 102 **FAX:** 978-536-2677

Peabody, Massachusetts 1960 **WEB SITE:** www.phc-inc.com

PHC, dba Pioneer Behavioral Health, provides behavioral health services through inpatient and outpatient facilities. On a trailing 12-month basis, it generated revenue of \$57 million, EBITDA of \$4.5 million and net income of \$2.1 million.

FAX:

The Mental Health Center of Denver is a community mental health

center, providing treatment and prevention services to the residents

of Denver County. It provides services to 15,000 clients annually.

PRICE PER UNIT: \$370,690 PRICE/REVENUE: 1.43

PRICE/INCOME:

This acquisition marks the buyer's entry into Delaware; it has programs in neighboring Pennsylvania. The company plans to seek approval for additional beds at the facility in the coming year. This sale came about as a divestiture requirement imposed on Universal Health Services in connection with its acquisition of Psychiatric Solutions. To fund this deal, PHC received a funding commitment of up to \$23.5 million of senior secured term debt and a \$3.0 million senior secured revolving credit facility from Jefferies Finance, LLC.

TARGET: North Pavilion ACQUIRER: Mental Health Center of Denver

LISTING: Nonprofit LISTING: Nonprofit

**LOCATION:** Denver, Colorado **CEO:** Carl Clark **PHONE:** 303-504-6500

UNITS: 4141 E Dickenson Place
REVENUE: Denver, Colorado 80222
NET INCOME: WEB SITE: www.mhcd.org

The University of Colorado is selling North Pavilion, a 75,000 square-foot building. Constructed in 1952 as Mt. Airy Psychiatric Hospital, it was sold to the University in 1989.

**ANNOUNCEMENT DATE**: February 16, 2011

PRICE: \$3,500,000 PRICE PER UNIT: TERMS: \$3.5 million for the property. PRICE/REVENUE:

PRICE/INCOME:

The buyer plans an \$11.0 million renovation of the facility as an adult services clinic. The resources of smaller clinics will be consolidated into the center.

# BIOTECHNOLOGY

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<b>DATE</b> PRICE //10/11 \$160.000.000	1/6/11 \$208,000,000		0/11		3/11 \$307,000,000	97				8/11 \$231,000,000	1/11 \$10,600,000	4/11 \$4,820,000		9/11 \$69,200,000		7/11 \$495,000,000					4/11 \$32,830,000		0/11 \$45,000,000
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CITY	New York	Abbott Park	Eagan	Suresnes	Whitehouse Sta	Thousand Oaks	Foster City	New York	Tokyo	Frazer	Miami	Alameda	Hamburg	Tokyo	Tokyo	Rockville	Frazer	Seattle	New York	Osaka	San Diego	Cheshire	Chechire
ACQUIRER Medicis Pharmaceutical Corp.	Pfizer, Inc.	Abbott Laboratories	Biothera	Les Laboratoires Servier	Merck & Co., Inc.	Amgen, Inc.	Gilead Sciences, Inc.	Pfizer, Inc.	Eisai Co. Ltd.	Cephalon, Inc.	OPKO Health, Inc.	BioTimes, Inc.	Evotec AG	Yakult Honsha Co., Ltd.	FUJIFILM Holdings Corp.	Human Genome Sciences, Inc.	Cephalon, Inc.	Cell Therapeutics, Inc.	Pfizer, Inc.	Takeda Pharmaceutical Co. Ltd.	ADVENTRX Pharmaceuticals, Inc.	Alexion Pharmaceuticals, Inc.	Alaxion Dharmacauticale Inc
STATE California	Washington	Washington	England	California	Michigan	Massachusetts	Washington	Washington	Massachusetts	Australia	Florida	Utah	Germany	Quebec	New Jersey	California	Maryland	England	Denmark	New York	Texas	Massachusetts	Germany
CITY Palo Alto	Bothell	Bothell	London	Berkeley	Plymouth	Woburn	Seattle	Seattle	Cambridge		Jupiter	Salt Lake City	Munich	Quebec City	Whitehouse Station	S. San Francisco	Baltimore	Oxford	Hoersholm	New York	Bellaire	Cambridge	Paragologi
TARGET Acne treatment collaboration	Antibody technology collaboration	Antibody-drug conjugate collaboration	Anti-cancer monoclonal antibody	Anti-inflammatory alliance	Autoimmune disease collaboration	BioVex Group, Inc.	Calistoga Pharmaceuticals, Inc.	Cancer collaboration	Cancer therapeutics partnership	Chemgenex Pharmaceuticals, Ltd.	CURNA, Inc.	Glycosan BioSystems, Inc.	Kinaxo Biotechnolgies GmbH	License for perifosine in Japan	Merck BioManufacturing Network	Oncology collaboration	Rights to celiac disease treatment	Rights to Tosedostat	RNA-targeted medicine alliance	Schizophrenia collaboration	SynthRx, Inc.	Taligen Therapeutics, Inc.	Therapy for MoCD

TARGET: Acne treatment

collaboration

LISTING: NASDAQ: ANAC LOCATION: Palo Alto, California

UNITS: REVENUE: NET INCOME: ACQUIRER: Medicis Pharmaceutical Corp.

LISTING: NYSE: MRX

**CEO:** Jonah Shacknai **PHONE:** 602-808-8800 7720 N. Dobson Road **FAX:** 602-808-0822

Scottsdale, Arizona 85256

WEB SITE: www.medicis.com

PRICE PER UNIT: PRICE/REVENUE:

PRICE/INCOME:

Anacor Pharmaceuticals is entering into an R&D agreement to discover and develop boron-based small molecule compounds directed against a target for the potential treatment of acne.

Medicis Pharmaceutical is a specialty pharma company focused on dermatological, aesthetic and podiatric conditions. On a trailing 12-month basis, MRX generated revenue of \$700 million, EBITDA of \$248 million and net income of \$120 million.

**ANNOUNCEMENT DATE**: February 10, 2011

PRICE: \$160,000,000 (approximate)
TERMS: \$7.0 million in an upfront payment; up

to \$153 million in research, development, regulatory and sales

milestones.

This deal allows for the development of product candidates using ANAC's proprietary boron chemistry platform. MRX will have an option to obtain an exclusive license for products covered by this agreement. It potentially expands MRX's dermatology pipeline.

TARGET: Antibody technology

collaboration

LISTING: NASDAQ: SGEN
LOCATION: Bothell, Washington

LOCATION: Bothell, Washington UNITS: REVENUE:

**NET INCOME:** 

Seattle Genetics is entering into a deal to develop the company's antibody drug-conjugate technology to treat a single cancer target.

**ANNOUNCEMENT DATE**: January 6, 2011

PRICE: \$208,000,000 (approximate)
TERMS: \$8 million in upfront payments; over
\$200 million in milestone payments

\$200 million in milestone payments.

ACQUIRER: Pfizer, Inc.

LISTING: NYSE: PFE

**CEO:** Ian C. Read **PHONE:** 212-573-2323 235 East 42nd Street **FAX:** 212-573-7851

New York, New York 10017 **WEB SITE:** www.pfizer.com

Pfizer is the world's largest manufacturer of pharmaceuticals. On a trailing 12-month basis, PFE generated revenue of \$67 billion, EBITDA of \$27 billion and net income of \$6 billion.

PRICE PER UNIT:

PRICE/REVENUE: PRICE/INCOME:

This agreement gives PFE access to a technology that selectively delivers anti-cancer agents to tumor cells, sparing other cells and reducing the toxic effects of traditional chemotherapy. The target has not been disclosed.

TARGET: Antibody-drug conjugate

collaboration

LISTING: NASDAO: SGEN

LOCATION: Bothell, Washington UNITS:

**REVENUE: NET INCOME:** 

Seattle Genetics is entering into a collaboration agreement to utilize SGEN's antibody-drug conjugate (ADC) technology with antibodies to a single oncology target.

ANNOUNCEMENT DATE: March 22, 2011

PRICE: \$208,000,000 (approximate) TERMS: \$8 million in an upfront payment. Up to

\$200 million in certain milestone payments. Royalties on worldwide sales

of relevant ADC products.

ACQUIRER: Abbott Laboratories

LISTING: NYSE: ABT

CEO: Miles White PHONE: 847-937-6100 100 Abbott Park Road FAX: 847-937-1511

Abbott Park, Illinois 60064 WEB SITE: www.abbott.com

Abbott discovers, develops, manufactures and sells health care products and services, including diagnostic, pharmaceutical and hospital products. On a 12-month trailing basis, ABT generated revenue of \$35.2 billion, EBITDA of \$9.6 billion and net income of \$4.6 billion.

Biothera is a biotech focused on improving immune health.

PRICE PER UNIT: PRICE/REVENUE: PRICE/INCOME:

ACQUIRER: Biothera

This deal expands ABT's pipeline of cancer treatments. It is also SGEN's second collaboration with a big pharma this year. ADC's are monoclonal antibodies that selectively deliver potent anti-cancer agents to tumor cells.

TARGET: Anti-cancer monoclonal

antibody

LISTING: LSE: ASM

LISTING: Private LOCATION: CEO: London, England Richard G. Mueller

PHONE: 651-675-0300 UNITS: 3388 Mike Collins Drive FAX: 651-675-0400

**REVENUE:** Eagan, Minnesota 55121

**NET INCOME:** WEB SITE: www.biothera.com

Antisoma plc is selling AS1402, a monoclonal antibody that targets an aberrant form of the cellsurface protein MUC1 that is widely expressed in many types of cancer. The candidate was in phase 2 trials.

**ANNOUNCEMENT DATE:** March 10, 2011

PRICE: Not disclosed

PRICE PER UNIT: TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

With the failure of another drug candidate in phase 3 trials, Antisoma has turned its attention to providing value to shareholders, which includes reducing staffing numbers and selling off assets. Biothera plans to study the interaction of AS1402 with its Imprime PGG immunotherapy.

TARGET: Anti-inflammatory alliance ACQUIRER: Les Laboratoires Servier

LISTING: NASDAQ: XOMA LISTING: Private

LOCATION: Berkeley, California CEO: PHONE: UNITS: 35 rue de Verdun FAX:

**REVENUE**: Suresnes, France 92284

NET INCOME: WEB SITE: www.servier.com

XOMA Ltd. is entering into an agreement to develop and commercialize XOMA 052, an investigational drug candidate for treating inflammation in multiple diseases.

Les Laboratoires Servier is a pharma company involved in the fields of diabetes, CNS disorders, oncology and rheumatology. It generates annual revenue of Eur 3.7 billion.

**ANNOUNCEMENT DATE**: January 4, 2011

PRICE: \$505,000,000 PRICE PER UNIT:

TERMS: \$35 million in an upfront payment; up to \$470 million in milestone payments.

PRICE PER UNIT:

PRICE/REVENUE:

PRICE/INCOME:

Tiered royalties up to a mid-teens

percentage rate on sales.

Under terms of this regional agreement, XOMA retains the right to develop and commercialize this drug for Behcet's uveitis and other inflammatory and oncology indications in the United States and Japan. Servier retains similar rights in the rest of the world. If XOMA reacquires the diabetes and cardiovascular rights in the U.S. and Japan, the milestone payments could be as high as \$470 million, as noted above; if, however, it does not reacquire these rights, the milestone payments could rise as high as \$800 million, raising the price to \$835 million.

TARGET: Autoimmune disease ACQUIRER: Merck & Co., Inc.

collaboration

LISTING: Private LISTING: NYSE: MRK

**LOCATION:** Plymouth, Michigan **CEO:** Kenneth C. Frazier **PHONE:** 908-423-1000 **UNITS:** One Merck Drive **FAX:** 908-735-8787

REVENUE: Whitehouse Station, New Jersey 8889
NET INCOME: WEB SITE: www.merck.com

Lycera Corp. is entering into a research collaboration to discover, develop and commercialize small molecules that target T-helper cells, key mediators of inflammation. The focus is on drug candidates to treat rheumatoid arthritis, psoriasis, inflammatory bowel syndrome and multiple sclerosis.

Merck is a pharmaceutical company that also provides pharmaceutical benefit services. On a trailing 12-month basis, MRK generated revenue of \$46 billion, EBITDA of \$15.8 billion and net income of \$859 million.

**ANNOUNCEMENT DATE**: March 3, 2011

PRICE: \$307,000,000 (approximate) PRICE PER UNIT:
TERMS: \$12 million in upfront cash payments and research funding; up to \$295 million PRICE/INCOME:

and research funding; up to \$295 million in milestone payments if multiple major indications are approved. Low double-digit tiered royalties on global sales.

This collaboration agreement enlarges MRK's pipeline of autoimmune disease drug candidates. MRK's participation will expedite Lycera's discovery efforts and its ability to enter the clinic.

TARGET: BioVex Group, Inc. ACQUIRER: Amgen, Inc.

LISTING: Private LISTING: NASDAQ: AMGN

LOCATION:Woburn, MassachusettsCEO:Kevin SharerPHONE:805-447-1000UNITS:One Amgen Center DriveFAX:805-447-1010

REVENUE: Thousand Oaks, California 91320
NET INCOME: WEB SITE: www.amgen.com

BioVex is developing novel biologics to treat cancer and prevent infectious diseases. Amgen is a biotech company engaged in the discovery, development and manufacture of human therapeutics based on advances in cellular and molecular biology. On a trailing 12-month basis, AMGN generated revenue of \$15 billion, EBITDA of \$6.7 billion and net income of \$4.5 billion.

**ANNOUNCEMENT DATE**: January 24, 2011

PRICE: \$1,000,000,000 (approximate) PRICE PER UNIT:

TERMS: \$425 million in cash at closing; up to \$755 million in certain regulatory and PRICE/INCOME:

sales milestone payments.

This acquisition enlarges AMGN's pipeline of cancer-fighting drugs. BioVex's OncoVEX is an oncolytic vaccine in phase 3 clinical development for treating melanoma and head and neck cancer. AMNG is well positioned to leverage this vaccine in multiple solid tumor indications. This transaction closed March 7, 2011.

TARGET: Calistoga Pharmaceuticals, ACQUIRER: Gilead Sciences, Inc.

Inc.

LISTING: Private LISTING: NASDAO: GILD

LOCATION:Seattle, WashingtonCEO:John MartinPHONE:650-574-3000UNITS:333 Lakeside DriveFAX:650-578-9264

REVENUE: Foster City, California 94404
NET INCOME: WEB SITE: www.gilead.com

Calistoga Pharmaceuticals is developing targeted therapies to improve the health of patients with cancer or inflammatory disease.

Gilead Sciences discovers, develops and commercializes therapeutics to advance the care of patients with life-threatening diseases. On a trailing 12-month basis, GILD generated revenue of \$7.6 billion, EBITDA of \$4.2 billion and net income of \$2.9 million.

**ANNOUNCEMENT DATE**: February 22, 2011

PRICE: \$600,000,000 PRICE PER UNIT:
TERMS: \$375 million in cash. Up to \$225 in additional milestone payments. PRICE/INCOME:

The target has a portfolio of proprietary compounds that selectively target isoforms of phosphoinositide-3 kinase, a signaling pathway that has been shown to be central for cellular proliferation, survival and trafficking. Calistoga's lead program, CAL-101, is in phase 2 trials for certain kinds of lymphoma. J.P. Morgan Securities LLC provided Calistoga with financial advice on this deal.

TARGET: Cancer collaboration ACQUIRER: Pfizer, Inc.

LISTING: Private LISTING: NYSE: PFE

 LOCATION:
 Seattle, Washington
 CEO:
 Ian C. Read
 PHONE:
 212-573-2323

 UNITS:
 235 East 42nd Street
 FAX:
 212-573-7851

REVENUE: New York, New York 10017

NET INCOME: WEB SITE: www.pfizer.com

Theraclone Sciences (TS) is entering into an R&D collaboration to use TS's I-STAR technology to discover protective monoclonal antibodies against up to four undisclosed targets in infectious disease and cancer.

Pfizer is the world's largest manufacturer of pharmaceuticals. On a trailing 12-month basis, PFE generated revenue of \$67 billion, EBITDA of \$27 billion and net income of \$6 billion.

ANNOUNCEMENT DATE: January 19, 2011

PRICE: \$632,000,000 (approximate) PRICE PER UNIT:
TERMS: Research funding and milestone payments of up to \$632 million. PRICE/INCOME:

payments of up to \$632 million. **P** Royalties on the sale of products.

This agreement gives PFE access to a technology that allows it to discover protective antibodies. PFE already has between 15 and 20 antibodies in clinical development.

TARGET: Cancer therapeutics ACQUIRER: Eisai Co. Ltd.

partnership

LISTING: Private LISTING: T: 4523

LOCATION:Cambridge, MassachusettsCEO:Haruo NaitoPHONE:81-3-3817-3700UNITS:4-6-10 Koishikawa, Bunkyo-kuFAX:81-3-3811-3077

REVENUE: Tokyo, Japan 112-8088

NET INCOME: WEB SITE: www.eisai.co.jp

Epizyme is entering into a partnership to discover, develop and commercialize therapeutics targeting EZH2, an epigenetic enzyme, for the treatment of lymphoma and other cancers in genetically defined patients.

Eisai manufactures and markets pharmaceutical drugs, OTC drugs and food additives, among other products. For the nine months ending March 31, 2010, Eisai projected revenue of Yen 820 billion and net income of Yen 40 billion.

**ANNOUNCEMENT DATE**: March 10, 2011

PRICE: \$206,000,000 PRICE PER UNIT: TERMS: \$6 million in upfront and initial PRICE/REVENUE:

milestone payments; up to \$200 million in other milestones. Up to double-digit

rovalties.

Under terms of this partnership, Eisai is to fund 100 percent of R&D through human proof of concept, at which point Epizyme has the right to opt into a profit share and co-commercialization arrangement for the United States. This deal enlarges Eisai's oncology therapies pipeline.

TARGET: Chemgenex

Pharmaceuticals, Ltd.

LISTING: ASX: CXS

 LOCATION:
 Australia
 CEO:
 Kevin Buchi
 PHONE:
 610-344-0200

 UNITS:
 41 Moores Road
 FAX:
 610-738-6590

LISTING:

ACQUIRER: Cephalon, Inc.

NASDAO: CEPH

REVENUE: Frazer, Pennsylvania 19355
NET INCOME: WEB SITE: www.cephalon.com

Chemgenex is a biopharma focused on hematology. Its lead candidate, OMAPRO, is indicated for treating chronic myeloid leukemia.

Cephalon develops and markets products for treating sleep disorders, neurological and psychiatric disorders, cancer and pain. On a 12-month trailing basis, CEPH generated revenue of \$2.8 billion, EBITDA of \$1.1 billion and net income of \$426 million.

**ANNOUNCEMENT DATE**: March 28, 2011

PRICE: \$231,000,000 (approximate) PRICE PER UNIT:
TERMS: \$0.70 for each share of CXS share; PRICE/REVENUE:
\$0.20 for each ASX-listed Chemgenex PRICE/INCOME:

option.

This bid offers CXS shareholders a 59% premium to the stock's prior-day price. This acquisition expands the buyer's oncology drug pipeline. CXS's lead candidate just finished a phase 3 trial; the company expects to file an NDA with the US FDA in the second half of 2011. As part of the deal, CEPH is converting notes and exercising call options to acquire a 27.57% interest in CXS; thus, cost to CEPH for stock and options is approximately \$163.0 million. BofA Merrill Lynch and Canaccord Genuity are providing CEPH and CXS, respectively, with financial advice on this deal.

TARGET: CURNA, Inc. ACQUIRER: OPKO Health, Inc.

LISTING: Private LISTING: AMEX: OPK

LOCATION:Jupiter, FloridaCEO:Phillip FrostPHONE:305-575-4100UNITS:4400 Biscayne BoulevardFAX:305-575-6049

REVENUE: Miami, Florida 33137

NET INCOME: WEB SITE: www.opko.com

CURNA is involved in the discovery of new drugs for treating such illnesses as cancer, heart disease, metabolic disorders and genetic anomalies. OPKO is a company focused on developing ophthalmologic drugs and tests. On a trailing 12-month basis, it generated revenue of \$37 million and a net loss of \$22 million.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: \$10,600,000 (approximate) PRICE PER UNIT:
TERMS: \$10.0 mllion at closing, \$600,000 in liabilities. Contingent payment also PRICE/INCOME:

possible on certain licensing and collaboration agreements with third

parties.

This acquisition brings a new platform technology, which is based on up-regulation of protein production through interference with non-coding RNAs. It contrasts with most other approaches which down-regulate protein production. The target company has developed and patented molecules which increase the production of over 90 key proteins involved in a large number of diseases.

TARGET: Glycosan BioSystems, Inc. ACQUIRER: BioTimes, Inc.

LISTING: Private LISTING: AMEX: BTX

LOCATION:Salt Lake City, UtahCEO:Michael D. WestPHONE:510-521-3390UNITS:1301 Harbor Bay ParkwayFAX:510-521-3389

Alameda, California 94502

NET INCOME: WEB SITE: www.biotimeinc.com

Glycosan manufactures biocompatible gels that mimic the extracellular matrix. Its products support the growth and directed differentiation of stem cells. BioTimes is involved in regenerative medicines, with a focus on stem cell therapies. On a trailing 12-month basis, BTX generated revenue of \$3 million and a net loss of \$6.8 million.

**ANNOUNCEMENT DATE**: February 14, 2011

**REVENUE:** 

PRICE: \$4,820,000 (approximate) PRICE PER UNIT:
TERMS: Issuance of 332,906 BTX common PRICE/REVENUE:
shares and warrants to purchase 206,612 PRICE/INCOME:

additional shares at \$10.00 per share. Assumption of \$218,000 in obligations.

This deal enlarges BTX's intellectual property portfolio. The buyer expects to utilize the target's technology in the development of some future stem cell-based therapeutic products.

TARGET: Kinaxo Biotechnolgies ACQUIRER: Evotec AG

GmbH

LISTING: Private LISTING: FSX: EVT

 LOCATION:
 Munich, Germany
 CEO:
 Werner Lanthaler
 PHONE:
 49 405 60 81-0

 UNITS:
 Schnackenburgallee 114
 FAX:
 49 405 60 81-222

REVENUE: \$3,400,000 Hamburg, Germany 22525

NET INCOME: WEB SITE: www.evotec.com

Kinaxo is a drug discovery alliance company that supports the development of targeted drugs.

Evotec is engaged in the discovery and development of novel small molecule drugs, particularly for CNS diseases.

**ANNOUNCEMENT DATE**: February 9, 2011

PRICE: \$21,800,000 (approximate) PRICE PER UNIT:

TERMS: Initial purchase price of Eur 12 million, consisting of Eur 3 million in cash and PRICE/INCOME: 6.41

consisting of Eur 3 million in cash and 2.6 million shares of EVT stock. Earnouts of up to Eur 4 million, based

on performance milestones.

This acquisition should add revenue of Eur 2.5 million in 2011. Kinaxo's capabilities will allow EVT and its partners to make earlier informed decisions on drug efficacy, safety and response in patients.

License for perifosine in TARGET:

Japan

LISTING: NASDAO: AEZS

**REVENUE:** 

T: 2267 LOCATION: Quebec City, Quebec CEO: Sumiya Hori

UNITS: 1-19 Higashi Shimbashi 1-FAX:

> chome Tokyo, Japan

LISTING:

**NET INCOME:** WEB SITE: www.yakult.co.jp

Aeterna Zentaris has signed an agreement to develop, register and market perifosine in Japan. Perifosine is an oral PI3K/Akt inhibitor in clinical trials for the treatment of colorectal cancer and multiple myeloma.

Yakult Honsha is focused on the development and marketing of pharmaceuticals, foods, beverages and cosmetics. For the year ended March 31, 2010, it generated revenue of Y 290.7 billion and net income of Y 13.2 billion.

FUJIFILM Holdings Corp. is a global company focused on imaging and information solutions. For the year ending March 31, 2008, it is

projected to generate revenue of Yen 2.85 trillion and operating

PHONE:

81-3-3574-8960

ACQUIRER: Yakult Honsha Co., Ltd.

**ANNOUNCEMENT DATE:** March 9, 2011

PRICE: PRICE PER UNIT: \$69,200,000 (approximate) TERMS: PRICE/REVENUE: Eur 6 million in upfront payment; up to Eur 44 million in certain milestone PRICE/INCOME:

payments.

This is AEZS's third out-licensing program for this drug; it has already out-licensed it to Keryx Pharmaceuticals in North America and to Handok in Korea. The current deal gives Yakult Honsha an addition to its oncology drug franchise.

TARGET: Merck BioManufacturing ACQUIRER: FUJIFILM Holdings Corp.

Network

LISTING: NYSE: MRK

LISTING: LOCATION: CEO: PHONE: Whitehouse Station, New Jersey Shigetaka Komori (81)3-6271-1111

Tokyo, Japan 106-8620

revenue of Yen 210 billion.

Tokyo: 4901

UNITS: 26-30, Nishiazabu 2-chome, FAX:

Minato-ku **REVENUE:** 

**NET INCOME:** WEB SITE: www.fujifilm.com

Merck & Co. is selling Disoynth RTP and MSD Biologics, which together own all assets of the Merck BioManufacturing Network (MBN). MBN is a provider of contract manufacturing and

development services for the biopharma industry.

**ANNOUNCEMENT DATE:** February 27, 2011

PRICE: PRICE PER UNIT: \$490,000,000 (approximate) TERMS: Yen 40 billion. Purchase of all equity PRICE/REVENUE:

> interest. PRICE/INCOME:

This transaction gives the buyer expanded contract manufacturing capacity. Under terms of the agreement, MBN will continue to service certain of MRK's needs.

TARGET: Oncology collaboration ACQUIRER: Human Genome Sciences, Inc.

LISTING: Private LISTING: NYSE: HGSI

LOCATION: S. San Francisco, California CEO: H. Thomas Watkins PHONE: 301-309-8504 UNITS: 14200 Shady Grove Road FAX: 301-309-8512

REVENUE: Rockville, Maryland 20850

NET INCOME: WEB SITE: www.hgsi.com

FivePrime Therapeutics is entering into a collaboration agreement to develop and commercialize FP-1039, a candidate for treating various forms of cancer.

Human Genome Sciences operates as a biopharmaceutical company with a focus on drug development. On a trailing 12-month basis, HGSI generated revenue of \$157 million.

**ANNOUNCEMENT DATE**: March 17, 2011

PRICE: \$495,000,000 (approximate) PRICE PER UNIT:
TERMS: Upfront license fee of \$50 million; up to \$445 million in milestone payments.

PRICE/REVENUE: PRICE/INCOME:

Royalties on net sales of FP-1039.

This deal gives HGSI exclusive development and commercialization rights in the U.S., Canada and the European Union. FivePrime has co-promotion rights in the U.S, and retains full rights to the drug in the rest of the world not covered by the HGSI deal. This deal enlarges HGSI's cancer drug development pipeline.

TARGET: Rights to celiac disease ACQUIRER: Cephalon, Inc.

treatment

LISTING: Private LISTING: NASDAQ: CEPH

**LOCATION:** Baltimore, Maryland **CEO:** Frank Baldino, Jr. **PHONE:** 610-344-0200 **UNITS:** 41 Moores Road **FAX:** 610-738-6590

REVENUE: Frazer, Pennsylvania 19355
NET INCOME: WEB SITE: www.cephalon.com

Alba Therapeutics Corp. is granting an option to acquire all of its assets relating to larazotide acetate, a tight junction modulator indicated for the treatment of celiac disease. It is advancing toward a phase 2b clinical trial.

Cephalon develops and markets products for treating sleep disorders, neurological and psychiatric disorders, cancer and pain. On a 12-month trailing basis, CEPH generated revenue of \$2.8 billion, EBITDA of \$1.1 billion and net income of \$426 million.

**ANNOUNCEMENT DATE**: February 9, 2011

PRICE: \$22,000,000 (approximate) PRICE PER UNIT:
TERMS: \$7.0 million upfront fee. Option exercise price of \$15 million. PRICE/INCOME:

This transaction will add to CEPH's immunology pipeline. The drug candidate has the potential to be the first pharmacologic therapy available for celiac disease, which affects approximately 3 million people in the United States. It causes an autoimmune response in the small intestines when gluten is present.

TARGET: Rights to Tosedostat ACQUIRER: Cell Therapeutics, Inc.

LISTING: Private LISTING: NASDAQ: CTIC

LOCATION: Oxford, England CEO: James Bianco PHONE: 206-282-7100 UNITS: 501 Elliot Avenue West, Ste. FAX: 206-284-6206

400

**REVENUE:** Seattle, Washington 98119

NET INCOME: WEB SITE: www.celltherapeutics.com

Chroma Therapeutics Ltd. is granting marketing and co-development rights for Tosedostat in North, Central and South America. Tosedostat is an oral aminopeptidase inhibitor that has demonstrated significant response in blood-related cancers and solid tumors.

Cell Therapeutics develops, acquires and commercializes novel treatments for cancer. On a trailing 12-month basis, CTIC generated revenue of \$319,000 and a net loss of \$148 million.

**ANNOUNCEMENT DATE**: March 14, 2011

PRICE: \$10,000,000 PRICE PER UNIT:

TERMS: \$5.0 million in cash upfront. An additional \$5.0 million in milestone PRICE/INCOME:

payments when a pivotal trial is initiated. Development-based

milestones.

The two companies plan to start a phase 3 clinical trial for certain kinds of acute myeloid leukemia. The drug candidate is a departure from cytotoxic chemotherapy toward more tumor-selective targeted therapy that interferes with cellular pathways for tumor survival. Subject to a funding cap of \$50 million for the first three years, CTIC and Chroma will be responsible for 75% and 25%, respectively, of the development costs.

TARGET: RNA-targeted medicine ACQUIRER: Pfizer, Inc.

alliance

LISTING: Private LISTING: NYSE: PFE

 LOCATION:
 Hoersholm, Denmark
 CEO:
 Ian C. Read
 PHONE:
 212-573-2323

 UNITS:
 235 East 42nd Street
 FAX:
 212-573-7851

REVENUE: New York, New York 10017

NET INCOME: WEB SITE: www.pfizer.com

Santaris A/S is entering into a collaboration agreement to develop and commercialize RNA-targeted medicines using the company's Locked Nucleic Acid (LCA) drug platform.

Pfizer is the world's largest manufacturer of pharmaceuticals. On a trailing 12-month basis, PFE generated revenue of \$67 billion, EBITDA of \$27 billion and net income of \$6 billion.

**ANNOUNCEMENT DATE**: January 4, 2011

PRICE: \$614,000,000 (approximate) PRICE PER UNIT:
TERMS: \$14 million in a technology access fee; up to \$600 million in milestone PRICE/INCOME:

payments. Royalties on sales of

products.

This collaboration expands upon an existing relationship between Santaris and Wyeth, which PFE subsequently acquired. It envisages developing up to 10 RNA targets selected by PFE.

TARGET: Schizophrenia collaboration ACQUIRER: Takeda Pharmaceutical Co. Ltd.

**LISTING:** Private **LISTING:** T: 4502

LOCATION: New York, New York

CEO: Yasuchika Hasegawa PHONE: 816 6204-2111

UNITS: 1-1 Doshomachi 4-chome, FAX: 81 6 6204-2880

Chuo-ku

REVENUE: Osaka, Japan 540-8645

NET INCOME: WEB SITE: www.takeda.com

Intra-Cellular Therapies is entering into a collaboration to develop and commercialize selective phosphodiesterae type 1 inhibitors for the treatment of cognitive impairment associated with schizophrenia.

Takeda Pharmaceutical is a pharmaceutical company. Takeda generates annual revenue of approximately \$13.4 billion and net income of \$4.1 billion.

**ANNOUNCEMENT DATE**: March 3, 2011

PRICE: \$750,000,000 (approximate) PRICE PER UNIT:
TERMS: Upfront cash payment. Up to \$500 PRICE/REVENUE:
million in development milestones; up PRICE/INCOME:

to \$250 million in sales-based milestones. Tiered royalties on net

sales.

This collaboration agreement enlarges the buyer's pipeline of CNS drug candidates, one of Takeda's core therapeutic areas.

TARGET: SynthRx, Inc. ACQUIRER: ADVENTRX Pharmaceuticals, Inc.

LISTING: Private LISTING: AMEX: ANX

LOCATION:Bellaire, TexasCEO:Brian M. CulleyPHONE:858-552-0866UNITS:12390 El Camino Road, SuiteFAX:858-552-0876

150

REVENUE: San Diego, California 92130

NET INCOME: WEB SITE: www.adventrx.com

SynthRx is developing a purified form of a rheologic and antithrombotic agent, poloxamer 188, which may be indicated for the treatment of microvascular disorders such as sickle cell.

ADVENTRX Pharmaceuticals is a biopharma company focused on new technologies for anticancer and antiviral treatments.

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: \$32,830,000 (approximate) PRICE PER UNIT:

TERMS: Upfront and milestone payments, to be made in shares of stock.

PRICE/REVENUE:
PRICE/INCOME:

This acquisition gives the buyer a late-stage asset for its drug pipeline. The candidate 188 may also have therapeutic benefits for heart attack, stroke and hemorrhagic shock.

TARGET: Taligen Therapeutics, Inc. ACQUIRER: Alexion Pharmaceuticals, Inc.

LISTING: Private LISTING: NASDAQ: ALXN

LOCATION:Cambridge, MassachusettsCEO:Leonard BellPHONE:203-272-2596UNITS:352 Knotter DriveFAX:203-271-8198

REVENUE: Cheshire, Connecticut 6410

NET INCOME: WEB SITE: www.alexionpharm.com

A development stage biotech, Taligen Therapeutics has pre-clinical compounds, including potential treatments for patients with ophthalmic diseases such as age-related macular degeneration (AMD), as well as other novel antibody and protein regulators.

Alexion Pharmaceuticals develops and delivers life-changing drug therapies for patients with serious and life-threatening medical conditions. On a trailing 12-month basis, ALXN generated revenue of \$496 million and net income of \$308 million.

**ANNOUNCEMENT DATE**: January 31, 2011

PRICE: \$111,000,000 PRICE PER UNIT:
TERMS: Upfront cash payment of \$111 million.
Additional contingent payments PRICE/INCOME:

Additional contingent payments possible, based on reaching certain clinical efficacy and product approval

milestones

This acquisition broadens the buyer's pipeline of product candidates and expands its capabilities in translational medicine.

TARGET: Therapy for MoCD ACQUIRER: Alexion Pharmaceuticals, Inc.

LISTING: Private LISTING: NASDAQ: ALXN

LOCATION:Cologne, GermanyCEO:Leonard BellPHONE:203-272-2596UNITS:352 Knotter DriveFAX:203-271-8198

**REVENUE:** Cheshire, Connecticut 6410

NET INCOME: WEB SITE: www.alexionpharm.com

Orphatec Pharmaceuticals GmbH is selling its investigational therapy to treat molybdenum cofactor deficiency (MoCD) Type A, a rare genetic disorder characterized by severe brain damage and rapid death in newborns.

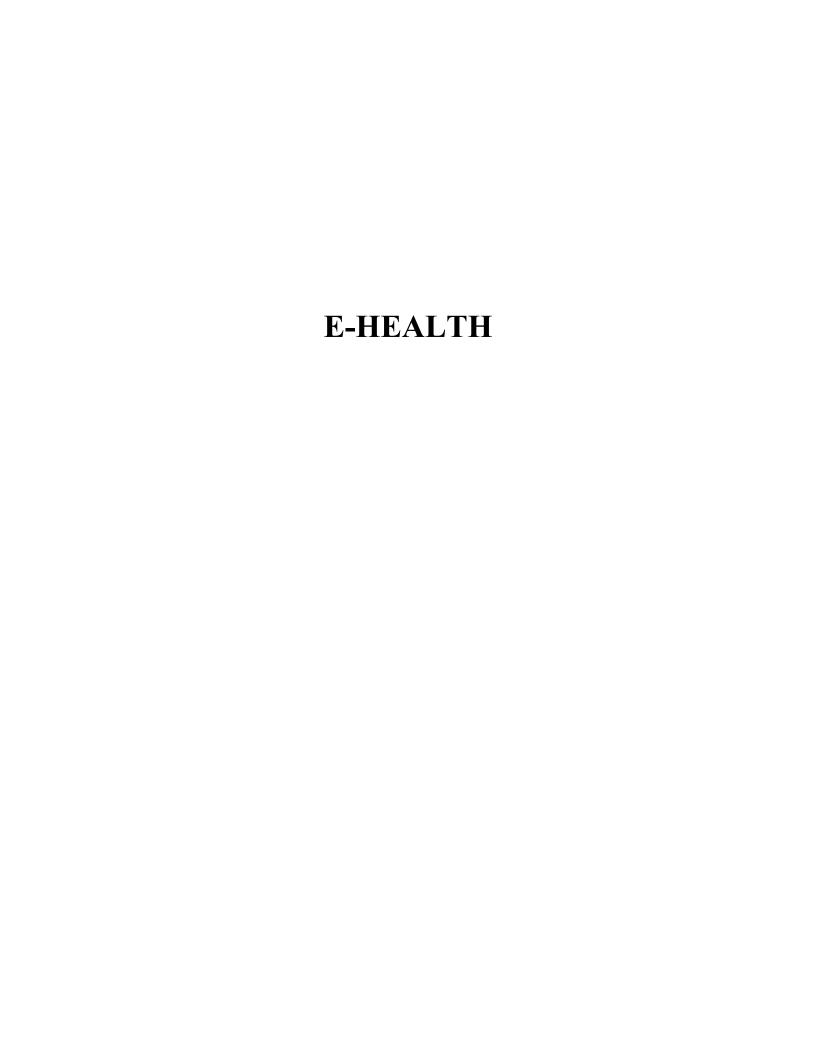
Alexion Pharmaceuticals develops and delivers life-changing drug therapies for patients with serious and life-threatening medical conditions. On a trailing 12-month basis, ALXN generated revenue of \$496 million and net income of \$308 million.

**ANNOUNCEMENT DATE**: February 10, 2011

PRICE: \$45,000,000 (approximate) PRICE PER UNIT:
TERMS: \$3.0 million in cash upfront; additional payments of up to \$42.0 million based PRICE/INCOME:

on reaching various development, regulatory and commercial milestones.

The acquired therapy is designed to replace the deficient cPMP, which enables McCD production so that the infant's body can eliminate the toxic sulfite.



		FIRST QUART	QUARTER 2011 E-HEALTH TRANSACTIONS	IONS			
TARGET	CITY	STATE	ACQUIRER	CITY	STATE	DATE	PRICE
AccelPath, LLC	Westwood	Massachusetts	Technest Holdings, Inc.	Bethesda	Maryland	1/17/11	\$7,750,000
AMSplus, Inc.	Braintree	Massachusetts	AdvantEdge Healthcare Solutions	Warren	New Jersey	1/7/11	
CareCentric assets	Atlanta	Georgia	Mediware Information Systems, Inc.	Lenexa	Kansas	3/31/11	\$3,000,000
Carefx Corporation	Scottsdale	Arizona	Harris Corporation	Melbourne	Florida	2/22/11	\$155,000,000
DTS America, Inc.	Nashville	Tennessee	Transcend Services, Inc.	Atlanta	Georgia	3/3/11	\$12,100,000
Gateway EDI	St. Louis	Missouri	The TriZetto Group	Greenwood Village	Colorado	2/22/11	
Health Ware Concepts, Inc.	Wall	New Jersey	Med-Metrix, LLC	Montvale	New Jersey	3/7/11	
Intelecare	New Haven	Connecticut	Remedy Health Media	New York	New York	1/20/11	
Oncology Care Home Health, Inc.	Wilmington	Delaware	WellDoc	Baltimore	Maryland	2/7/11	
Online division of Hocks	Vandalia	Ohio	HealthWarehouse.com, Inc.	Cincinnati	Ohio	2/15/11	\$908,000
StaffMD, Inc.	Homosassa	Florida	Generation Zero Group, Inc.	Atlanta	Georgia	2/14/11	\$7,050,000
Wallace Wireless, Inc.	Toronto	Ontario	Voceras Communications, Inc.	San Jose	California	1/10/11	

TARGET: AccelPath, LLC ACQUIRER: Technest Holdings, Inc.

LISTING: Private LISTING: OTCBB: TCNH

LOCATION:Westwood, MassachusettsCEO:Gino PereiraPHONE:301-767-2810UNITS:10411 Motor City DriveFAX:301-767-2811

**REVENUE**: Bethesda, Maryland 20817

NET INCOME: WEB SITE: www.technestinc.com

AccelPath is a provider of digital telepathology and other services to laboratories and hospitals.

Technest is involved in three-dimensional facial recognition and three-dimensional imaging devices and systems for health care and security. On a trailing 12-month basis, it generated revenue of \$2.75

million.

**ANNOUNCEMENT DATE**: January 17, 2011

PRICE: \$7,750,000 (approximate) PRICE PER UNIT:
TERMS: Reverse merger. Issuance of 86,151,240 PRICE/REVENUE:
new shares. PRICE/INCOME:

Immediately following this deal, former AccelPath members will beneficially own approximately 72.5% of the combined company's stock. This allows AccelPath to go public without an IPO.

TARGET: AMSplus, Inc. ACQUIRER: AdvantEdge Healthcare Solutions

LISTING: Private LISTING: Private

LOCATION:Braintree, MassachusettsCEO:David LangsamPHONE:908-279-8111UNITS:30 Technology DriveFAX:908-791-3330

**REVENUE:** Warren, New Jersey 7059

NET INCOME: WEB SITE: www.AHSRCM.com

Medquist Holdings (fka CBay Systems) is selling AMSplus, a provider of billing and practice management services to health care providers.

AdvantEdge Healthcare Solutions (AHS) provides medical billing services, practice management and accounts receivable management services for specialty physicians and outpatient surgery centers.

ANNOUNCEMENT DATE: January 7, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's footprint in New England and enhances its suite of billing and practice management solutions available to physician medical practices, hospitals and outpatient surgery centers. Falcon Capital Partners represented Medquist/CBay as its advisor in this deal.

TARGET: CareCentric assets ACQUIRER: Mediware Information Systems, Inc.

LISTING: Private LISTING: NASDAQ: MEDW

 LOCATION:
 Atlanta, Georgia
 CEO:
 Thomas Mann
 PHONE:
 913-307-1000

 UNITS:
 11711 West 79th Street
 FAX:
 913-307-1111

REVENUE: Lenexa, Kansas 66214

NET INCOME: WEB SITE: www.mediware.com

CareCentric is selling its assets related to management solutions for HME, home health and home infusion.

Mediware Information Systems develops, markets, licenses, implements and supports clinical management information solutions. On a trailing 12-month basis, MEDW generated revenue of \$52 million, EBITDA of \$9 million and net income of \$4.6 million.

Harris Corp. operates as a communications and information

technology company that serves government and commercial

markets. On a trailing 12-month basis, HRS generated revenue of \$5.6 billion, EBITDA of \$1.2 billion and net income of \$625

**ANNOUNCEMENT DATE**: March 31, 2011

PRICE: \$3,000,000 PRICE PER UNIT:
TERMS: \$2.1 million in cash, \$900,000 in assumed liabilities. PRICE/INCOME:

This acquisition adds over 300 customers to MEDW's clientele. The CareCentric assets are to be integrated with MEDW's Alternate Care Solutions business line. MEDW acquires CareCentric's Caretinuum, MestaMed and PharMed products. The acquisition closed effective April 11, 2011.

TARGET: Carefx Corporation ACQUIRER: Harris Corporation

LISTING: Private LISTING: NYSE: HRS

LOCATION:Scottsdale, ArizonaCEO:Howard L. LancePHONE:321-727-9100UNITS:1025 West Nasa BoulevardFAX:321-724-3973REVENUE:Melbourne, Florida 32919

REVENUE: Melbourne, Florida 32919
NET INCOME: WEB SITE: www.harris.com

Carefx is a provider of interoperability workflow solutions using its Fusionfx platform. Its solution suite is used in over 800 hospitals, health care systems and health information exchanges in North America, Europe and Asia.

America, Europe and Asia. million.

**ANNOUNCEMENT DATE**: February 22, 2011

PRICE: \$155,000,000 PRICE PER UNIT: TERMS: Cash. Subject to post-closing PRICE/REVENUE:

adjustments. PRICE/INCOME:

This acquisition enables the buyer to provide an expanded range of interoperability solutions to both government and commercial health care providers.

TARGET: DTS America, Inc. ACQUIRER: Transcend Services, Inc.

LISTING: Private LISTING: NASDAQ: TRCR

LOCATION: CEO: PHONE: Nashville, Tennessee Larry Gerdes 800-205-7047 **UNITS:** 

FAX: One Glenlake Parkway, Suite 678-808-0601

1325

**REVENUE:** \$12,000,000 Atlanta, Georgia 30328

**NET INCOME:** WEB SITE: www.transcendservices.com

DTS America is a medical transcription company that serves 30 hospitals plus several surgery centers in 13 states. The company generates approximately \$12 million in annual revenue.

Transcend Services provides medical transcription services to the health care industry. On a trailing 12-month basis, TRCR generated revenue of \$87 million, EBITDA of \$29 million and net income of \$15 million.

ANNOUNCEMENT DATE: March 3, 2011

PRICE PER UNIT: PRICE: \$12,100,000 (approximate) **TERMS:** PRICE/REVENUE: \$7.9 million in cash; earnout of up to 1.01

\$4.2 million in cash in 2012. No debt PRICE/INCOME:

The acquisition increases TRCR's penetration of the medical transcription market, and will increase its annual revenue run rate to \$124.0 million. Suender M&A Advisors initiated the transaction and is advisor to DTS.

TARGET: Gateway EDI ACQUIRER: The TriZetto Group

LISTING: LISTING: Private Private

LOCATION: St. Louis, Missouri CEO: Trace Devanny PHONE: 800-569-1222

UNITS: 6061 South Willow Drive FAX: **REVENUE:** Greenwood Village, Colorado 80111 **NET INCOME:** WEB SITE: www.trizetto.com

Gateway EDI is a company focused on health care The TriZetto Group is a health care information technology

revenue cycle management. company to the health care payor industry.

**ANNOUNCEMENT DATE:** February 22, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This acquisition expands the buyer's health care IT software and services capabilities.

TARGET: Health Ware Concepts, Inc. ACQUIRER: Med-Metrix, LLC

LISTING: Private LISTING: Private

 LOCATION:
 Wall, New Jersey
 CEO:
 Ronald Davi
 PHONE:
 201-782-0200

 UNITS:
 100 Paragon Drive, Suite 230
 FAX:
 201-782-0108

Montvale, New Jersey 7645

NET INCOME: WEB SITE: www.med-metrix.com

Health Ware Concepts is a provider of SaaS decision support technology, consulting and revenue recovery services to the health care industry.

Med-Metrix is a provider of performance and revenue cycle management services to the health care industry.

**ANNOUNCEMENT DATE**: March 7, 2011

**REVENUE:** 

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition broadens the buyer's decision support and analytic capabilities, making the company more attractive to clients.

TARGET: Intelecare ACQUIRER: Remedy Health Media

**LISTING:** Private **LISTING:** Private

**LOCATION:** New Haven, Connecticut **CEO:** Michael Cunnion **PHONE:** 212-695-2223

UNITS: 500 Fifth Avenue, Suite 1900 FAX:

REVENUE: New York, New York 10110

NET INCOME: WEB SITE: www.remedyhealthmedia.com

Intelecare specializes in medical adherence solutions to increase prescription compliance for consumers, health plans and pharmacies. Its webbased service enables patients and caregivers to create their reminders through a number of delivery methods.

Backed by private equity firm Veronis Suhler Stevenson, Remedy Health Media is involved in consumer health and wellness

information.

**ANNOUNCEMENT DATE**: January 20, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition enhances the buyer's technology capability, interactive reach and customer base. It adds market-adopted mobile solutions and interactive online communication services.

TARGET: Oncology Care Home ACQUIRER: WellDoc

Health, Inc.

LISTING: Private LISTING: Private

LOCATION: Wilmington, Delaware CEO: Ryan Sysko PHONE: 443-692-3100 UNITS: 1501 St Paul Street, Suite 118 FAX: 443-692-3099

REVENUE: Baltimore, Maryland 21202

NET INCOME: WEB SITE: www.welldoc.com

Oncology Care Home Health is an education and consulting company focused on aiding home health providers implement specialized oncology home health care programs.

WellDoc develops solutions to improve chronic disease management outcomes and reduce health care costs.

**ANNOUNCEMENT DATE**: February 7, 2011

PRICE: PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition complements WellDoc's DiabetesManager.

TARGET: Online division of Hocks ACQUIRER: Health Warehouse.com, Inc.

LISTING: Private LISTING: OTCBB: HEWA

LOCATION: Vandalia, Ohio CEO: Lalit P. Dhadphale PHONE: 866-885-0508

**UNITS:** 100 Commerce Boulevard **FAX:** 866-821-3784

REVENUE: \$4,800,000 Cincinnati, Ohio 45140

**NET INCOME:** WEB SITE: www.healthwarehouse.com

Hocks Pharmacy is selling its online assets. It resells OTC medications, diabetic supplies and medical equipment.

Healthwarehouse.com operates as a retail pharmacy and healthcare e-commerce company. On a trailing 12-month basis, it generated revenue of \$5.3 million and a net loss of \$3.0 million.

**ANNOUNCEMENT DATE**: February 15, 2011

PRICE: \$908,000 (approximate) PRICE PER UNIT:

**TERMS:** \$200,000 in cash; issuance of 166,667 **PRICE/REVENUE**: 0.19

shares of HEWA stock worth approximately \$708,0000.

This acquisition enlarges the buyer's customer base; when the deal closed HealthWarehouse will have 160,000 customers. First, a new company, Hocks Acquisition bought the Hocks assets; the following day, Hocks Acquisition merged with HealthWarehouse.com. The deal could add as much as \$4.8 million to the buyer's revenue.

TARGET: StaffMD, Inc. ACQUIRER: Generation Zero Group, Inc.

LISTING: Private LISTING: OTCBB: GNZR

**LOCATION:** Homosassa, Florida **CEO:** Matthew Krieg **PHONE:** 770-450-0007

UNITS: Five Concourse Parkway FAX:

REVENUE: Atlanta, Georgia 30328

NET INCOME: WEB SITE: www.generationzerogroup.com

StaffMD is a physician-oriented online job board. Generation Zero Group focuses on the Internet, technology and

entertainment related businesses.

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: \$7,050,000 PRICE PER UNIT:

TERMS: 6 million shares of restricted common stock (worth \$3.0 million); \$100,000 in PRICE/INCOME:

cash; a note in the amount of \$3.95

million.

The buyer's subsidiary MedicalWork, LLC has merged with StaffMD to form the unit known as PhysicianWork.com. It is believed that this transaction will significantly enlarge the company's physician recruiting business.

TARGET: Wallace Wireless, Inc. ACQUIRER: Voceras Communications, Inc.

LISTING: Private LISTING: Private

 LOCATION:
 Toronto, Ontario
 CEO:
 Robert Zollars
 PHONE:
 408-882-5100

 UNITS:
 525 Race Street, Suite 150
 FAX:
 408-882-5101

REVENUE: San Jose, California 95126

NET INCOME: WEB SITE: www.vocera.com

Wallace Wireless develops software solutions that deliver pages, text messages and alerts directly to smart phones over both WiFi and cellular data networks. Vocera Communications is a provider of hospital communication

solutions.

**ANNOUNCEMENT DATE**: January 10, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition gives the buyer access to the target's communication solutions to capture the number of health professionals that are migrating their communications to smart phones. The text-oriented technology complement's Vocera's voice-oriented technology.

## **HOME HEALTH CARE**

	FI	FIRST QUARTER 2	RTER 2011 HOME HEALTH CARE TRANSACTIONS	ANSACTIONS			
TARGET	CITY	STATE	ACQUIRER	CITY	STATE	DATE	PRICE
Caregivers Health Network, Inc.	Cincinnati	Ohio	Almost Family, Inc.	Louisville	Kentucky	3/29/11	\$5,300,000
Faith Home Health and Hospice	Wichita	Kansas	Harden Healthcare, LLC	Austin	Texas	1/5/11	
First quarter acquisition			Lincare Holdings, Inc.	Clearwater	Florida	3/31/11	\$30,402,000
Hospice Complete assets	Trussville	Alabama	LHC Group	Lafayette	Louisiana	1/3/11	
U.S. health care division	Danbury	Connecticut	Apria Healthcare Group	Lake Forest	California	2/2/11	\$22,400,000
Vital Hospice	Hammond	Louisiana	LHC Group	Lafayette	Louisiana	1/3/11	

TARGET: Caregivers Health Network,

Inc.

LISTING: Private

LOCATION: Cincinnati, Ohio

**UNITS:** 

**TERMS:** 

**REVENUE:** \$5,000,000

**NET INCOME:** 

LISTING: NASDAQ: AFAM

PHONE: CEO: William Yarmuth 502-891-1000 FAX: 9510 Ormsby Station Road 502-891-8067

Louisville, Kentucky 40223

WEB SITE: www.almostfamily.com

ACQUIRER: Almost Family, Inc.

Caregivers Health Network is selling its Medicarecertified home health agency. The business generates annual revenue of \$5.0 million.

Almost Family provides adult day care, visiting nurse and other services such as infusion therapy, oxygen and durable medical equipment. On a trailing 12-month basis, AFAM generated revenue of \$337 million, EBITDA of \$55 million and net income of \$31

million.

ANNOUNCEMENT DATE: March 29, 2011

PRICE: \$5,300,000

Cash and a note payable.

PRICE PER UNIT:

PRICE/REVENUE: 1.06

PRICE/INCOME:

This acquisition extends the buyer's home health provider network from northern Kentucky into southern Ohio. This deal closed April 1, 2011.

TARGET: Faith Home Health and

Hospice

LISTING: Private

LOCATION: Wichita, Kansas

UNITS: **REVENUE:** 

**NET INCOME:** 

LISTING: Private

CEO: Lew Little 1703 W. 5th Street, Ste. 800

Austin, Texas 78703

WEB SITE: www.hardenhealthcare.com

ACQUIRER: Harden Healthcare, LLC

Harden Healthcare provides a complete continuum of care for

seniors and others needing short- and long-term health care.

PHONE:

FAX:

512-634-4965

512-634-4966

Faith Home Health and Hospice provides hospice and palliative care services in the Wichita market. The company began eight years ago.

**ANNOUNCEMENT DATE:** January 5, 2011

PRICE: TERMS: Not disclosed Not disclosed PRICE PER UNIT:

> PRICE/REVENUE: PRICE/INCOME:

This acquisition is an add-on to Harden's 2010 acquisition of Voyager HospiceCare. Voyager already owns and operates Wichita-based Hospice Care of Kansas, so this deal provides opportunities to achieve cost savings and expand its Kansas provider network. Medicare cuts and potential changes to regulatory regimes were cited as a reason for the target to partner with a larger organization.

TARGET: First quarter acquisition ACQUIRER: Lincare Holdings, Inc.

LISTING: Private LISTING: NASDAQ: LNCR

 LOCATION:
 CEO:
 John P. Byrnes
 PHONE:
 727-530-7700

 UNITS:
 19387 US 19 North, Suite 500
 FAX:
 727-532-9692

REVENUE: Clearwater, Florida 33764

NET INCOME: WEB SITE: www.lincare.com

The target is a provider of home health care

LNCR provides such home health services as respiratory therapy,
services.

LNCR provides such home health services as respiratory therapy,
infusion therapy and rehabilitation services. On a trailing 12-month

basis, LNCR generated revenue of \$1.7 billion, EBITDA of \$454

million and net income of \$184 million.

**ANNOUNCEMENT DATE**: March 31, 2011

PRICE: \$30,402,000 (approximate) PRICE PER UNIT:
TERMS: Stock purchase deal. \$17,812,000 in cash, net of cash acquired; \$9,590,000 PRICE/INCOME:

in contingent consideration; \$3,000,000

in deferred acquisition oblogations.

This acquisition expands the buyer's network of home health care services providers.

TARGET: Hospice Complete assets ACQUIRER: LHC Group

LISTING: Private LISTING: NASDAQ: LHCG

LOCATION: Trussville, Alabama CEO: Keith Myers PHONE: 337-233-1307
UNITS: 420 West Pinhook Road FAX: 337-235-8037

 UNITS:
 420 West Pinhook Road
 FAX: 337-235-8037

 REVENUE:
 \$4,800,000
 Lafayette, Louisiana 70503

NET INCOME: WEB SITE: www.lhcgroup.com

Hospice Complete is selling certain assets, including its agencies in Trussville, Jasper, anniston/Oxford and Tuscaloosa. Combined annual revenue from the four agencies is approximately

LHC Group provides post-acute health care services primarily to Medicare beneficiaries in rural markets in the southern U.S. On a trailing 12-month basis, LHCG generated revenue of \$608 million, EBITDA of \$105 million and net income of \$50 million.

**ANNOUNCEMENT DATE**: January 3, 2011

\$4.8 million.

PRICE: Not disclosed PRICE PER UNIT: TERMS: Asset purchase agreement. PRICE/REVENUE: PRICE/INCOME:

The acquired assets cover 22 counties in Alabama, a certificate-of-need state. The area has a population of 1.7 million, 255,000 of whom are over the age of 65.

TARGET: U.S. health care division ACQUIRER: Apria Healthcare Group

LISTING: NYSE: PX

PHONE: LOCATION: Danbury, Connecticut CEO: Norman Payson 949-639-2000 FAX: 949-639-2600

LISTING:

Private

UNITS: 26220 Enterprise Court

**REVENUE:** \$90,000,000 (2011)Lake Forest, California 92630 **NET INCOME:** WEB SITE: www.apria.com

Praxair is selling its home health care services division in the United States. The business is projected to generate 2011 revenue of approximately \$90 million.

A Blackstone Group portfolio company, Apria is a provider of home health care products and services, providing services to 2 million patients annually. In 2010, it generated revenue of \$2.1 billion.

**ANNOUNCEMENT DATE:** February 2, 2011

PRICE: PRICE PER UNIT: \$22,400,000 (approximate)

TERMS: PRICE/REVENUE: Not disclosed 0.25

PRICE/INCOME:

PX recorded a pre-tax charge of \$58.0 million and a \$40.0 million after-tax charge on this divestment. This allows the seller to concentrate on its other business segments. This acquisition enhances the buyer's home respiratory services business.

TARGET: Vital Hospice **ACQUIRER:** *LHC Group* 

LISTING: Private LISTING: NASDAQ: LHCG

LOCATION: CEO: PHONE: Hammond, Louisiana Keith Myers 337-233-1307

EBITDA of \$105 million and net income of \$50 million.

FAX: **UNITS:** 420 West Pinhook Road 337-235-8037 **REVENUE:** \$1,500,000 Lafayette, Louisiana 70503

**NET INCOME:** WEB SITE: www.lhcgroup.com

Vital Hospice is a provider of hospice and palliative LHC Group provides post-acute health care services primarily to care services. The business generates annual Medicare beneficiaries in rural markets in the southern U.S. On a revenue of about \$1.5 million. trailing 12-month basis, LHCG generated revenue of \$608 million,

**ANNOUNCEMENT DATE:** January 3, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: PRICE/REVENUE: Asset purchase PRICE/INCOME:

The service area of the acquired company includes 18 parishes with an estimated population of 2.1 million. The agency is to operate under the name of Feliciana Hospice and Palliative Care.

## **HOSPITALS**

PRICE	\$300,000,000	\$1,600,000	\$475,000,000	\$150,000,000 \$178,500,000			\$156,800,000	\$200,000,000 \$62,700,000	
DATE 3/25/11 1/13/11 3/17/11	2/1/11 3/11/11	3/23/11 1/17/11 1/5/11	3/7/11	2/10/11 3/31/11	1/5/11 2/9/11	2/1/11 2/3/11 2/3/11	3/18/11 3/7/11	3/22/11 3/31/11 3/0/11	2/16/11 1/13/11
STATE California Louisiana Indiana	Pennsylvania Illinois	Missouri Illinois	Michigan	l ennessee Massachusetts	New York Nebraska	California Illinois Texas	Tennessee Wisconsin	Texas California Obio	Tennessee Louisiana
CTTY Manhattan Beach Lafayette South Bend	Pittsburgh Urbana	Chicago	Novi	Franklin Boston	New York Lincoln	Burbank Mokena Houston	Franklin LaCrosse	Plano Irvine Sylvania	Cyfrania Nashville Lafayette
ACQUIRER Avanti Hospitals, LLC Acadiana Management Group, LLC Memorial Health System	UPMC Health System Carle Foundation Hospital	rate-tew haven nospital Sisters of Mercy Health System National Surgical Hospitals	Trinity Health	Community Health Systems, Inc. Steward Health Care System	Irving Place Capital Saint Elizabeth Regional Medical Center	Healthcare of Today, Inc. Provena Health McVey & Co. Investments, LLC	lasis Healthcare, LLC Gundersen Lutheran Health Systems	LHP Hospital Group, Inc. Sabra Health Care REIT Trigity, Hospital Twin City	Vanguard Health Systems, Inc. Acadiana Management Group, LLC
STATE California Oklahoma Indiana	Pennsylvania Illinois	Oklahoma Oklahoma Lousiana Dhodo Island	Illinois -	Pennsylvania Massachusetts	Illinois Nebraska	Indiana Illinois Texas	Texas Wisconsin	Connecticut Texas	Texas Kansas
CITY Norwalk Edmond Elkhart	Erie Hoopeston	Tishomingo Lafayette	Chicago	Scranton Taunton	Chicago Lincoln	Mishawaka Chicago Houston	Houston Hillsboro	Waterbury Sunnyvale	Harlingen Wichita
TARGET Coast Plaza Hospital Edmond Specialty Hospital Elkhart General Healthcare System	Hamot Medical Center Hoopeston Regional Health Center	Tospital of Safit Raphitel Lohnston Memorial Hospital Lafayette Surgical Specialty Hospital	Loyola University Health System	Mercy Health Partners Morton Hospital and Medical Center	National Surgical Hospitals Nebraska Heart Hospital, LLC	Physicians Hospital System Resurrection Health Care Spring Branch Medical Center	St. Joseph Medical Center St. Joseph's Health Services	St. Mary's Hospital Texas Regional Medical Center Twin City Hospital	Valley Baptist Health System Wichita Specialty Hospital

FIRST QUARTER 2011 HOSPITAL TRANSACTIONS

TARGET: Coast Plaza Hospital ACQUIRER: Avanti Hospitals, LLC

**LISTING:** Private **LISTING:** Private

LOCATION: Norwalk, California CEO: Poe corn PHONE: 424-241-1550

UNITS: 112 (beds) 114 N. Sepulveda Blvd., Suite FAX:

230

REVENUE: \$41,000,000 Manhattan Beach, California 90266

NET INCOME: WEB SITE: www.avantihospitals.com

Coast Plaza Hospital is a 112-bed acute care facility. For 2009, the hospital generated net patient revenue of \$41.0 million and a net loss of \$4.6 million.

Formed in 2008, Avanti Health System owns and manages three

acute care facilities in Los Angeles County.

**ANNOUNCEMENT DATE**: March 25, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition gives the buyer its fourth acute care facility in Los Angeles County.

TARGET: Edmond Specialty Hospital ACQUIRER: Acadiana Management Group, LLC

**LISTING:** Private **LISTING:** Private

 LOCATION:
 Edmond, Oklahoma
 CEO:
 August Rantz, III
 PHONE:
 337-269-9828

 UNITS:
 36 (beds)
 101 La Rue France, Suite 500
 FAX:
 337-269-9823

REVENUE: \$8,500,000 Lafayette, Louisiana 70508

NET INCOME: WEB SITE: www.amgihm.com

Edmond Specialty Hospital is a long-term acute-care hospital. The facility is licensed for 36 beds. For the year ended May 31, 2009, it generated net patient revenue of \$8.5 million and a net loss of \$524,000.

Acadiana Management manages health care facilities such as long-term acute care hospitals, medical clinics, sleep centers and rehabilitation hospitals. It currently operates 12 such facilities.

**ANNOUNCEMENT DATE**: January 13, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This is one of two LTACs the buyer announced acquiring at the same time; the other is located in Wichita, Kansas. This acquisition enlarges the buyer's provider network in the Midwest. Going forward, the facility is to be known as LTAC of Edmond.

TARGET: Elkhart General Healthcare ACQUIRER: Memorial Health System

System

LISTING: Private LISTING: Nonprofit

**LOCATION:** Elkhart, Indiana **CEO:** Phil Newbold **PHONE:** 574-647-1000

UNITS: 297 (beds) 615 North Michigan Street FAX:

**REVENUE**: \$257,400,000 South Bend, Indiana 46601

**NET INCOME:** \$53,300,000 (EBITDA) **WEB SITE:** www.qualityoflife.org

Elkhart General Healthcare System operates 297-bed Elkhart Memorial Hospital, an acute care facility. For 2009, Elkhart General generated net patient revenue of \$257.4 million, EBITDA of \$53.3 million and net income of \$32.1 million.

Memorial Health System operates 325-bed Memorial Hospital, Memorial Medical Group, Memorial Home Care and Memorial

MedFlight.

**ANNOUNCEMENT DATE**: March 17, 2011

PRICE: Merger PRICE PER UNIT: TERMS: Merger. Memorandum of understanding PRICE/REVENUE:

signed. PRICE/INCOME:

The two organizations plan to merge under a new board created from an equal number of board members from each side. The two parties are considering this merger to recruit physicians and meet the challenges of the health care reform law.

TARGET: Hamot Medical Center ACQUIRER: UPMC Health System

LISTING: Nonprofit LISTING: Nonprofit

 LOCATION:
 Erie, Pennsylvania
 CEO:
 Jeffrey Romoff
 PHONE:
 412-647-8762

 UNITS:
 351 (beds)
 200 Lothrop Street
 FAX:
 412-647-5551

**REVENUE**: \$315,200,000 Pittsburgh, Pennsylvania 15213 **NET INCOME**: \$33,000,000 (EBITDA) **WEB SITE**: www.upmc.edu

Hamot Medical Center is a 351-bed acute care facility. For the year ended June 30, 2010, the hospital generated net patient revenue of \$315.2 million, EBITDA of \$33 million and net income of \$22.9 million.

delivery system based in the Pittsburgh region. It generates annual revenue of about \$8.0 billion.

UPMC Health System is a 20-hospital integrated health care

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: \$300,000,000 (approximate) PRICE PER UNIT: \$854,701

TERMS: \$100 million for a foundation; \$200

million in capital commitments over 10

PRICE/REVENUE: 0.95

PRICE/INCOME: 9.09

years.

This deal was first mooted in mid-2010, and closed February 1, 2011. Under terms of the agreement, Hamot will continue to supply services for at least the next 20 years. This deal extends UPMC's service area north to Lake Erie and environs.

TARGET: Hoopeston Regional Health ACQUIRER: Carle Foundation Hospital

Center

LISTING: Private LISTING: Nonprofit

**LOCATION:** Hoopeston, Illinois **CEO:** James Leonard **PHONE:** 217-383-3311

UNITS: 25 (beds) 611 W. Park Street FAX:

**REVENUE**: \$19,900,000 Urbana, Illinois 61801

**NET INCOME**: \$2,400,000 (EBITDA) **WEB SITE**: www.carle.org

Hoopeston Regional Health Center is a 25-bed critical access hospital. For the year ended September 30, 2009, the hospital generated net patient revenue of \$19.9 million, EBITDA of \$2.4

million and net income of \$1.9 million.

Carle Foundation Hospital is a 325-bed acute care facility. It also

has 13 physician group locations.

**ANNOUNCEMENT DATE**: March 11, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's hospital and clinic network in Illinois; the deal excludes Hoopeston Regional's long-term care facilities. The hospital and its three rural health clinics serve Vermillion County and are staffed by 18 physicians and mid-level providers. Hoopeston and Carle have worked together in several areas. Carle made a \$4.0 million loan to Hoopeston, which has also \$8.4 million in outstanding obligations. Forgiveness of debt and paying off the loan implies a purchase price of \$12.4 million and a price to revenue multiple of 0.62x.

TARGET: Hospital of Saint Raphael ACQUIRER: Yale-New Haven Hospital

LISTING: Nonprofit LISTING: Nonprofit

**LOCATION:** New Haven, Connecticut **CEO:** Marna P. Borgstrom **PHONE:** 203-688-4242

**UNITS:** 511 (beds) 20 York Street **FAX:** 

**REVENUE**: \$450,300,000 New Haven, Connecticut 6504 **NET INCOME**: \$15,400,000 (EBITDA) **WEB SITE**: www.ynhh.org

The Hospital of Saint Raphael (HSR) is a 511-bed acute care facility. For the 12 months ended September 30, 2009, HSR generated net patient revenue of \$450.3 million, EBITDA of \$15.4

million and a net loss of \$7.2 million.

Yale-New Haven Hospital is an 855-bed acute care facility. For the 12 months ended September 30, 2009, it generated net patient revenue of \$1.2 billion and net income of \$52.9 million.

**ANNOUNCEMENT DATE**: March 25, 2011

PRICE: \$135,000,000 PRICE PER UNIT: \$264,188
TERMS: Asset purchase. Capital improvement of PRICE/REVENUE: 0.29

up to \$135.0 million. PRICE/INCOME: 8.76

Under terms of the agreement, this deal would create a hospital with two campuses. HSR would retain its Catholic identity.

TARGET: Johnston Memorial

Hospital

**LISTING:** Private

**LOCATION:** Tishomingo, Oklahoma **UNITS:** 15 (beds)

**REVENUE**: \$3,800,000

**NET INCOME:** 

First Physicians Capital Group is selling Johnston Memorial Hospital, a 15-bed critical access facility, the only hospital in Johnston County. For the year ended September 30, 2009, it generated net patient revenue of \$3.8 million and a net loss of \$706,000.

**ANNOUNCEMENT DATE**: January 17, 2011

**PRICE**: \$1,600,000

\$1,000,000

**TERMS:** See below for details.

ACQUIRER: Sisters of Mercy Health System

**LISTING:** Nonprofit

 CEO:
 Lynn Britton
 PHONE:
 314-579-6100

 14528 S. Outer Forty, Suite 100
 FAX:
 314-628-3723

Chesterfield, Missouri 63017 **WEB SITE:** www.mercy.net

Sisters of Mercy Health System operates 26 acute care hospitals in four Midwestern states. For the year ended June 30, 2009, the system generated total operating revenue of \$3.9 billion, EBITDA of \$273.7 million and operating income of \$24.4 million.

PRICE PER UNIT: \$106,667 PRICE/REVENUE: 0.42

PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's network of rural hospitals; the facility has been renamed Mercy Hospital Tishomingo. The land, building and equipment were purchased by RSE Enterprises of Ada, Oklahoma, from Physicians Capital Group of Beverly Hills, California. Mercy is leasing the facility as a critical access hospital with three physicians, two physician assistants and a staff of 40.

TARGET: Lafayette Surgical Specialty

Hospital

LISTING: Private

LOCATION: Lafayette, Lousiana UNITS: 20 (beds)

REVENUE:

**NET INCOME:** 

ACQUIRER: National Surgical Hospitals

**LISTING:** Private

**CEO:** John G. Rex-Waller **PHONE:** 312-627-8400 250 South Wacker Drive **FAX:** 312-474-1950

Chicago, Illinois 60606

**WEB SITE:** www.nshinc.com

Lafayette Surgical Specialty Hospital has eight operating rooms and 20 inpatient beds. It specializes in orthopedic, neurological, ENT, urological, gynecological, plastics and general surgical procedures and pain management In 2010, physicians performed 8,000 procedures.

**ANNOUNCEMENT DATE**: January 5, 2011

PRICE: Not disclosed

**TERMS:** For a 56.9% interest.

National Surgical Hospital owns, operates and develops surgical hospitals and surgery centers. It operates 14 hospitals and seven orthopedic-focused surgery centers in nine states.

PRICE PER UNIT: PRICE/REVENUE:

PRICE/INCOME:

The 32 physician-owners will retain a minority interest in the facility. This acquisition increases to 15 the number of surgical hospitals that the buyer operates. Funding for this deal was made possible by the buyer's concurrent recapitalization with Irving Place, a private equity firm.

TARGET: Landmark Medical Center ACQUIRER: RegionalCare Hospital Partners

LISTING: Nonprofit

PHONE: LOCATION: Woonsocket, Rhode Island CEO: Martin Rash 615-844-9800

LISTING:

Private

UNITS: 103 Continental Place, Suite FAX: 203 (beds)

200

**REVENUE:** Brentwood, Tennessee 37027 \$130,100,000

**NET INCOME:** WEB SITE: www.regionalcare.net

Landmark Medical Center is a two-hospital system with 203 beds with acute care and rehabilitative services in Woonsocket and North Smithfield. For 2009, it generated net patient revenue of \$130.1 million and a net loss of \$5.5 million.

Formed in mid-2009 and backed by Warburg Pincus, RegionalCare is a hospital management company focused on non-urban markets.

It operates four hospitals.

**ANNOUNCEMENT DATE:** February 17, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: PRICE/REVENUE: Nonbinding LOI. Asset purchase agreement. PRICE/INCOME:

Boston-based Caritas Christi had proposed buying Landmark in 2009, but when it was bought itself by Steward Health Care in 2010, it let the deal lapse in December of that year. The special master handling Landmark's sale may entertain other offers up to April 1, 2011.

TARGET: Loyola University Health ACQUIRER: Trinity Health

System

LISTING: Nonprofit LISTING: Nonprofit

LOCATION: Chicago, Illinois CEO: PHONE: Joseph Swedish 248-489-6000

UNITS: 27870 Cabot Drive FAX: 820 (beds)

**REVENUE:** \$1,100,000,000 Novi, Michigan 48377

WEB SITE: www.trinity-health.org **NET INCOME:** 

Loyola University is selling Loyola University Health System, which operates two acute care facilities, 28 outpatient facilities and two long-term acute care facilities. The System generates annual revenue of \$1.1 billion, but lost \$42.9 million in 2009.

Trinity Health, the country's fourth-largest Catholic health system, owns 33 hospitals and contract-manages another 14 in 10 states. It generates annual revenue of \$7.1 billion.

**ANNOUNCEMENT DATE:** March 7, 2011

PRICE PER UNIT: PRICE: \$475,000,000 \$579,268 TERMS: Merger. \$75 million toward new PRICE/REVENUE: 0.43

> medical research facility; \$100 million; commit to \$300 million in capital and equipment over next seven years.

This acquisition marks Trinity Health's entry into Illinois and the Chicago market. Under terms of the deal, Trinity will pay off LUHS's debt and, together with the University, contributed \$150 million to build a research facility in the Mayfield suburb of Chicago. Further, the University will receive \$100 million to support medical research and training. Illinois' CON board approved this deal on May 11, 2011.

PRICE/INCOME:

TARGET: Mercy Health Partners ACQUIRER: Community Health Systems, Inc.

LISTING: Nonprofit

LOCATION:Scranton, PennsylvaniaCEO:Wayne T. SmithPHONE:615-465-7000UNITS:313 (beds)4000 Meridian BoulevardFAX:615-645-7001

LISTING:

NYSE: CYH

REVENUE: \$183,900,000 Franklin, Tennessee 37067

NET INCOME: WEB SITE: www.chs.net

Catholic Health Partners of Cincinnati is selling 198-bed Mercy Hospital, 48-bed Mercy Tyler Hospital and 67-bed Mercy Special Care Hospital, an LTAC. For 2009, they generated net patient revenue of \$183.9 million.

Community Health Systems owns, leases or operates 126 hospitals with 18,000 beds in 29 states. On a trailing 12-month basis, CYH generated revenue of \$12.4 billion, EBITDA of \$1.7 billion and net income of \$255 million.

**ANNOUNCEMENT DATE**: February 10, 2011

 PRICE:
 \$150,000,000
 (approximate)
 PRICE PER UNIT:
 \$479,233

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.81

PRICE/INCOME:

The lack of consolidation in the Scranton market, leaving it overbedded, prompted the sale of Mercy Health Partners to a larger organization. CYH already owns 10 hospitals in Pennsylvania; the closest one is 20 miles from Scranton in Wilkes-Barre. The \$150.0 million sale price will offset \$214 million in liabilities that will be assumed by parent company Catholic Health Partners, including about \$50 million to fund pensions. This deal closed May 2, 2011.

TARGET: Morton Hospital and ACQUIRER: Steward Health Care System

Medical Center

LISTING: Nonprofit LISTING: Private

**LOCATION:** Taunton, Massachusetts **CEO:** Ralph de la Torre **PHONE:** 617-419-4700

 UNITS:
 153 (beds)
 500 Boylston St.
 FAX:

 REVENUE:
 \$127,400,000
 Boston, Massachusetts 2116

REVENUE: \$127,400,000 Boston, Massachusetts 2116

NET INCOME: \$9,900,000 (EBITDA) WEB SITE: www.steward.org

Morton Hospital and Medical Center is a 153-bed acute care facility. For the 12 months ended
September 30, 2009, the hospital generated net patient revenue of \$127.4 million, EBITDA of \$9.9

Backed by private equity, Steward Health Care manages eight hospitals in Massachusetts, six of which come from the former Caritas Christi Health System.

**ANNOUNCEMENT DATE**: March 31, 2011

million and net income of \$5.5 million.

PRICE: \$178,500,000 (approximate) PRICE PER UNIT: \$1,166,667
TERMS: Repayment of \$28 million in debt; PRICE/REVENUE: 1.40
assumption of \$30.5 million in unfunded PRICE/INCOME: 18,03

assumption of \$30.5 million in unfunded liability of pension plan. Up to \$120 million in capital commitments over 10

vears.

Morton Hospital decided to sell to Steward Health rather than Southcoast Health System. This deal will enlarge the buyer's growing hospital network in eastern Massachusetts. The acquisition will result in the target becoming forprofit.

TARGET: National Surgical Hospitals ACQUIRER: Irving Place Capital

LISTING: LISTING: Private Private

LOCATION: CEO: PHONE: Chicago, Illinois John Howard 212-551-4500

**UNITS:** FAX: 277 Park Avenue, 39th floor **REVENUE:** 

New York, New York 10172 WEB SITE: **NET INCOME:** 

www.irvingplacecapital.com

National Surgical Hospital (NSH) owns, operates and develops surgical hospitals and surgery centers. It operates 14 hospitals and seven orthopedicfocused surgery centers in nine states.

Irving Place Capital is a private equity firm focused on the middle market. Since 1997, it has invested in over 50 companies and raised over \$4 billion of capital.

ANNOUNCEMENT DATE: January 5, 2011

PRICE: Not disclosed PRICE PER UNIT: **TERMS:** PRICE/REVENUE: For a majority interest. Recapitalization. PRICE/INCOME:

Irving Place Capital is buying out NSH owners Ferrer Freeman & Co., Charlesbank Capital Partners and JPMorgan Asset Management. Concurrent with the recapitalization, NSH acquired a surgical hospital in Louisiana. Cain Brothers provided Irving Place with advice on this transaction.

TARGET: Nebraska Heart Hospital, ACQUIRER: Saint Elizabeth Regional Medical Center

**LLC** 

LISTING: LISTING: Private Nonprofit

LOCATION: CEO: PHONE: Lincoln, Nebraska 402-219-8000

UNITS: 555 South 70th Street FAX: 54 (beds)

**REVENUE:** \$59,900,000 Lincoln, Nebraska 68510

**NET INCOME: WEB SITE:** www.stelizabethonline.com

Twelve physician owners are selling a stake in Nebraska Heart Hospital, a 54-bed acute care facility specializing in cardiac care. For 2009, the hospital generated net patient revenue of \$59.9 million and net income of \$11.6 million.

Saint Elizabeth Regional Medical Center is a 257-bed acute care facility. For the year ended June 30, 2009, it generated revenue of \$251.1 million and a net loss of \$5.5 million.

**ANNOUNCEMENT DATE:** February 9, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

This sale was prompted in part by a law passed last year prohibiting physician-owned hospitals from adding patient beds or operating rooms. The combined facilities would become part of Denver-based Catholic Health Initiatives. The target property is assessed at \$15.2 million, but in 2005 the business was valued at \$50.0 million.

TARGET: Physicians Hospital System ACQUIRER: Healthcare of Today, Inc.

LISTING: Private LISTING: Private

**LOCATION:** Mishawaka, Indiana **CEO:** Henry Jan **PHONE:** 866-963-2717 **UNITS:** 2219 W. Olive Ave #266 **FAX:** 310-362-8657

REVENUE: Burbank, California 91506

NET INCOME: WEB SITE: www.healthcareoftoday.com

Physicians Hospital System operates a physiciandriven health care facility network in Northern Indiana, including acute care facilities and longterm acute care facilities. Formed in May 2008, Healthcare of Today is a diversified services company with five areas: biotech, health care staffing, nurse education, senior health care services and senior health care facilities.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's health care business into the hospital sector.

TARGET: Resurrection Health Care ACQUIRER: Provena Health

**LISTING:** Nonprofit **LISTING:** Private

LOCATION: Chicago, Illinois CEO: Guy R. Wiebking PHONE: 708-478-6300

UNITS: 2,740 (beds) 19065 Hickory Creek Drive FAX:

**REVENUE:** \$1,600,000,000 Mokena, Illinois 60448

NET INCOME: WEB SITE: www.provena.org

Resurrection Health Care operates six hospitals with 2,740 beds and a variety of ancillary facilities in Illinois. For 2010, it generated revenue of \$1.6

billion.

Provena Health operates six hospitals, 17 senior care facilities and other ancillary services. For 2010, it generated revenue of \$1.4 billion.

DIIIIOII

**ANNOUNCEMENT DATE**: February 3, 2011

PRICE: Merger PRICE PER UNIT:
TERMS: Nonbinding letter of intent. PRICE/REVENUE:
PRICE/INCOME:

This merger would create the largest Catholic hospital system in Illinois with a combined 12 facilities and \$3.0 billion in operating revenue.

TARGET: Spring Branch Medical ACQUIRER: McVey & Co. Investments, LLC

Center

LISTING: Private LISTING: Private

LOCATION: Houston, Texas CEO: PHONE: UNITS: 160 (beds) 6060 Richmond Ave., Suite 315 FAX:

**REVENUE**: Houston, Texas 77057

NET INCOME: WEB SITE:

HCA is selling Spring Branch Medical Center, a 160-bed acute care facility whose inpatient services were terminated in 2010. Only 40 of the 509 full-time employees remained at the facility to manage outpatient programs.

McVey & Co. is a real estate investment trust. The company invests in energy, health care and real estate.

**ANNOUNCEMENT DATE**: February 3, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

The buyer plans to reopen 50 inpatient beds. The facility is to be operated by a new subsidiary, SBMC Healthcare.

TARGET: St. Joseph Medical Center ACQUIRER: Iasis Healthcare, LLC

LISTING: Nonprofit LISTING: Private

LOCATION: Houston, Texas CEO: W. Carl Whitmer PHONE: 615-844-2747 UNITS: 792 (beds) 117 Seaboard Lane, Building E FAX: 615-846-3006

**REVENUE:** \$245,000,000 Franklin, Tennessee 37067

NET INCOME: WEB SITE: www.iasishealthcare.com

St. Joseph Medical Center is a 792-bed acute care facility. It generates approximately \$245 million in annual net revenue.

A Texas Pacific Group portfolio company, Iasis Healthcare owns 17 acute care hospitals and one behavioral health hospital with 2,886 beds. It generates annual revenue of about \$2.6 billion.

**ANNOUNCEMENT DATE**: March 18, 2011

PRICE:\$156,800,000(approximate)PRICE PER UNIT:\$197,980TERMS:For a 79.1% interest. Purchase pricePRICE/REVENUE:0.64

based on an enterprise value of \$165 PRICE/INCOME:

million.

This deal gives Iasis the oldest hospital in Houston, and expands the company's presence in Texas to five hospitals. While the majority owner of the hospital, HPA of Charlotte, North Carolina, is in Chapter 7 bankruptcy proceedings, the hospital itself is profitable and is not part of the bankruptcy proceedings. A group of independent investors, mostly physicians on staff, will retain a 21.8% interest in the hospital. This deal closed May 2, 2011.

TARGET: St. Joseph's Health Services ACQUIRER: Gundersen Lutheran Health Systems

LISTING: Nonprofit LISTING: Nonprofit

**LOCATION:** Hillsboro, Wisconsin **CEO:** Jeffrey E. Thompson **PHONE:** 608-782-7300

UNITS: 25 (beds) 1900 South Avenue FAX:

REVENUE: \$15,900,000 LaCrosse, Wisconsin 54601

NET INCOME: \$402,781 WEB SITE: www.gundluth.org

St, Joseph's Health Services operates a 25-bed acute care facility and three clinics. For the 12 months ended June 30, 2009, the hospital generated net patient revenue of \$15.9 million and net income of \$402,781.

Gundersen Lutheran Health Systems operates an integrated delivery system across 19 counties. It includes 256 staffed acute care beds.

**ANNOUNCEMENT DATE**: March 7, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Merger PRICE/REVENUE:
PRICE/INCOME:

This merger caps a five-month period during which Gundersen managed St. Joseph's. Gundersen already operates a clinic in Hillsboro which, following the merger, will be transferred to the St. Joseph's location.

TARGET: St. Mary's Hospital ACQUIRER: LHP Hospital Group, Inc.

LISTING: Nonprofit LISTING: Private

 LOCATION:
 Waterbury, Connecticut
 CEO:
 Dan Moen
 PHONE:
 972-943-1700

 UNITS:
 175
 (beds)
 2800 Dallas Parkway, Suite 200
 FAX:
 866-464-2421

**REVENUE**: \$196,500,000 Plano, Texas 75093

NET INCOME: \$18,400,000 (EBITDA) WEB SITE: www.lhphospitalgroup.com

St. Mary's Hospital is a 175-bed acute care facility. For the year ended September 30, 2009, St. Mary's generated net patient revenue of \$196.5 million, EBITDA of \$18.4 and net income of \$12.8 million.

LHP Hospital Group provides capital and managerial expertise to not-for-profit hospitals and hospital systems.

**ANNOUNCEMENT DATE**: March 22, 2011

PRICE: \$200,000,000 (approximate) PRICE PER UNIT: \$1,142,857
TERMS: Joint venture to be majority owned by LHP. LHP to invest nearly \$200 million PRICE/INCOME: 10.87

to eliminate debt, secure pensions, establish a foundation and make capital

expenditures.

While LHP will own a majority of the joint venture, governance of the JV is to be 50-50. St. Mary's will continue to abide by Catholic ethical and religious directives. St. Mary's had approached 16 potential capital partners.

TARGET: Texas Regional Medical ACQUIRER: Sabra Health Care REIT

Center

LISTING: Private LISTING: NASDAQ: SBRA

 LOCATION:
 Sunnyvale, Texas
 CEO:
 Rick Matros
 PHONE:
 888-393-8248

 UNITS:
 70
 (beds)
 18500 Von Karman, Suite 550
 FAX:
 949-679-8868

**REVENUE**: Irvine, California 92612

NET INCOME: WEB SITE: www.sabrahealth.com

Texas Regional Medical Center is a 70-bed acute

Sabra is a REIT focused on health care. It has a portfolio of 86 long-

care facility opened in 2009. term care and related facilities.

**ANNOUNCEMENT DATE**: March 31, 2011

PRICE: \$62,700,000 PRICE PER UNIT: \$895,714

TERMS: Sale-leaseback. Triple net lease. PRICE/REVENUE: PRICE/INCOME:

With this acquisition, SBRA diversifies away from its primary tenant and from long-term care into acute care properties. The hospital is to be leased back to Texas Regional Medical Center, Ltd., a partnership that includes about 75 physicians who practice at the hospital. The transaction is to be funded from SBRA's available cash and is expected to provide an initial yield of 9.25% from cash rent. This deal closed May 1, 2011.

TARGET: Twin City Hospital ACQUIRER: Trinity Hospital Twin City

LISTING: Private LISTING: Nonprofit

 LOCATION:
 Dennison, Ohio
 CEO:
 James W. Pope
 PHONE:
 419-882-8373

 UNITS:
 25 (beds)
 6832 Convent Boulevard
 FAX:
 419-882-7360

**REVENUE**: \$15,800,000 Sylvania, Ohio 43560

NET INCOME: WEB SITE: www.fscsylvania.org

Twin City Hospital is a 25-bed critical access hospital. For 2009, the facility generated net patient revenue of \$15.8 million and a net loss of \$1.9

Trinity Hospital Twin City is an affiliate of Franciscan Services Corporation. FSC owns and manages health care facilities in Ohio, Texas and Kentucky.

**ANNOUNCEMENT DATE**: March 9, 2011

million.

PRICE: Not disclosed PRICE PER UNIT:
TERMS: In Chapter 11 bankruptcy protection.
PRICE/INCOME:

This sale will allow the target to remain open. It will also broaden the network of facilities at which its physician group can provide services. Quorum Health Resources will continue to operate the hospital until the transaction is complete.

TARGET: Valley Baptist Health ACQUIRER: Vanguard Health Systems, Inc.

System

LISTING: Nonprofit LISTING: Private

LOCATION:Harlingen, TexasCEO: Charles N. MartinPHONE: 615-665-6000UNITS:866 (beds)20 Burton Hills BoulevardFAX: 615-665-6099

**REVENUE**: \$527,000,000 Nashville, Tennessee 37215

NET INCOME: WEB SITE: www.vanguardhealth.com

Valley Baptist Health System operates two acute care hospitals in Brownsville and Harlingen with 866 beds. It also operates a health plan and ancillary services. The System generates annual revenue of about \$527.0 million.

Vanguard Health Systems operates 15 acute care hospitals with 4,181 beds and related facilities. For the year ended June 30, 2010, Vanguard generated revenue of \$3.4 billion and an operating loss of \$44.6 million.

**ANNOUNCEMENT DATE**: February 16, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Joint venture PRICE/REVENUE:
PRICE/INCOME:

A nonbinding LOI was signed to form a J.V. Under terms of the deal, the System would remain not-for-profit while the two hospitals would become for-profit. This would increase Vanguard's presence in Texas; it already has operations in San Antonio.

TARGET: Wichita Specialty Hospital ACQUIRER: Acadiana Management Group, LLC

**LISTING:** Private LISTING: Private

 LOCATION:
 Wichita, Kansas
 CEO:
 August Rantz, III
 PHONE:
 337-269-9828

 UNITS:
 26 (beds)
 101 La Rue France, Suite 500
 FAX:
 337-269-9823

REVENUE: \$5,600,000 Lafayette, Louisiana 70508

NET INCOME: WEB SITE: www.amgihm.com

Wichita Specialty Hospital is a long-term acute-care hospital. The facility is licensed for 26 beds, 40 licensed physicians and 77 employees. For the year ended May 31, 2009, it generated net patient revenue of \$5.6 million and a net loss of \$408,000.

Acadiana Management manages health care facilities such as longterm acute care hospitals, medical clinics, sleep centers and rehabilitation hospitals. It currently operates 12 such facilities.

**ANNOUNCEMENT DATE**: January 13, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This is one of two LTACs the buyer announced acquiring at the same time; the other is located in Edmond, Oklahoma. This acquisition enlarges the buyer's provider network in the Midwest. Going forward, the facility is to be known as LTAC of Wichita.

## LABORATORIES, MRI AND DIALYSIS

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TARGET	CITY	STATE	ACQUIRER	CITY	STATE	DATE	PRICE
Athena Diagnostics	Worcester	Massachusetts	Quest Diagnostics, Inc.	Madison	New Jersey	2/24/11	\$740,000,000
Celera Corporation	Alameda	California	Quest Diagnostics, Inc.	Madison	New Jersey	3/18/11	\$344,000,000
Central Coast Clinical Laboratories	Templeton	California	Pathology, Inc.	Torrance	California	2/1/11	
DSI Renal, Inc.	Nashville	Tennessee	DaVita, Inc.	Denver	Colorado	2/4/11	\$689,200,000
Five multi-modality imaging centers	Bowie	Maryland	RadNet, Inc.	Los Angeles	California	3/7/11	\$7,100,000
Genoptix, Inc.	Carlsbad	California	Novartis AG	Basel	Switzerland	1/24/11	\$470,000,000
Great Lakes Intraoperative Neuromonitoring	Williamsville	New York	Impulse Monitoring, Inc.	Columbia	Maryland	1/7/11	
Lancaster Laboratories	Lancaster	Pennsylvania	Eurofins Scientific	Kraainem	France	2/24/11	\$200,000,000
Medical Developers, LLC	Buenos Aires	Argentina	Radiation Therapy Services Holding, Inc.	Fort Myers	Florida	3/2/11	\$80,000,000
Seven imaging centers	Birmingham	Alabama	Outpatient Imaging Affiliates, LLC	Nashville	Tennessee	3/14/11	
Two imaging centers	Brooklyn	New York	RadNet, Inc.	Los Angeles	California	1/6/11	\$2,900,000

TARGET: Athena Diagnostics ACQUIRER: Quest Diagnostics, Inc.

LISTING: NYSE: TMO LISTING: NASDAQ: DGX

LOCATION: Worcester, Massachusetts CEO: Surya Mohapatra PHONE: 800-222-0446

UNITS: 3 Giralda Farms FAX:

**REVENUE:** \$110,000,000 (2010) Madison, New Jersey 7940

NET INCOME: WEB SITE: www.QuestDiagnostics.com

Thermo Fisher Scientific is selling Athena Diagnostics, a company that provides diagnostic testing services for neurological diseases with an emphasis on gene testing. It offers over 350 tests, including ones for Alzheimer's disease and a variety of neuromuscular disorders.

Quest Diagnostics provides diagnostic testing, information and services to the health care industry. On a trailing 12-month basis, DGX generated revenue of \$7.4 billion, EBITDA of \$1.6 billion and net income of \$719 million.

**ANNOUNCEMENT DATE**: February 24, 2011

PRICE: \$740,000,000 PRICE PER UNIT:

TERMS: Cash PRICE/REVENUE: 6.72

PRICE/INCOME:

This acquisition establishes the buyer as a leader in esoteric and genetic testing for neurology. This is one of two divestments the seller announced at the same time; the other business was its Lancaster Laboratories subsidiary.

TARGET: Celera Corporation ACQUIRER: Quest Diagnostics, Inc.

LISTING: NASDAQ: CRA LISTING: NASDAQ: DGX

LOCATION: Alameda, California CEO: Surya Mohapatra PHONE: 800-222-0446

UNITS: 3 Giralda Farms FAX:

**REVENUE**: \$128,200,000 Madison, New Jersey 7940

NET INCOME: WEB SITE: www.QuestDiagnostics.com

Celera Corp. offers personalized disease management through clinical laboratory tests and disease management services. On a trailing 12-month basis, CRA generated revenue of \$128.2 million, negative EBITDA of \$21 million and a net loss of \$24.6 million.

Quest Diagnostics provides diagnostic testing, information and services to the health care industry. On a trailing 12-month basis, DGX generated revenue of \$7.4 billion, EBITDA of \$1.6 billion and net income of \$719 million.

**ANNOUNCEMENT DATE**: March 18, 2011

PRICE: \$344,000,000 (approximate) PRICE PER UNIT:

**TERMS:** Cash tender offer of \$8.00 per share. **PRICE/REVENUE:** 2.68

Price net of cash and short-term PRICE/INCOME:

investments.

The transaction is valued at \$344.0 million after taking into account CRA's \$327.0 million in cash and short-term investments. It offers CRA shareholders a 28% premium to the stock's prior-day price. The deal gives DGX immediate access to a large range of proprietary tests and products, as well as a strong line of biomarkers.

TARGET: Central Coast Clinical

Laboratories

**LISTING:** Private

**LISTING:** Private

Templeton, California CEO: Vicki DiFrancesco

UNITS:

19951 Mariner Ave # 150

**REVENUE:** 

LOCATION:

Torrance, California 90503

**NET INCOME:** 

WEB SITE: www.pathologyinc.com

ACQUIRER: Pathology, Inc.

Central Coast Clinical Laboratories is a CLIA certified and CAP accredited clinical laboratory. It provides testing services for providers in San Luis Obispo County.

Pathology, Inc. is a women's health laboratory, providing anatomic and molecular diagnostic testing services.

PHONE:

FAX:

310-769-0561

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE:
TERMS: Not disclosed

Not disclosed

Not disclose

PRICE PER UNIT: PRICE/REVENUE: PRICE/INCOME:

This acquisition gives the buyer complementary clinical testing services. The deal was carried out by Pathology's parent, Pathology Holdings, Inc.

TARGET: DSI Renal, Inc.

ACQUIRER: DaVita, Inc.

**LISTING:** Private

**LOCATION:** Nashville, Tennessee

UNITS: 8,000 (ESRD patients)

**REVENUE**: \$360,000,000

**NET INCOME:** \$65.640.000 (EBITDA)

LISTING: NYSE: DVA

**CEO:** Kent Thiry **PHONE:** 303-405-2100

1551 Wewatta Street FAX:

Denver, Colorado 80202

**WEB SITE**: www.davita.com

DSI Renal Care provides dialysis services to patients with end-stage renal disease. Operating 106 dialysis centers that serve approximately 8,000 ESRD patients, it generates annual revenue of about \$360.0 million.

DaVita provides integrated dialysis services for patients suffering from end-stage renal disease (ESRD). It serves 124,000 patients through 1,600 facilities. On a trailing 12-month basis, DVA generated revenue of \$6.4 billion, EBITDA of \$1.2 billion and net income of \$446 million.

**ANNOUNCEMENT DATE**: February 4, 2011

**PRICE**: \$689,200,000 **TERMS**: Not disclosed

PRICE PER UNIT: \$86,150 PRICE/REVENUE: 1.91 PRICE/INCOME: 10.49

This acquisition expands the buyer's network of dialysis centers in the country. DVA intends to bring its broader line of chronic kidney disease products and services to DSI's patient base. Credit Suisse provided DVA with financial advice on this transaction.

TARGET: ACQUIRER: RadNet, Inc. Five multi-modality imaging

centers

LISTING: Private

LOCATION: Bowie, Maryland

UNITS:

**REVENUE:** \$10,000,000

**NET INCOME:** 

Diagnostic Health Corporation is selling five multimodality diagnostic imaging centers. Located in Bowie, Chevy Chase, Frederick, Rockville and Waldorf, they provide MRI, CT, ultrasound, mammography, x-ray and other related services. They generate about \$10 million in annual revenue.

LISTING: NASDAQ: RDNT

CEO: **Howard Berger** PHONE: 310-445-2800 1510 Cotner Avenue FAX: 310-445-2980

Los Angeles, California 90025 **WEB SITE**: www.radnet.com

RadNet provides diagnostic imaging services through 201 outpatient imaging centers. On a 12-month trailing basis, RDNT generated revenue of \$549 million, EBITDA of \$94 million and a net loss of \$13 million.

**ANNOUNCEMENT DATE:** March 7, 2011

PRICE: \$7,100,000 (approximate)

TERMS: \$7.1 million in cash and the assumption

of certain capital leases.

PRICE PER UNIT:

PRICE/REVENUE: 0.70

PRICE/INCOME:

The tuck-in acquisition strengthens the buyer's network of imaging centers in Maryland. The Chevy Chase and Waldorf locations are new for RDNT; the company already has operations in the Bowie, Frederick and Rockville locations.

**TARGET:** ACQUIRER: Novartis AG Genoptix, Inc.

LISTING: NASDAQ: GXDX

LOCATION: Carlsbad, California UNITS:

**REVENUE:** \$197,000,000

**NET INCOME:** \$47,000,000 (EBITDA)

Genoptix provides diagnostic lab services, specializing in detecting cancer in bone marrow, blood and lymph nodes. On a trailing 12-month basis, it generated revenue of \$197 million, EBITDA of \$47 million and net income of \$23 million.

**ANNOUNCEMENT DATE:** January 24, 2011

(approximate) PRICE: \$470,000,000

TERMS: \$25.00 in cash per share. LISTING: NYSE: NVS

CEO: PHONE: Daniel Vasella 41 61 324 11 11 FAX: Lichtstrasse 35 41 61 324 80 01

Basel, Switzerland 4056

WEB SITE: www.novartis.com

Novartis is engaged in sales and product innovation in pharmaceuticals, generics, consumer health and eye care, as well as animal health. On a trailing 12-month basis, NVS generated revenue of \$50.2 billion, EBITDA of \$15.5 billion and net income of \$9.9 billion.

PRICE PER UNIT:

PRICE/REVENUE: 2.38 PRICE/INCOME: 10

This bid offers GXDX shareholders a 27% premium to the stock's prior-day price. The addition of GXDX provides NVS with a strong foundation for the company's individualized treatment programs, which seek to match diagnoses with treatments on a personalized basis.

TARGET: Great Lakes Intraoperative

Neuromonitoring

LISTING: Private

PHONE: LOCATION: Williamsville, New York CEO: Gene Cattarina 410-740-2370

LISTING:

WEB SITE:

UNITS: **REVENUE: NET INCOME:** 

Archer Medical Diagnostic Testing is selling Great Lakes Intraoperative Neuromonitoring, which assesses neurological function involving the brain, spinal cord and related structures at 14 hospitals in western New York.

Impulse Monitoring provides surgical support services to hospitals and other facilities, including onsite and remote monitoring intraoperative neuromonitoring and autotransfusion.

FAX:

ACQUIRER: Impulse Monitoring, Inc.

Private

www.imi.net

10420 Little Patuxent Pkwy

Columbia, Maryland 21044

**ANNOUNCEMENT DATE:** January 7, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

This acquisition expands the buyer's network of providers in the western New York area, including Buffalo and Rochester. It also helps it to service new clients acquired during the past year in the Syracuse area.

TARGET: Lancaster Laboratories ACQUIRER: Eurofins Scientific

LISTING: NYSE: TMO

CEO: LOCATION: Lancaster, Pennsylvania Gilles Martin

**UNITS:** 

**REVENUE:** \$115,000,000 **NET INCOME:** 

> Eurofins makes tests for the pharma, food and environmental industries. The company generates annual revenue of about \$900.0

PHONE:

FAX:

32 2 766 16 20

Thermo Fisher Scientific is selling Lancaster Laboratories, a contract-testing lab for drug and environmental sciences companies. In 2010, it generated revenue of \$115.0 million.

**ANNOUNCEMENT DATE:** February 24, 2011

PRICE: \$200,000,000 (approximate)

TERMS: Cash PRICE/REVENUE: 1.73

PRICE/INCOME:

PRICE PER UNIT:

LISTING:

million.

PA: EUFI

WEB SITE: www.eurofins.com

Chauss@e de Malines, 455

Kraainem, France B-1950

This bolt-on acquisition strengthens the buyer's presence in the North American laboratory sector. This is one of two laboratory divestments the seller announced making at the same time.

TARGET: Medical Developers, LLC ACQUIRER: Radiation Therapy Services Holding, Inc.

LOCATION: Buenos Aires, Argentina CEO: Dr. Daniel E. PHONE: 239-931-7275

LISTING:

Dosoretz, MD

Private

UNITS: FAX: 2270 Colonial Boulevard 239-931-7380

**REVENUE:** \$53,100,000 Fort Myers, Florida 33907 **NET INCOME:** WEB SITE: www.rtsx.com \$17,500,000 (EBITDA)

Medical Developers is a developer and operator of cancer treatment facilities in Latin America. In 2010, it generated revenue of \$53.1 million and pro forma adjusted EBITDA of \$17.5 million.

Backed by Vestar Capital and RT Investments, Radiation Therapy Services is a provider of radiation therapy services to cancer patients. It operates 95 centers in 16 states. In 2010, it generated revenue of \$544 million and a net loss of \$115 million.

**ANNOUNCEMENT DATE:** March 2, 2011

Private

LISTING:

PRICE: PRICE PER UNIT: \$80,000,000

TERMS: Acquired an additional 72% interest in PRICE/REVENUE: 1.50 4.57

target, raising total stake to 91%. \$47.5 PRICE/INCOME: million in cash, \$16.25 million in notes,

\$16.25 million in equity.

This deal, carried out by the buyer's Radiation Therapy Services International subsidiary, expands the buyer's footprint in Latin America; Medical Developers has 29 centers in six countries in the region. The cash portion was financed through the issuance of \$50.0 million of additional senior subordinated notes.

Seven imaging centers **TARGET:** ACQUIRER: Outpatient Imaging Affiliates, LLC

LISTING: Private LISTING: Private

LOCATION: CEO: PHONE: Birmingham, Alabama Frank R. Kyle 615-846-7733 FAX: **UNITS:** 4322 Harding Pike, Suite 422 (centers) 615-846-7735

**REVENUE:** Nashville, Tennessee 37205 WEB SITE: **NET INCOME:** www.oiarad.com

Diagnostic Health Corp. is selling seven outpatient Outpatient Imaging Affiliates operates a portfolio of 18 diagnostic imaging centers in Alabama, Colorado and imaging facilities in nine states. Tennessee.

**ANNOUNCEMENT DATE:** March 14, 2011

PRICE: PRICE PER UNIT: PRICE/REVENUE: TERMS: Not disclosed PRICE/INCOME:

This acquisition increases to 25 the total number of imaging centers that Outpatient Imaging operates. The buyer often operates its imaging centers and joint ventures with physician groups, and may offer to operate the acquired centers in the same way. This divestment leaves the seller with 12 freestanding centers in six states.

TARGET: Two imaging centers ACQUIRER: RadNet, Inc.

LISTING: Private LISTING: NASDAQ: RDNT

LOCATION: Brooklyn, New York CEO: Howard Berger PHONE: 310-445-2800 UNITS: 1510 Cotner Avenue FAX: 310-445-2980

REVENUE: \$7,000,000 Los Angeles, California 90025

NET INCOME: WEB SITE: www.radnet.com

Presgar Imaging is selling two multi-modality imaging centers, Highway Imaging in Brooklyn and Parkland Diagnostic in Orchard Park. Providing MRI, CT, ultrasound, mammography and x-ray services, they generate \$7 million in annual

RadNet provides diagnostic imaging services through outpatient imaging centers in six states. On a trailing 12-month basis, RDNT generated revenue of \$528 million, EBITDA of \$90 million and a net loss of \$17 million.

**ANNOUNCEMENT DATE**: January 6, 2011

revenue.

PRICE: \$2,900,000 (approximate) PRICE PER UNIT:

TERMS: \$2.2 million in cash; \$700,000 in PRICE/REVENUE: 0.41

assumption of debt. PRICE/INCOME:

The acquisition of Highway Imaging expands the buyer's presence in Brooklyn, a market it entered in 2010. The addition of Parkland Diagnostic represents an expansion of the buyer's cluster of centers in Rochester, and is the company's first center in the Buffalo market. This deal closed January 31, 2011.

## **LONG-TERM CARE**

TARGET: 20 independent and assisted

living facilities

**LISTING:** Private

**LOCATION:** Five, States **UNITS:** 2,111

**REVENUE:** 

**NET INCOME:** \$23,500,000

(estimated EBITDA)

623,500,000 (estimated

TDA)

LISTING:

WEB SITE:

CEO:

Steven D. Bell & Co. is selling a portfolio of 20 independent and assisted living facilities with 2,111 units in five states. Average occupancy was 88%.

Senior Housing Properties Trust, a real estate investment trust, primarily invests in senior housing properties. On a trailing 12-month basis, SNH generated revenue of \$339 million, EBITDA of \$299 million and net income of \$116 million.

PHONE:

FAX:

617-796-8350

617-796-8349

ACQUIRER: Senior Housing Properties Trust

NYSE: SNH

www.snhreit.com

David J. Hegarty

255 Washington Street

Newton, Massachusetts 2458

**ANNOUNCEMENT DATE**: March 8, 2011

PRICE: \$304.000.000

TERMS: Not disclosed

**PRICE PER UNIT:** \$144,008

PRICE/REVENUE:

PRICE/INCOME: 12.93

The facilities are located in North Carolina (7), South Carolina (5), Florida (4), Virginia (2) and Georgia (2). They have a combined total of 814 independent living units, 939 assisted living units, 311 Alzheimer's units and 47 skilled nursing beds. Fifteen communities are to be owned by SNH and managed by Five Star Quality Care, while the remaining five communities are to be owned by SNH and leased to Five Star Quality Care.

TARGET: Benchmark Senior Living

properties

**LISTING:** Private

**LOCATION:** Wellesley, Massachusetts

**UNITS**: 3,009

REVENUE:

**NET INCOME:** 

ACQUIRER: Health Care REIT

LISTING: NYSE: HCN

 CEO:
 George L. Chapman
 PHONE:
 419-247-2800

 One Seagate
 FAX:
 419-247-2826

Toledo, Ohio 43603

**WEB SITE:** www.hcreit.com

Benchmark Senior Living is entering into a partnership to own and operate 34 senior housing communities with 3,009 units. The facilities are located in New England.

**ANNOUNCEMENT DATE**: February 15, 2011

**PRICE:** \$890,000,000 (approximate)

**TERMS:** Sale/manageback transaction.

Health Care REIT invests in seniors housing properties, skilled nursing facilities and medical office buildings. On a trailing 12-month basis, it generated \$681 million, EBITDA of \$498 million and net income of \$62 million.

**PRICE PER UNIT:** \$295,779

PRICE/REVENUE: PRICE/INCOME:

This transaction is to be structured as a RIDEA partnership owned 95% by HCN and 5% by Benchmark. Under terms of the deal, Benchmark will manage the facilities under an incentive-based management contract. The relevant communities are located in Connecticut (14), Massachusetts (13), Rhode Island (3), New Hampshire (2), Vermont (1) and Maine (1). The average age of the facilities is 12 years.

TARGET: Brandywine portfolio ACQUIRER: Health Care REIT

LISTING: Private LISTING: NYSE: HCN

 LOCATION:
 Mount Laurel, New Jersey
 CEO:
 George L. Chapman
 PHONE:
 419-247-2800

 UNITS:
 1.845
 4500 Dorr Street
 FAX:
 419-247-2826

REVENUE: Toledo, Ohio 43615

NET INCOME: WEB SITE: www.hcreit.com

Brandywine Senior Living is entering into a sale/leaseback of 19 seniors housing communities with 1,845 units of assisted living, Alzheimer's care, independent living and skilled nursing. The facilities are located in the Northeast.

Health Care REIT invests in seniors housing properties, skilled nursing facilities and medical office buildings. On a trailing 12-month basis, it generated \$681 million, EBITDA of \$498 million and net income of \$62 million.

**ANNOUNCEMENT DATE**: February 15, 2011

PRICE: \$600,000,000 (approximate) PRICE PER UNIT: \$325,203

TERMS: Sale/leaseback PRICE/REVENUE: PRICE/INCOME:

This is one of two transactions HCN undertook to expand its presence in the Northeast. The communities are located in New Jersey (10), Pennsylvania (4), Delaware (3), New York (1) and Connecticut (1). The agreement includes an option to convert to a RIDEA structure.

TARGET: Cambridge Place ACQUIRER: Regional operator

**LISTING:** Private LISTING: Private

LOCATION: Lexington, Kentucky CEO: PHONE: UNITS: 118 (beds) FAX:

**REVENUE**: \$7,024,000

NET INCOME: \$995,000 (EBITDA) WEB SITE:

A regional company is selling Cambridge Place, a 118-bed skilled nursing facility. Built in 1976 on 2.6 acres, it was 79% occupied at the time of sale. Census was approximately 73% Medicaid, 15% private pay and 11% Medicare.

The buyer is a regional operator of seniors housing and care facilities.

**ANNOUNCEMENT DATE**: February 28, 2011

 PRICE:
 \$7,800,000
 PRICE PER UNIT:
 \$66,102

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.11

 PRICE/INCOME:
 7.84

Cambridge Place was the last nursing home owned by the seller, who wanted to concentrate on the company's assisted living facilities. The buyer exited the Kentucky nursing home market in 2006, and wanted the right acquisition to get back in. A local bank provided the financing. Senior Living Investment Brokerage handled the transaction.

TARGET: Charlton Place ACQUIRER: Round Lake, LLC

LISTING: LISTING: Private Private

LOCATION: CEO: PHONE: South Tacoma, Washington Bill Moore 206-232-1462 **UNITS:** FAX: 206-232-8960

2731 77th Ave. SE, Suite 203 **REVENUE:** \$2,442,000 Mercer Island, Washington 98040

**NET INCOME:** WEB SITE: www.roundlakellc.com \$268,000 (EBITDA)

Columbia Pacific is selling Charlton Place, a 96-unit assisted living facility that is licensed for 105 beds. Built in 1982 on 3.2 acres, it was 93% occupied at the time of sale. Census was 92% Medicaid and 8% private pay.

Round Lake is involved in developing and owning seniors housing industry.

**ANNOUNCEMENT DATE:** January 31, 2011

PRICE: \$2,650,000 PRICE PER UNIT: \$27,604 **TERMS:** Not disclosed PRICE/REVENUE: 1.08 PRICE/INCOME: 9.88

The facility was well maintained and well staffed, but since most of the census was Medicaid, the cash flow potential was limited even at stabilized occupancy. There are 84 studios, 10 one-bedrooms and two two-bedroom units. Unlike many of the facilities owned by Columbia Pacific, this one was not managed by Emeritus Corp. JCH Consulting represented the seller in this deal.

TARGET: Christus St. Joseph Villa, ACQUIRER: The Ensign Group, Inc.

Marian Center

LISTING: Private LISTING: NASDAQ: ENSG

LOCATION: CEO: Christopher PHONE: Salt Lake City, Utah 949-487-9500

Christensen

**UNITS:** FAX: 339 (beds) 27101 Puerta Real, Suite 450 949-487-9400

**REVENUE:** Mission Viejo, California 92691 WEB SITE: www.ensigngroup.net **NET INCOME:** 

Christus Health System is selling Christus St. Joseph Villa, a CCRC which includes Christus Marian Center, a behavioral health center. It has 223 skilled nursing beds, 48 assisted living units and 68 independent living units. It has 70% occupancy.

The Ensign Group operates senior care facilities in six Western states. On a trailing 12-month basis, ENSG generated revenue of \$623 million, EBITDA of \$87 million and net income of \$38 million.

**ANNOUNCEMENT DATE:** January 21, 2011

PRICE: \$16,569,000 PRICE PER UNIT: \$48,876

TERMS: PRICE/REVENUE: Cash PRICE/INCOME:

This acquisition brings to 85 the number of health care facilities that ENSG operates. The facility is to be operated by ENSG subsidiary Milestone Healthcare.

TARGET: Cypress Court ACQUIRER: Emeritus Corporation

LISTING: Nonprofit LISTING: NYSE: ESC

 LOCATION:
 Mesa, Arizona
 CEO:
 Granger Cobb
 PHONE:
 206-298-2909

 UNITS:
 126
 3131 Elliott Avenue, Suite 500
 FAX:
 206-301-4500

**REVENUE:** \$4,300,000 (2,009) Seattle, Washington 98121

NET INCOME: \$1,075,000 (EBITDA) WEB SITE: www.emeritus.com

Care Institute of Mesa is selling Cypress Court, a 126-unit assisted living facility with 104 assisted living and 22 memory care units. Built in 1996 on 5.6 acres, it was 82% occupied at the time of sale. Census was 50% Medicaid and 50% private pay.

Emeritus Corporation is an operator of assisted living facilities. ESC owns, leases or manages 289 communities in 36 states. On a trailing 12-month basis, ESC generated revenue of \$953 million, EBITDA of \$145 million and a net loss of \$56 million.

**ANNOUNCEMENT DATE**: January 31, 2011

 PRICE:
 \$12,855,000
 PRICE PER UNIT:
 \$102,024

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 2.98

 PRICE/INCOME:
 11.95

The facility has 88 studios and deluxe studios and 38 one-bedroom units. It is anticipated that expenses may be further reduced as a percentage of revenue as ESC makes some changes to the facility. Marcus & Millichap represented the seller in this deal.

TARGET: Danby House ACQUIRER: Not disclosed

**LISTING:** Private **LISTING:** Private

LOCATION: Winston Salem, North Carolina CEO: PHONE:

UNITS: 52 FAX:

REVENUE: \$2,335,000 North Carolina
NET INCOME: \$446,000 (EBITDA) WEB SITE:

Senior Living Communities is selling Danby House, a 52-unit assisted living facility with 28 assisted living and 24 memory care units. Built in 1986 on 2.7 acres, it was 63% occupied at the time of sale. Census was 48% Medicaid and 52% private pay.

The buyer is an operator of seniors living facilities, based in North Carolina.

**ANNOUNCEMENT DATE**: March 1, 2011

 PRICE:
 \$4,050,000
 PRICE PER UNIT:
 \$77,885

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.73

 PRICE/INCOME:
 9.08

The assisted living units (with 52 beds) were built in 1986 and the memory care units (with 48 beds) were built in 1996. Marcus & Millichap represented the seller in this transaction.

TARGET: Deaconess LTC portfolio ACQUIRER: Platinum Health Care, LLC

LISTING: Nonprofit LISTING: Private

 LOCATION:
 Missouri
 CEO:
 Ben Klein
 PHONE:
 847-329-4100

 UNITS:
 947 (beds)
 7444 North Long Avenue
 FAX:
 847-329-7652

**REVENUE**: \$36,000,000 Skokie, Illinois 60077

NET INCOME: \$3,200,000 (EBITDAR) WEB SITE: www.platinumhc.net

Cincinnati-based Deaconess is selling a portfolio of 11 Missouri seniors housing and care facilities. The portfolio includes 852 skilled nursing beds and 122 assisted living beds. Medicaid is the predominant payor source.

Platinum Health Care provides a full range of back office functionality on a contractual basis to senior housing communities.

**ANNOUNCEMENT DATE**: February 1, 2011

 PRICE:
 \$27,200,000
 PRICE PER UNIT:
 \$28,722

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.75

 PRICE/INCOME:
 8.5

This divestment reduces the seller's sprawl into several geographically disparate markets. The buyer operates several facilities in Missouri already so this acquisition will bolster its presence there. This deal was brokered by Healthcare Realty Brokerage.

TARGET: Elk Run Assisted Living ACQUIRER: Not disclosed

LISTING: Private LISTING: Nonprofit

LOCATION: Evergreen, Colorado CEO: PHONE: UNITS: 62 FAX:

REVENUE: \$1,600,000 Minnesota

NET INCOME: \$500,000 (EBITDA) WEB SITE:

A local partnership developed and is selling Elk Run Assisted Living, a 62-unit assisted living facility that is licensed for 68 beds. Built in 2002 on 5.5 acres, it was 70% occupied at the time of sale. Census was 30% Medicaid and 70% private pay.

The buyer is a not-for-profit organization based in Minnesota.

**ANNOUNCEMENT DATE**: March 31, 2011

 PRICE:
 \$7,000,000
 PRICE PER UNIT:
 \$112,903

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 4.37

 PRICE/INCOME:
 14

The buyer assumed a HUD loan in the amount of \$4.6 million. This is the buyer's first operation in Colorado. Marcus & Millichap represented the seller in this transaction.

**TARGET:** Five skilled nursing

facilities

LISTING: Private

LOCATION: Arkansas and, Missouri **UNITS:** (beds) 506

**REVENUE:** \$25,000,000

**NET INCOME:** 

The target portfolio includes four skilled nursing facilities in Arkansas with 416 beds and one in Missouri with 90 beds. In 2010, they generated revenue of over \$25 million.

**ANNOUNCEMENT DATE:** March 15, 2011

PRICE: \$20,000,000 **TERMS:** Not disclosed ACQUIRER: AdCare Health Systems, Inc.

LISTING: AMEX: ADK

PHONE: CEO: Gary L. Wade 937-964-8974 5057 Troy Road FAX: 937-964-8961

Springfield, Ohio 45502

WEB SITE: www.adcarehealth.com

AdCare is involved in owning and operating seniors housing communities, as well as providing home health care services in Ohio. On a trailing 12-month basis, ADK generated revenue of \$33 million, EBITDA of \$215,200 and a net loss of \$1.7 million.

PHONE:

Cornerstone Healthcare Plus REIT is a real estate investment trust.

FAX:

949-852-1007

949-852-2729

PRICE PER UNIT: \$39,526 PRICE/REVENUE: 0.80

Private

Terry Roussel

www.crefunds.com

1920 Main Street, Suite 400

Irvine, California 92614

PRICE/INCOME:

The buyer acquired the four Arkansas properties through asset sales; it acquired a 10-year lease for the Missouri property. These acquisitions contribute to an annual revenue run rate now calculated at \$175 million. ADK plans to finance this acquisition through a combination of traditional bank financing and loan guarantees by the USDA. This deal expands the company's presence into two new states.

TARGET: Forestview Manor ACQUIRER: Cornerstone Healthcare Plus REIT

LISTING:

**WEB SITE:** 

CEO:

LISTING: Private

LOCATION: Meredith, New Hampshire

UNITS: 69

**REVENUE:** \$3,637,000

**NET INCOME:** \$1.099.000 (EBITDA)

A sole proprietor is selling Forestview Manor, a 69unit assisted living facility licensed for 76 beds. It provides assisted living and Alzheimer's services. Built in 1997 on 15.2 acres, it was 87% occupied at the time of sale.

**ANNOUNCEMENT DATE:** January 14, 2011

PRICE: \$10,750,000 PRICE PER UNIT: \$155,797 TERMS: Not disclosed PRICE/REVENUE: 2.95 PRICE/INCOME: 9.78

(2,009)

The facility consists of three buildings, with nine units added in 2009. This property last sold in 2008 for \$7.5 million. Evans Senior Living represented the seller in the current transaction.

TARGET: Genesis real estate assets ACQUIRER: Health Care REIT

**LISTING:** Private

LOCATION: Kennet Square, Pennsylvania CEO: George L. Chapman PHONE: 419-247-2800 UNITS: 4500 Dorr Street FAX: 419-247-2826

LISTING:

NYSE: HCN

**REVENUE:** Toledo, Ohio 43615

NET INCOME: WEB SITE: www.hcreit.com

JER Partners and Formation Capital are selling the real estate assets of seniors housing provider Genesis HealthCare. Assets include 147 facilities in 11 states.

Health Care REIT invests in seniors housing properties, skilled nursing facilities and medical office buildings. On a trailing 12-month basis, it generated \$681 million, EBITDA of \$498 million and net income of \$62 million.

**ANNOUNCEMENT DATE**: February 28, 2011

PRICE: \$2,400,000,000 (approximate) PRICE PER UNIT: TERMS: Not disclosed PRICE/REVENUE:

PRICE/INCOME:

Genesis HealthCare will continue to operate the facilities pursuant to a long-term, triple-net master lease. Also, HCN has the option to acquire a 9.9% ownership interest in Genesis for a fixed price equal to \$47 million throughout the initial lease term. UBS Investment Bank provided HCN with financial advice on this deal; BofA Merrill Lynch and Citi provided Genesis with similar advice. This deal closed April 4, 2011.

TARGET: Golden Living Centers of ACQUIRER: Platinum Health Care, LLC

Kenosha

LISTING: Private LISTING: Private

 LOCATION:
 Kenosha, Wisconsin
 CEO:
 Ben Klein
 PHONE:
 847-329-4100

 UNITS:
 97 (beds)
 7444 North Long Avenue
 FAX:
 847-329-4900

**REVENUE:** \$5,605,000 Skokie, Illinois 60077

**NET INCOME:** \$635,000 (EBITDAR) **WEB SITE:** www.platinumhc.net

A sole proprietor is selling Golden Living Centers of Kenosha, a 97-bed skilled nursing facility. Built in 1960 with an addition in 1974, it was 79% occupied at the time of sale. The census was 82% Medicaid, 10% private pay and 8% Medicare.

Platinum Health Care provides a full range of back office functionality on a contractual basis to senior housing communities.

**ANNOUNCEMENT DATE**: March 31, 2011

 PRICE:
 \$3,950,000
 PRICE PER UNIT:
 \$40,722

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.70

 PRICE/INCOME:
 6.22

The target facility had been leased to Golden Living and the lease was coming due in March 2011. The seller, an individual from New York, listed the facility in November 2010. There are 42 semi-private rooms, seven private rooms and two three-bedded rooms, but the buyer will reduce the \*operational\* beds to 91. Oxford Finance provided a \$3.6 million first mortgage plus \$400,000 for capital expenditures, which will be added to the loan. Marcus & Millichap represented the seller in this deal.

TARGET: Goldenrod Manor Care ACQUIRER: Not disclosed

Center

LISTING: LISTING: Private Private

PHONE: LOCATION: Clarinda, Iowa CEO: UNITS: FAX: (beds)

**REVENUE:** \$2,085,000

**NET INCOME: WEB SITE:** \$186,000 (EBITDA)

A group of local investors is selling Goldenrod Manor Care Center, a 49-bed skilled nursing facility. Built in 1977 on 2.1 acres, it was 80% occupied at the time of sale. Census was 37.9% Medicaid, 53% private apy and 6.1% Medicare. The buyer in this transaction is an individual.

**ANNOUNCEMENT DATE:** February 28, 2011

PRICE: PRICE PER UNIT: \$1,100,000 \$22,449 TERMS: PRICE/REVENUE: Not disclosed 0.52 PRICE/INCOME: 5.91

A local hospital is building its new campus across the street from this nursing home, so the buyer, with his first senior care acquisition, hopes to increase the census, particularly the Medicare census, when the hospital opens in 2012. Clarinda is the county seat of Page County and has a population of 5,000. There were three offers at the listing price. Senior Living Investment Brokerage handled the transaction.

**TARGET: ACQUIRER:** Good Neighbor Care Center Living Care Senior Housing

of Eugene Development, LLC

LISTING: Private LISTING: Private

LOCATION: CEO: PHONE: 206-441-1770 Dennis Bryant Eugene, Oregon

UNITS: FAX: 1818 Westlake Ave. North, 310 206-441-1977 **REVENUE:** 

\$3,886,000 Seattle, Washington 98109

WEB SITE: www.livingcaresh.com **NET INCOME:** \$1,270,000 (EBITDA)

A national owner is selling Good Neighbor Care The buyer is a regional operator of senior housing facilities based in Center of Eugene, a 49-unit assisted living facility Washington. that is licensed for 79 beds. Built in 2000 on 3.5 acres, it was 98% occupied at the time of sale. Census was 20% Medicaid and 80% private pay.

**ANNOUNCEMENT DATE:** March 31, 2011

PRICE: \$11,800,000 PRICE PER UNIT: \$240,816 **TERMS:** PRICE/REVENUE: Not disclosed 3.03 PRICE/INCOME: 9.29

The target is a memory care facility located in the second largest city in the state. The campus consists of five residential buildings and one administrative building, all of which are one-story. Many of the units are double occupancy. The sale was a strategic divestiture for the seller, who wanted to raise capital for other corporate needs. Senior Living Investment Brokerage handled the transaction.

TARGET: HMR Advantage Health

Systems

LISTING: Private

LOCATION: South Carolina **UNITS:** 2,000 (beds)

**REVENUE:** 

**TERMS:** 

**NET INCOME:** 

LISTING: Private

CEO: Larry Deering 475 Jack Kramer Drive

ACQUIRER: Ark Holdings, Inc.

Memphis, Tennessee

WEB SITE:

HMR Advantage Health Systems owns and operates 21 skilled nursing centers in the Carolinas and Georgia. In addition to skilled nursing, it offers rehab care, assisted living, long-term care and hospice care.

A Behrman Capital portfolio company, Ark Holdings owns and operates skilled nursing facilities.

PHONE:

FAX:

**ANNOUNCEMENT DATE:** January 26, 2011

PRICE:

\$143,800,000 Not disclosed PRICE PER UNIT: \$71,900

PRICE/REVENUE: PRICE/INCOME:

This deal expands the buyer's presence in the Southeast. With the addition of HMR, Ark Holding will have 59 homes and over 6,000 patient beds. Through this transaction, Ark also acquired Hallmark Hospice, previously owned and operated by HMR. The deal was financed primarily by Walker & Dunlop, utilizing the HUD 232/222 loan program; in addition to \$104.7 million of HUD financing, Capital Source provided a 5-year \$35 million revolving credit facility. This deal cosed December 29, 2010.

LISTING:

CEO:

TARGET: Hopewell Health Care

Center

LISTING: Private

LOCATION: Sumter, South Carolina UNITS: (beds) 96

**REVENUE:** \$4,913,000

**NET INCOME:** \$465,000

**WEB SITE:** (EBITDA)

A Georgia-based operator is selling Hopewell Health Care Center, a 96-bed skilled nursing facility. Built in 1964, it was 92% occupied at the

time of sale.

The buyer is a regional operator of seniors housing and care

PHONE:

FAX:

facilities located in the Southeast.

ACQUIRER: Regional operator

Private

**ANNOUNCEMENT DATE:** February 14, 2011

PRICE: \$4,285,000 TERMS: Not disclosed PRICE PER UNIT: \$44.635 PRICE/REVENUE: 0.87 PRICE/INCOME: 9.21

This was the seller's last nursing home in South Carolina; the company decided to sell in order to focus on other properties. The buyer owns a portfolio of facilities in the Carolinas, and teamed up with a local operator. With an increase in the private pay census along with some cost cutting, EBITDA should grow to \$550,000. Senior Living Investment Brokerage handled the transaction.

TARGET: Kenwell Assisted Living ACQUIRER: Not disclosed

LISTING: Nonprofit LISTING:

LOCATION: Kenmore, New York CEO: PHONE: UNITS: 76

UNITS: 76
REVENUE: \$2,050,000

NET INCOME: \$480,000 (EBITDA) WEB SITE:

A not-for-profit organization is selling Kenwell Assisted Living, a 76-unit assisted living facility that is licensed for 148 beds. Built in 1954, it was 91% occupied at the time of sale. Census was 67% Medicaid and 33% private pay.

The identity of the buyer was not disclosed.

Private

**ANNOUNCEMENT DATE**: March 22, 2011

 PRICE:
 \$4,000,000
 PRICE PER UNIT:
 \$52,632

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.95

 PRICE/INCOME:
 8.33

The target facility is located in the suburbs of Buffalo; the resident population is a mix of private pay, SSI and New York State's Medicaid waiver program. Rates range from \$1,100 to \$2,300 per month. The purchase price was \$3.4 million plus \$600,000 required for certain capital expenditures for licensing requirements. While the license is for 148 beds, the real capacity is for 132 beds. Marcus & Millichap represented the seller in this transaction.

TARGET: Mount Saint Francis Health ACQUIRER: American Senior Living Communities

Center

LISTING: Private LISTING: Private

**LOCATION:** Woonsocket, Rhode Island **CEO:** Bruce Boyer **PHONE:** 401-398-7131 **UNITS:** 158 (beds)
185 Pierce Street **FAX:** 401-398-7317

**REVENUE:** \$ 9,500,000 East Greenwich, Rhode Island 2818

NET INCOME: \$605,000 (EBITDA) WEB SITE:

A receiver is selling Mount Saint Francis Health Center, a 158-bed skilled nursing facility. Built in 1910 as an orphanage and gut rehabbed in 1984 and converted to its current use, it was 83% occupied at the time of sale. Census was 87% Medicaid, 8% priv

American Senior Living Communities is involved in the seniors

housing industry.

**ANNOUNCEMENT DATE**: March 31, 2011

 PRICE:
 \$4,971,000
 PRICE PER UNIT:
 \$31,462

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.52

 PRICE/INCOME:
 8.21

The seller ran into legal and financial difficulties, and in 2008 the receiver agreed to sell the facility to the manager, American Senior Living Communities for \$12.0 million. HUD took back possession of the loan and sold it as part of a larger portfolio of loans, so that offer was rejected. Marcus & Millichap was hired in September 2010 to sell the facility; the current deal closed in March 2011. The three-story building has 76 semi-private rooms and six private rooms.

TARGET: Nationwide Health ACQUIRER: Ventas, Inc.

Properties, Inc.

LISTING: NYSE: NHP

 LOCATION:
 Newport Beach, California
 CEO:
 Debra A. Cafaro
 PHONE:
 312-660-3800

 UNITS:
 41.399
 111 South Wacker Drive
 FAX:
 312-660-3850

LISTING:

NYSE: VTR

**REVENUE:** \$431,000,000 Chicago, Illinois 60606

NET INCOME: \$365,000,000 WEB SITE: www.ventasreit.com

Nationwide Health Properties is a REIT operating in the seniors housing and allied industries. It has 667 properties. On a 12-month trailing basis, it generated revenue of \$431 million, EBITDA of \$365 million and net income of \$129 million.

Ventas is a leading health care REIT with a diverse portfolio of properties in 42 states. On a trailing 12-month basis, it generated revenue of \$1.0 billion, EBITDA of \$656 million and net income of \$218 million.

**ANNOUNCEMENT DATE**: February 28, 2011

PRICE: \$7,400,000,000 (approximate) PRICE PER UNIT: \$178,748

TERMS: Each share of NHP common stock to be exchanged for 0.7866 shares of VTR. PRICE/INCOME: 20.27

This deal offers NHP shareholders a 15.5% premium to the stock's prior-day price. The merger of these two companies will create the largest health care-oriented REIT in the country, and lower the capital costs of the resulting entity. On closing, current VTR and NHP shareholders will own 65% and 35%, respectively, of the combined company. Centerview Partners and J.P. Morgan Securities are providing financial advice to VTR and NHP, respectively.

TARGET: Sanctuary at St. Joseph's ACQUIRER: Not disclosed

LISTING: Nonprofit LISTING: Private

LOCATION: South Bend, Indiana CEO: PHONE: UNITS: 177 (beds) FAX:

**REVENUE**: \$7,881,000

NET INCOME: WEB SITE:

Trinity Health is selling Sanctuary at St. Joseph's, a 177-bed skilled nursing facility. Built in 1968, it was 62% occupied at the time of sale. For the most recent period, it generated revenue of \$7,881,000 and a net operating loss of (\$565,000).

The buyer is a regional real estate investor.

**ANNOUNCEMENT DATE**: March 31, 2011

 PRICE:
 \$5,250,000
 PRICE PER UNIT:
 \$29,661

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.66

PRICE/INCOME:

The target facility was operated by Trinity Health, a Catholic not-for-profit hospital system. It was losing money and had a history of challenging surveys. It was not located on one of Trinity's hospital campuses, which prompted the sale. The buyer leased the facility to Indianapolis-based American Senior Communities, which will now operate 59 senior living facilities in Indiana. Senior Living Investment Brokerage handled the transaction.

TARGET: Senior Star Living ACQUIRER: Health Care REIT

LISTING: Private LISTING: NYSE: HCN

 LOCATION:
 Tulsa, Oklahoma
 CEO:
 George L. Chapman
 PHONE:
 419-247-2800

 UNITS:
 1,687
 4500 Dorr Street
 FAX:
 419-247-2826

Health Care REIT invests in seniors housing properties, skilled

nursing facilities and medical office buildings. On a trailing 12-

Health Care REIT invests in seniors housing properties, skilled

nursing facilities and medical office buildings. On a trailing 12-

month basis, it generated \$681 million, EBITDA of \$498 million

month basis, it generated \$681 million, EBITDA of \$498 million

**REVENUE:** Toledo, Ohio 43615

NET INCOME: WEB SITE: www.hcreit.com

Senior Star Living is entering into a partnership to own and operate nine seniors housing communities with 1,687 units. The facilities are located in the Midwest.

Midwest. and net income of \$62 million.

ANNOUNCEMENT DATE: February 15, 2011

**PRICE:** \$360,000,000 (approximate) **PRICE PER UNIT:** \$213,397

TERMS: Sale/manageback PRICE/REVENUE: PRICE/INCOME:

This transaction is to be structured as a RIDEA partnership owned 90% by HCN and 10% by Senior Star. Senior Star continues to provide management services under an incentive-based management contract. The communities are located in Missouri (2), Ohio (2), Oklahoma (2), New Mexico (1), Iowa (1) and Illinois (1).

TARGET: Silverado Senior Living ACQUIRER: Health Care REIT

LISTING: Private LISTING: NYSE: HCN

 LOCATION:
 Irvine, California
 CEO:
 George L. Chapman
 PHONE:
 419-247-2800

 UNITS:
 1,454
 4500 Dorr Street
 FAX:
 419-247-2826

and net income of \$62 million.

REVENUE: Toledo, Ohio 43615

NET INCOME: WEB SITE: www.hcreit.com

Silverado Star Living is entering into a partnership to own and operate 18 seniors housing communities with 1,454 units. The portfolio consists of 97% Alzheimer's care and 3% post-acute care. The facilities are located in the Southwest.

**ANNOUNCEMENT DATE**: February 15, 2011

**PRICE**: \$298,000,000 (approximate) **PRICE PER UNIT**: \$204,952

TERMS: Sale PRICE/REVENUE: PRICE/INCOME:

HCN is contributing six communities to this partnership while Silverado is contributing 12. This transaction is to be structured as a RIDEA partnership owned 95% by HCN and 5% by Senior Star. The communities are located in California (9), Texas, (7), Arizona (1) and Utah (1).

TARGET: Skilled nursing portfolio ACQUIRER: Plum Healthcare Group, LLC

LISTING: Private LISTING: Private

LOCATION:Rocklin, CaliforniaCEO:Mark BallifPHONE:760-471-0388UNITS:2,977 (beds)100 East San Marcos Blvd.FAX:760-471-0311

REVENUE: San Marcos, California 92069

NET INCOME: WEB SITE:

Horizon West Healthcare is selling its leased interest in a portfolio of 27 skilled nursing facilities in California and Utah with a total of 2,977 beds.

Backed by Menlo Park-based GI Partners, Plum Healthcare Group is engaged in the seniors housing and care industry. It owns 23 skilled nursing facilities in California, Utah and Arizona.

ANNOUNCEMENT DATE: February 7, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Leased interest only. PRICE/REVENUE:
PRICE/INCOME:

This deal expands Plum Healthcare's network of skilled nursing facilities in California and Utah. It more than doubles the number of facilities in that network. The acquisition is subject to the approval of the California Department of Public Health, expected in late April or May. The acquisition does not include four assisted-living centers and three retirement communities owned by Horizon.

TARGET: Springfield Place/J.F. ACQUIRER: Not disclosed

Hawkins Nursing Home

**LISTING:** Nonprofit **LISTING:** Private

LOCATION: Newberry, South Carolina CEO: PHONE: UNITS: 211 FAX:

**REVENUE:** \$9,131,000

NET INCOME: \$921,000 (EBITDA) WEB SITE:

Newberry County is selling Springfield Place and J.F. Hawkins Nursing Home, a 211-unit, two-campus CCRC with 53 independent living units, 40 assisted living units and 118 skilled nursing beds. At the time of sale, it was 91% occupied.

The buyer's identity was not disclosed.

**ANNOUNCEMENT DATE**: February 28, 2011

 PRICE:
 \$11,300,000
 PRICE PER UNIT:
 \$53,555

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.23

 PRICE/INCOME:
 12.26

The two campuses of this CCRC are located just two blocks apart. The independent units are 85% occupied, the assisted living 90% and the skilled nursing 100%. The campuses are in good physical condition. Evans Senior Investments represented the seller in this transaction.

TARGET: Springfield Skilled Care ACQUIRER: Not disclosed

Center and Lodges

LISTING: Private LISTING:

LOCATION: Springfield, Missouri CEO: PHONE: UNITS: 219 (beds) FAX:

**REVENUE**: \$7,250,000

NET INCOME: \$1,630,000 (EBITDA) WEB SITE:

The former operator's estate is selling Springfield Skilled Care Center and Lodges, a 219-bed skilled nursing facility with 120 skilled care beds and 99 residential care units. Built in 1986, it was 90% occupied at the time of sale.

The buyer's identity was not revealed.

ANNOUNCEMENT DATE: January 10, 2011

 PRICE:
 \$11,500,000
 PRICE PER UNIT:
 52,511

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.58

 PRICE/INCOME:
 7.05

The skilled nursing portion of the target facility was built in 1986 with a skilled Alzheimer's addition in 2008. The residential care portion, called the Lodges, was built in 1961 and serves mostly a Department of Mental Health Population. Senior Living Investment Brokerage handled the transaction.

TARGET: The Fountains of Crystal ACQUIRER: Not disclosed

Lake

**LISTING:** Private LISTING: Private

LOCATION: Crystal Lake, Illinois CEO: PHONE: UNITS: 97 (beds) FAX:

**REVENUE**: \$7,000,000

NET INCOME: \$705,000 (EBITDA) WEB SITE:

Arcapita is selling The Fountains of Crystal Lake, a 97-bed skilled nursing facility. Built in 1989 on 4 acres, it was 75% occupied at the time of sale. Census was 50% private pay and 50% Medicare.

The buyer is a regional provider of seniors housing and care services based in the Chicago area.

**ANNOUNCEMENT DATE**: February 1, 2011

 PRICE:
 \$6,500,000
 PRICE PER UNIT:
 67,010

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 0.93

 PRICE/INCOME:
 9.22

This nursing home was put under contract in 2009, but because the manager/joint venture partner (Sunrise Senior Living) was focusing on reorganization priorities, the sale closing got postponed. A new manager was brought in late in 2010, and the contract proceeded on the same terms. Senior living Investment Brokerage handled the transaction. The facility has been renamed Springs at Crystal Lake.

TARGET: ACQUIRER: Not dislosed The Heritage Retirement

Community

LISTING: Private

CEO: PHONE: LOCATION: Tomball, Texas FAX:

LISTING:

Private

UNITS: 178

**REVENUE:** \$5,958,000

**NET INCOME: WEB SITE:** 

Tomball Regional Medical Center is selling The Heritage Retirement Community, a 178-unit CRC with 40 independent living units, 78 assisted living units and 60 skilled nursing beds. Built in 2001, it was 94% occupied at the time of sale.

The buyer is a health care-oriented real estate investment trust.

**ANNOUNCEMENT DATE:** January 25, 2011

PRICE: PRICE PER UNIT: \$13,000,000 \$73,034 TERMS: PRICE/REVENUE: 2.18 Not disclosed PRICE/INCOME:

The target property is located about 35 miles northwest of Houston. The buyer will be leasing the community to a regional operator who is headquartered in the Dallas area. Senior Living Investment Brokerage handled the transaction.

TARGET: The Lexington, Victoria ACQUIRER: The Ensign Group, Inc.

Care Center

LISTING: LISTING: Private NASDAQ: ENSG

CEO: LOCATION: Ventura, California Christopher PHONE: 949-487-9500

Christensen

**UNITS:** FAX: 27101 Puerta Real, Suite 450 313 949-487-9400

**REVENUE:** Mission Viejo, California 92691 **NET INCOME:** WEB SITE: www.ensigngroup.net

A long-term care company is selling The Lexington, a 125-bed assisted living facility and Victoria Care Center, a 188-bed skilled nursing facility.

The Ensign Group operates senior care facilities in six Western states. On a trailing 12-month basis, ENSG generated revenue of \$623 million, EBITDA of \$87 million and net income of \$38 million.

ANNOUNCEMENT DATE: March 18, 2011

PRICE: PRICE PER UNIT: \$13,264,000 \$42,377

TERMS: PRICE/REVENUE: Cash PRICE/INCOME:

ENSG has been operating Victoria Care Center as a leased facility since 2003. This acquisition expands the buyer's facility network in California. The Lexington has an occupancy rate of 80%, which the buyer hopes to raise; even so, operations from the facility are expected to be accretive to 2011 earnings. ESGN paid \$5,925,000 for The Lexington and \$7,339,000 for the underlying assets of Victoria Care Center.

TARGET: The Oaks at Kingsport ACQUIRER: Not disclosed

LISTING: Private LISTING: Private

LOCATION: Kingsport, Tennessee CEO: PHONE: UNITS: 36 FAX:

**REVENUE**: \$1,195,000

NET INCOME: \$165,000 (EBITDA) WEB SITE:

HHHunt is selling The Oaks at Kingsport, a 36-unit assisted living facility. Built in 1993 on 2.5 acres, it was 90% occupied at the time of sale.

The buyer is a limited liability company whose identity was not

disclosed.

**ANNOUNCEMENT DATE**: January 1, 2011

 PRICE:
 \$2,000,000
 PRICE PER UNIT:
 \$55,556

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 1.67

 PRICE/INCOME:
 12.12

This facility sold with extra land for \$300,000, taking the total price to \$2.3 million. The buyer assumed a HUD loan in the amount of \$1.685 million with an interest rate of 5.19%. The facility has seven private rooms and 29 semi-private rooms for a total of 43 licensed beds. Renaissance Senior Living is to be the manager. Marcus & Millichap represented the seller in this deal.

TARGET: The Sterling at Vintage ACQUIRER: CSH

Hills

LISTING: Private LISTING: Private

**LOCATION:** Temecula, California **CEO:** Scott Stewart **PHONE:** 202-585-1454

**UNITS:** 152 975 F Street, N.W. **FAX:** 

**REVENUE**: \$6,959,000 Washington, DC 20004

**NET INCOME:** \$2,100,000 (EBITDA) **WEB SITE:** 

MBK Senior Living is selling The Sterling at Vintage Hills, a 152-unit retirement community with 51 independent living, 72 assisted living and 29 memory care units. Built in 2002 on 19 acres, it was 100% occupied at the time of sale.

CSH is involved in the seniors housing and care industry.

ANNOUNCEMENT DATE: January 28, 2011

 PRICE:
 \$27,150,000
 PRICE PER UNIT:
 \$178,618

 TERMS:
 Sale-manageback
 PRICE/REVENUE:
 3.90

 PRICE/INCOME:
 12.92

MBK purchased this property in July 2005 for \$20.15 million. Nine acres of the 19 acquired are available for future development. The buyer assumed \$13.7 million of Fannie Mae debt. CB Richard Ellis represented the seller, who will manage it for the buyer. The buyer purchased the community as part of its joint venture with Harvard Management Company.

TARGET: Two assisted living facilities ACQUIRER: Harvard Management Companies

**LISTING:** Private LISTING: Private

LOCATION: Austell, Georgia CEO: PHONE: UNITS: 120 FAX:

**REVENUE**: \$6,500,000

NET INCOME: \$1,820,000 (EBITDA) WEB SITE:

Carlyle Realty Partners is selling Arbor Terrace of Cobb in Austell and Arbor Terrace of Tucker in Tucker, Georgia. Both are 60-unit assisted living facilities. At the time of sale, they were 92% occupied. Census was 100% private pay.

Harvard Management Companies is the buyer.

**ANNOUNCEMENT DATE**: March 4, 2011

 PRICE:
 \$25,100,000
 PRICE PER UNIT:
 \$209,167

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 3.86

 PRICE/INCOME:
 13.79

The two target facilities were built in 1999-2000. They were purchased by Carlyle Realty in 2005 for \$15.3 million and a cap rate of 6.2%; even after \$2 million to \$3 million spent on capital expenditures over the years, there was a good return. The Arbor Company is to remain as the manager.

TARGET: Woodbury Mews ACQUIRER: Capital Health Group, LLC

**LISTING:** Private LISTING: Private

 LOCATION:
 Woodbury, New Jersey
 CEO:
 Ken Assiran
 PHONE:
 410-342-3155

 UNITS:
 228
 1422 Clarkview Rd.. 5th Floor
 FAX:
 410-342-7101

REVENUE: Baltimore, Maryland 21209

NET INCOME: WEB SITE: www.capfundinc.com

Woodbury Mews is a retirement community with 130 independent living units and 98 assisted living and memory care units. Built in 2000, the community was 91% occupied at the time of sale.

An affiliate of Capital Funding Group, Capital Health Group is a private equity company specializing in making debt and equity investments in the senior housing industry. Contact information below is for Capital Funding Group.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

CHG, together with partner Westport Capital Partners, LLC, purchased the defaulted notes on May 20, 2010, then foreclosed on February 1, 2011. The new manager will be Kaplan Development Group.

TARGET: Woodmark at Steel Lake ACQUIRER: Columbia Pacific Management

LISTING: Private LISTING: Private

**LOCATION:** Federa Way, Washington **CEO:** Dan Baty **PHONE:** 206-728-9063

UNITS: 87 600 University St. FAX:

**REVENUE**: \$3,800,000 Seattle, Washington 98101

NET INCOME: WEB SITE:

A local investor is selling Woodmark at Steel Lake, an 87-unit assisted living facility with a total of 101 assisted living and memory care beds. Built in 1997, it was 100% occupied at the time of sale.

Columbia Pacific Management is involved in the seniors housing

Emeritus Corporation is an operator of assisted living facilities. ESC

owns, leases or manages 289 communities in 36 states. On a trailing

industry.

**ANNOUNCEMENT DATE**: January 31, 2011

 PRICE:
 \$9,500,000
 PRICE PER UNIT:
 \$109,195

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 2.5

 PRICE/INCOME:

F KIGE/INCOMI

Columbia Pacific has hired Emeritus Senior Living to manage the property. The facility appears to have been overstaffed, and should generate EBITDA of \$900,000 when it is run more efficiently. Vantage Pointe Capital Management & Advisory handled the transaction.

TARGET: Wynwood Mandeville ACQUIRER: Emeritus Corporation

LISTING: NYSE: BKD LISTING: NYSE: ESC

LOCATION:Mandeville, LouisianaCEO:Granger CobbPHONE:206-298-2909UNITS:843131 Elliott Avenue, Suite 500FAX:206-301-4500

REVENUE: \$3,230,000 Seattle, Washington 98121

**NET INCOME:** \$950,000 (EBITDA) **WEB SITE:** www.emeritus.com

Brookdale Senior Living is selling Wynwood Mandeville, an 84-unit assisted living facility. Built in 1998 on 6.3 acres, it was 93% occupied at the time of sale. Census was 100% private pay.

1998 on 6.3 acres, it was 93% occupied at the me of sale. Census was 100% private pay. 12-month basis, ESC generated revenue of \$1 billion, EBITDA of \$157 million and a net loss of \$56 million.

**ANNOUNCEMENT DATE**: March 31, 2011

 PRICE:
 \$10,400,000
 PRICE PER UNIT:
 \$123,810

 TERMS:
 Not disclosed
 PRICE/REVENUE:
 3.22

 PRICE/INCOME:
 10.94

The facility appears to have been a better fit for Emeritus than for Brookdale. The property was originally developed by Alterra Healthcare, which was subsequently bought by Brookdale, and has 81 studios and three one-bedroom units. The financial data is for the 12 months ended June 30, 2010. Key Bank provided the financing for Emeritus. Marcus & Millichap represented the seller in this deal.

## **MANAGED CARE**

		FIRST QUARTER	KTER 2011 MANAGED CARE TRANSACTION	ONS			
TARGET Express Dental Care	CITY Tampa	STATE Florida	ACQUIRER One Call Medical, Inc.	CITY Parsippany	STATE New Jersey	<b>DATE</b> 2/16/11	PRICE

TARGET: Express Dental Care ACQUIRER: One Call Medical, Inc.

LISTING: Private LISTING: Private

LOCATION: Tampa, Florida CEO: don Duford PHONE: 800-872-2875

UNITS: 20 Waterview Boulevard FAX:

**REVENUE**: Parsippany, New Jersey 7054

NET INCOME: WEB SITE: www.onecallmedical.com

Express Dental Care is a national dental network that addresses the specific needs of the workers' compensation, auto and liability industries.

One Call Medical is a provider of specialty services to the insurance

industry.

**ANNOUNCEMENT DATE**: February 16, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition promotes the buyer's strategy of providing claims professionals with a portfolio of value-added specialty services. One Call Medical can now offer dental referral services to its client base.

## **MEDICAL DEVICES**

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<b>PRICE</b> \$204,970,000 \$22,200,000	\$375,000,000 \$6,800,000,000 \$18,200,000 \$4,350,000 \$190,000,000 \$221,800,000 \$222,000,000	\$2,600,000,000 \$42,700,000 \$15,000,000 \$2,500,000 \$70,000,000	\$47,000,000 \$41,000,000 \$78,000,000 \$13,739,000,000 \$13,730,000 \$13,730,000 \$13,730,000 \$13,730,000 \$13,730,000 \$14,392,000 \$4,392,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000 \$2,500,000
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STATE New Jersey Massachusetts Massachusetts Now York	Massachusetts DC Germany Illinois California Massachusetts Georgia	Japan Michigan Massachusetts California Netherlands Florida Massachusetts California	California Pennsylvania Utah Massachusetts Massachusetts Illinois Minnesota Minnesota Minnesota Minnesota Minnesota Japan England Ireland Switzerland Pennsylvania California Montana Michigan Illinois California Pennsylvania California
CITY Franklin Lakes Waltham Boston	New Tonk Natick Washington Darmstadt Schaumburg San Jose Waltham Kennesaw	Tokyo Ann Arbor Waltham Vista Amsterdam Jacksonville Westford Irvine Edina	San Diego Audubon Midvale Natick Bedford Mundelein Minneapolis Stewartville Lake Forest Exton St. Paul Tokyo Cheshire Wicklow Basel Canonsburg Vista Belgrade Madison Heights Lake Forest
ACQUIRER BD PerkinElmer, Inc. Audax Group Behrman Canital	Boston Scientific Corporation Danaher Corporation Merck KGaA Sparton Corporation Align Technology, Inc. PerkinElmer, Inc.	Terumo Corporation Biotectix, LLC PerkinElmer, Inc. DJO Global, Inc. Royal Philips Electronics PSS World Medical, Inc. Cynosure, Inc. Edwards Lifesciences Corp. Universal Hospital Services, Inc.	Illumina Globus Medical, Inc. Utah Medical Products, Inc. Boston Scientific Corporation Hologic, Inc. Medine Industries, Inc. Medronic, Inc. Rochester Medical Corporation IDEX Corporation Kensey Nash Corporation Crawford Healthcare Holdings Trinity Biotech plc Roche Holding AG Mylan Laboratories, Inc. DJO Global, Inc. Bacterin International Holdings, Inc. InfuSystem Holdings, Inc. InfuSystem Holdings, Inc. Actient Pharmaceuticals, LLC Accuray, Inc. Actient Solutions, Inc.
STATE Michigan  North Carolina Connecticut	Massachusetts California China Colorado New Jersey Massachusetts California	Colorado England Germany Indiana Denmark California New Hampshire Pennsylvania	Wisconsin Massachusetts England Massachusetts Massachusetts California Sweden Netherlands Wisconsin Virginia Michigan Englans Ontario Germany Netherlands Michigan Englans Michigan Wisconsin Colorado Michigan Minnesota Wisconsin California
CTTY STATE Ann Arbor Michigan Research Triangle Park North Carolina Rocky Hill Connecticut Birmin Aban	Plymouth Brea Beijing Denver Carlstadt Cambridge	Lakewood Baesweiler Carmel Copenhagen Santa Ana Merrimack Wayne Sun Valley	Madison Hopkinton Southhampton Boston Framingham San Diego Lund Beuningen Newton Madison Chantilly Kalamazoo Knutford Toronto Waiblingen Enschede Mequon Denver Grosse lle Eden Prairie Madison Menlo Park Galway
TARGET Accuri Cytometers, Inc. ArtusLabs, Inc. Attentab	Atritech, Inc. Beckman Coulter, Inc. Beijing Skywing Technology Byers Peak Cadent Holdings, Inc. CambridgeSoft Corp. Cardiogenesis Corporation	CaridianBCT Chameleon BioSurfaces assets chemagen Biopolymer-Technologie AG Circle City Medical, Inc. Dameca Dispensing Solutions, Inc. Eleme Medical Embrella Cardiovascular, Inc. Emergent Group, Inc.	Epicentra Biotechnologies Facet Solutions, Inc. Femcare Holdings Limited IntElect Medical International surgical products unit Jollife Laprolan N.V. Microfluidics International Corporation Nerites Corporation O.R. Solutions, Inc. OP-1 product family Patient Plus Limited Phoenix Biotech Corp. PVT Rights to skin products Rights to skin products Rights on MedSurg, ILC/ Star Infusion and Compression Therapies Timm Medical Technologies, Inc. VasoNova Zerusa, Ltd.

TARGET: Accuri Cytometers, Inc. ACQUIRER: BD

LISTING: Private LISTING: NYSE: BDX

**LOCATION:** Ann Arbor, Michigan **CEO:** Edward Ludwig **PHONE:** 201-847-6800 **UNITS:** One Becton Drive **FAX:** 201-847-6475

REVENUE: Franklin Lakes, New Jersey 7417
NET INCOME: WEB SITE: www.bd.com

Accuri Cytometers develops and manufactures personal flow cytometers for researchers.

BD (fka Becton, Dickinson & Co.) manufactures and sells a broad line of supplies, devices and systems. On a trailing 12-month basis, BDX generated revenue of \$7.5 billion, EBITDA of \$2.2 billion and net income of \$1.2 billion.

**ANNOUNCEMENT DATE**: February 8, 2011

PRICE: \$204,970,000 (approximate) PRICE PER UNIT:
TERMS: Net of \$3,112,000 in cash acquired.
PRICE/INCOME:

This acquisition expands the buyer's presence into the emerging affordable personal flow cytometer space.

TARGET: ArtusLabs, Inc. ACQUIRER: PerkinElmer, Inc.

LISTING: Private LISTING: NYSE: PKI

**LOCATION:** Research Triangle Park, North **CEO:** Robert F. Friel **PHONE:** 781-663-6900

Carolina

**UNITS:** 940 Winter Street **FAX:** 781-431-4255

REVENUE: \$4,100,000 (apportioned) Waltham, Massachusetts 2451

NET INCOME: WEB SITE: www.perkinelmer.com

ArtusLabs offers the Ensemble scientific knowledge platform to accelerate R&D in the pharma and chemical industries, among others.

PerkinElmer provides products and systems to the telecom, medical, pharmaceutical, chemical, semiconductor and photographic markets. On a trailing 12-month basis, PKI generated revenue of \$1.7 billion, EBITDA of \$262 million and net income of \$136 million.

ANNOUNCEMENT DATE: March 24, 2011

PRICE: \$22,200,000 (approximate)

PRICE: \$22,200,000 (approximate) PRICE PER UNIT:
TERMS: \$14.7 million in cash at closing; up to an PRICE/REVENUE: 5.41

TERMS: \$14.7 million in cash at closing; up to an additional \$15.0 million in contingent PRICE/INCOME: 5.

consideration, with an estimated fair value of \$7.5 million at closing.

This is one of two businesses PKI is acquiring to enhance its ability to provide knowledge management services in laboratories; the other is CambridgeSoft Corp. The two generate combined annual revenue of \$65 million. Revenues have been apportioned between the two deal in relation to their purchase prices.

TARGET: ATG Rehab ACQUIRER: Audax Group

LISTING: Private LISTING: Private

**LOCATION:** Rocky Hill, Connecticut **CEO:** Geoffrey S. Rehnert **PHONE:** 617-859-1500 **UNITS:** 101 Huntington Avenue **FAX:** 617-859-1600

REVENUE: Boston, Massachusetts 2199

NET INCOME: WEB SITE: www.audaxgroup.com

Assistive Technology Group, dba ATG Rehab, is a supplier of complex rehabilitation equipment and assistive technologies. It operates 26 offices in 19 states.

Audax Group is an investment firm focused on the middle market.

**ANNOUNCEMENT DATE**: January 18, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This investment by Audax is intended to spur ATG's development through regional growth and production innovation. ATG is likely to expand through a series of add-on acquisitions. Shattuck Hammond Partners advised ATG. JPMorgan provided senior debt financing to support the transaction.

TARGET: Atherotech ACQUIRER: Behrman Capital

LISTING: Private LISTING: Private

LOCATION:Birmingham, AlabamaCEO:Grant G. BehrmanPHONE:212-980-6500UNITS:126 East 56th Street, 27th FloorFAX:212-980-7024

REVENUE: New York, New York 10022

NET INCOME: WEB SITE: www.behrmancap.com

Spun out of the University of Alabama, Atherotech is a developer of a novel cholesterol test. It provides cardiometabolic testing services that offers an advanced lipid profile test.

Behrman Capital is a private equity investment firm.

**ANNOUNCEMENT DATE**: January 13, 2011

PRICE: (approximate) PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

Behrman's investment should help to fuel the growth of this diagnostic testing company. Behrman has made investments in this space before, including Esoterix and WIL Research Laboratories.

TARGET: ACQUIRER: Boston Scientific Corporation Atritech, Inc.

LISTING: LISTING: Private NYSE: BSX

LOCATION: Plymouth, Massachusetts CEO: J. Raymond Elliott PHONE: 508-650-8000 UNITS: One Boston Scientific Place FAX: 508-650-8923

**REVENUE:** Natick, Massachusetts 1760

**NET INCOME:** WEB SITE: www.bostonscientific.com

Atritech is a medical device company focused on products that repair structural heart disease. It has developed the Watchman, a device to close the left atrial appendage in patients with atrial fibrillation who are at risk of ischemic stroke.

Boston Scientific Corp. develops, manufactures and markets interventional medical devices. On a trailing 12-month basis, BSX generated revenue of \$7.9 billion, EBITDA of \$1.9 billion and a net loss of \$2.4 billion.

ANNOUNCEMENT DATE: January 19, 2011

PRICE: PRICE PER UNIT: \$375,000,000 (approximate) **TERMS:** \$100 million in an upfront payment. Up PRICE/REVENUE: to \$275 million in milestone payments PRICE/INCOME:

through 2015.

This acquisition gives BSX a device that may serve as an alternative to anticoagulant drugs in this class of patients. The Watchman is still in trials in the United States; it is approved in Europe and was commercialized outside the U.S. in 2009. The deal is expected to be dilutive to EPS in 2011 and 2012, and accretive thereafter.

TARGET: Beckman Coulter, Inc. ACQUIRER: Danaher Corporation

LISTING: NYSE: BEC LISTING: NYSE: DHR

LOCATION: Brea, California CEO: H. Lawrence Culp, PHONE: 202-828-0850

Jr.

**UNITS:** FAX: 2099 Pennsylvania Avenue, 202-828-0860

NW

**REVENUE:** \$3,670,000,000 Washington, DC 20037

WEB SITE: **NET INCOME:** \$840,000,000 (EBITDA) www.danaher.com

Beckman Coulter provides biomedical testing instrument systems, tests and supplies for clinical laboratories. On a trailing 12-month basis, it generated revenue of \$3.67 billion, EBITDA of \$840 million and net income of \$215 million.

Danaher Corporation designs, manufactures and markets industrial and consumer products. On a trailing 12-month basis, DHR generated revenue of \$13.2 billion, EBITDA of \$2.5 billion and net income of \$1.8 billion.

**ANNOUNCEMENT DATE:** February 7, 2011

PRICE: \$6,800,000,000 PRICE PER UNIT: (approximate)

**TERMS:** PRICE/REVENUE: \$83.50 for each share of BEC. 1.85

Assumption of debt and net of cash PRICE/INCOME: 8.09

acquired.

Beckman Coulter is to become part of DHR's life sciences and diagnostics business. This acquisition will more than double DHR's revenue from life sciences. This bid offers BEC shareholders an 11% premium to the prior-day price and a 45% premium to the price the day before takeover rumors surfaced in mid-December. Morgan Stanley and Goldman Sachs provided financial advice to DHR and BEC, respectively, on this transaction.

TARGET: Beijing Skywing Technology ACQUIRER: Merck KGaA

LISTING: Private LISTING: DE: MRCG

LOCATION: Beijing, China CEO: Karl-Ludwig Kley PHONE: 6151-72-72-0 UNITS: Frankfurter Str. 250 FAX: 6151-72-2000

REVENUE: Darmstadt, Germany 64293
NET INCOME: WEB SITE: www.merck.de

Beijing Skywing Technology manufactures cell Merck KGaA is a chemical and pharmaceutical company. For 2008,

culture media products and bioreactors. the company generated revenue of Eur 7.6 billion.

**ANNOUNCEMENT DATE**: January 5, 2011

PRICE: \$18,200,000 (approxiamte) PRICE PER UNIT:
TERMS: RMB 120 million PRICE/REVENUE:
PRICE/INCOME:

Beijing Skywing will be added to Merck's Millipore division, a laboratory supply company that was acquired in 2010. Skywing has close relationships with Chinese vaccine makers, which contributed to the decision to acquire the company.

TARGET: Byers Peak ACQUIRER: Sparton Corporation

LISTING: Private LISTING: NYSE: SPA

**LOCATION:** Denver, Colorado **CEO:** Cary B. Wood **PHONE:** 800-772-7866

UNITS: 425 North Martingale Road FAX:

REVENUE: Schaumburg, Illinois 60173
NET INCOME: WEB SITE: www.sparton.com

Byers Peak manufactuers medical devices for OEM and emerging technology companies in the therapeutic device market. It includes products for surgical navigation, arterial disease and kidney dialysis, among others.

Sparton Corp. offers electronic manufacturing services. On a trailing 12-month basis, the company generated revenue of \$171 million, EBITDA of \$6.6 million and net income of \$8.3 million.

**ANNOUNCEMENT DATE**: February 22, 2011

PRICE: \$4,350,000 PRICE PER UNIT:
TERMS: All-cash transaction. PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands SPA's presence in the therapeutic devices market. The deal was carried out by its wholly owned subsidiary Sparton BP Medical Denver, LLC.

TARGET: Cadent Holdings, Inc. ACQUIRER: Align Technology, Inc.

LISTING: LISTING: Private NASDAO: ALGN

PHONE: LOCATION: Carlstadt, New Jersey CEO: Thomas Prescott 408-470-1000 UNITS: 2560 Orchard Parkway FAX: 408-470-1010

**REVENUE:** San Jose, California 95131 **NET INCOME:** WEB SITE: www.aligntech.com

Cadent is a provider of 3D digital scanning Align Technology designs, manufactures and markets the invisalign solutions for orthodontics and dentistry. system for treating malocclusion or the misalignment of teeth. On a

> trailing 12-month basis, it generated revenue of \$387 million, EBITDA of \$114 million and net income of \$74 million.

**ANNOUNCEMENT DATE:** March 29, 2011

PRICE PER UNIT: PRICE: \$190,000,000 TERMS: PRICE/REVENUE: Cash PRICE/INCOME:

This acquisition expands the buyer's presence in the restorative industry. The two companies have partnered before on developing certain product lines. Cadent's services allow for digital records storage and digital impressions for making crowns and bridges, veneers, implants and other restorative dental procedures.

**TARGET:** CambridgeSoft Corp. ACQUIRER: PerkinElmer, Inc.

LISTING: LISTING: Private NYSE: PKI

LOCATION: CEO: PHONE: Robert F. Friel 781-663-6900 Cambridge, Massachusetts

**UNITS:** 940 Winter Street FAX: 781-431-4255 **REVENUE:** Waltham, Massachusetts 2451 \$61,600,000 (apportioned)

**NET INCOME:** WEB SITE: www.perkinelmer.com

CambridgeSoft is a provider of discovery, PerkinElmer provides products and systems to the telecom, medical, pharmaceutical, chemical, semiconductor and photographic collaboration and knowledge enterprise solutions, serving primarily pharma, biotech and chemical markets. On a trailing 12-month basis, PKI generated revenue of \$1.7 billion, EBITDA of \$262 million and net income of \$136 companies. million.

March 24, 2011 \$221,800,000 PRICE: PRICE PER UNIT:

**TERMS:** \$221.8 million in cash at closing for all PRICE/REVENUE: 3.60

the capital stock of CambridgeSoft, PRICE/INCOME:

working capital

inclusive of an adjustment for net

**ANNOUNCEMENT DATE:** 

This is one of two businesses PKI is acquiring to enhance its ability to provide knowledge management services in laboratories; the other is ArtusLabs, Inc. The two generate combined annual revenue of \$65 million. Revenues have been apportioned between the two deals in relation to their purchase prices.

TARGET: Cardiogenesis Corporation ACQUIRER: CryoLife, Inc.

LISTING: OTCBB: CGCP LISTING: NYSE: CRY

LOCATION: Irvine, California CEO: Steven G. Anderson PHONE: 770-419-3355
UNITS: 1655 Roberts Boulevard NW FAX: 770-426-0031

REVENUE: \$11,600,000 Kennesaw, Georgia 30144

NET INCOME: \$12,000 (EBITDA) WEB SITE: www.cryolife.com

Cardiogenesis designs, develops and distributes laser-based surgical products and accessories for treating cardiovascular disease. On a trailing 12-month basis, it generated revenue of \$11.6 million, EBITDA of \$12,000 and a net loss of \$315,000.

CryoLife processes and distributes implantable living human tissues for use in cardiac and vascular surgeries. On a trailing 12-month basis, it generated revenue of \$117 million, EBITDA of \$19 million and net income of \$4 million.

Terumo Corporation manufactures and distributes medical products,

**ANNOUNCEMENT DATE**: March 29, 2011

PRICE: \$22,000,000 (approximate) PRICE PER UNIT:

**TERMS:** \$0.457 per share in cash. \$22 million net **PRICE/REVENUE**: 1.89

of cash and liabilities acquired. PRICE/INCOME: 1833.33

This expands the buyer's portfolio of surgical systems for the treatment of cardiovascular disease, particularly refractory angina. Piper Jaffray and B. Riley & Co. provided CRY and CGCP, respectively, with financial advice on this transaction.

TARGET: Caridian BCT ACQUIRER: Terumo Corporation

**LISTING:** Private **LISTING:** T: 4543

LOCATION: Lakewood, Colorado CEO: Takashi Wachi PHONE: 81-3-3374-8111

UNITS: 44-1, 2-chome, Hatagaya, FAX:

Shibuya-ku

**REVENUE:** \$524,000,000 Tokyo, Japan 151-0722

NET INCOME: \$185,700,000 (EBITDA) WEB SITE: www.terumo.co.jp

Gambro is selling CaridianBCT, a company that specializes in equipment used in blood banks and other disposable medical devices. In 2010, it generated sales of \$524.0 million.

pecializes in equipment used in blood banks and including cardiovascular technologies and implants.

**ANNOUNCEMENT DATE**: March 7, 2011

PRICE: \$2,600,000,000 (approximate) PRICE PER UNIT:

TERMS: Not disclosed PRICE/REVENUE: 4.96
PRICE/INCOME: 14.00

This acquisition expands the buyer's blood transfusion-related operations. After the deal is complete, Terumo will generate revenue of \$850 million from these operations. Investor AB and EQT IV, the seller's financial backers, hired Goldman Sachs to provide financial advice on this deal.

TARGET: Chameleon BioSurfaces ACQUIRER: Biotectix, LLC

assets

LISTING: Private LISTING: Private

LOCATION: England CEO: James Arps PHONE: 734-585-5126

UNITS: 940 North Main St. FAX:

REVENUE: Ann Arbor, Michigan 48104

NET INCOME: WEB SITE: www.biotectix.com

Chameleon BioSurfaces, Ltd. is selling all its assets, including its technology for advanced polymer coatings for implantable medical devices. The assets also include issued and pending patents.

Biotectix is developing a new class of conductive polymer materials and coatings for implantable devices and sensors.

ANNOUNCEMENT DATE: March 28, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition enlarges the buyer's intellectual property portfolio and gives the company a technology that utilizes novel electrically conductive polymer coatings for improved biocompatibility, conformal coverage, electrical performance and drug release.

TARGET: chemagen Biopolymer- ACQUIRER: PerkinElmer, Inc.

Technologie AG

LISTING: Private LISTING: NYSE: PKI

LOCATION: Baesweiler, Germany CEO: Robert F. Friel PHONE: 781-663-6900 UNITS: 940 Winter Street FAX: 781-431-4255

**REVENUE**: Waltham, Massachusetts 2451

NET INCOME: WEB SITE: www.perkinelmer.com

chemagen Biopolymer-Technologie is involved in the field of automated nucleic acid isolation.

PerkinElmer provide pharmaceutical, che

PerkinElmer provides products and systems to the telecom, medical, pharmaceutical, chemical, semiconductor and photographic markets. On a trailing 12-month basis, PKI generated revenue of \$1.7 billion, EBITDA of \$262 million and net income of \$136 million.

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: \$42,700,000 (approximate) PRICE PER UNIT:
TERMS: \$35.0 million in cash at closing; up to an additional \$20.3 million in contingent PRICE/INCOME:

consideration, with an estimated fair value of \$7.7 million at closing.

This acquisition brings a set of complementary products to PKI's product portfolio aimed at the molecular diagnostics market. It adds new hardware and reagent capabilities.

TARGET: Circle City Medical, Inc. ACQUIRER: DJO Global, Inc.

LISTING: Private LISTING: Private

 LOCATION:
 Carmel, Indiana
 CEO:
 Les Cross
 PHONE:
 760-727-1280

 UNITS:
 1430 Decision Street
 FAX:
 800-936-6569

PRICE PER UNIT:

PRICE/REVENUE:

PRICE/INCOME:

REVENUE: Vista, California 92081

NET INCOME: WEB SITE: www.DJOglobal.com

Circle City Medical is a wholesaler of orthopedic devices to retail stores, including surgical implants and biopsy instruments.

A Blackstone portfolio company, DJO Global develops and manufactures medical devices for musculo-skeletal health, vascular health and pain management. In 2010, the company generated revenue of \$965.97 million and a net loss of \$52.2 million.

**ANNOUNCEMENT DATE**: March 10, 2011

PRICE: \$15,000,000 (approximate)
TERMS: \$13.0 million, subject to a post-closing

adjustment. Up to an additional \$2 million as a royalty payment based on future sales of a specific product line

over the next six years.

This acquisition enlarges the buyer's wholesaling capabilities in the Midwest.

TARGET: Dameca ACQUIRER: Royal Philips Electronics

LISTING: Private LISTING: NYSE: PHG

LOCATION:Copenhagen, DenmarkCEO:Frans van HoutenPHONE:31 20 59 77 777UNITS:Breitner Center, Amstelplein 2FAX:31 20 59 77 070REVENUE:Amsterdam, Netherlands 1096 BC

NET INCOME: WEB SITE: www.philips.com

Dameca is a provider of anesthesia machines and accessories for the operating room such as panels, pendant systems, flow meters and suction units.

PHG is a global conglomerate operating in consumer products, components, semiconductors, information technology, lighting, professional products, among others. On a trailing 12-month basis, PHG generated revenue of \$36.4 billion and EBITDA of \$4.9 billion.

ANNOUNCEMENT DATE: March 10, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's presence in the patient monitoring and interventional imaging systems markets.

TARGET: Dispensing Solutions, Inc. ACQUIRER: PSS World Medical, Inc.

LISTING: Private LISTING: NASDAQ: PSSI

LOCATION: PHONE: CEO: Santa Ana, California **David Smith** 904-332-3000 **UNITS:** FAX: 4345 Southpoint Boulevard 904-332-3395

**REVENUE:** Jacksonville, Florida 32216 \$30,000,000

**NET INCOME:** WEB SITE: www.pssd.com

Dispensing Solutions markets turnkey dispensing PSS World Medical markets and distributes medical products to programs in the point-of-care, government and physicians, elder care providers and other providers. On a trailing 12-month basis, PSSI generated revenue of \$1.97 billion, EBITDA contract packaging markets. It generates annual of \$153 million and net income of \$68 million. revenue of \$30 million.

ANNOUNCEMENT DATE: January 20, 2011

PRICE: PRICE PER UNIT: PRICE/REVENUE: **TERMS:** Not disclosed PRICE/INCOME:

This acquisition is intended to strengthen PSSI's customers' clinical success and financial positions. In addition to its corporate headquarters in California, the target has regional offices in Illinois and Georgia.

TARGET: Eleme Medical ACQUIRER: Cynosure, Inc.

LISTING: LISTING: Private NASDAO: CYNO

LOCATION: CEO: Merrimack, New Hampshire Michael R. Davin PHONE: 978-256-4200

UNITS: FAX: 5 Carlisle Road 978-256-6556 **REVENUE:** \$5,000,000 Westford, Massachusetts 1886

**NET INCOME:** WEB SITE: www.cynosure.com

Eleme Medical is a venture capital-backed company Cynosure develops and markets aesthetic treatment systems to the that manufactures a non-invasive SmoothShapesXV dermatology, plastic surgery, and general medical markets. On a trailing 12-month basis, it generated revenue of \$82 million, system for the temporary reduction in the EBITDA of \$388,000 and a net loss of \$5.6 million. appearance of cellulite.

**ANNOUNCEMENT DATE:** February 3, 2011

PRICE: \$2,500,000 (approximate) PRICE PER UNIT: TERMS: PRICE/REVENUE: Cash for Eleme's assets and certain 0.5

> liabilities. PRICE/INCOME:

The buyer wishes to integrate the target's SmoothShapesXV system into its product portfolio. It complements the company's existing technologies for cellulite reduction. The deal includes licensing rights to the intellectual property related to this technology.

TARGET: Embrella Cardiovascular,

Inc.

**LISTING:** Private

**LOCATION:** Wayne, Pennsylvania

**REVENUE:** 

UNITS:

**NET INCOME:** 

Embrella Cardiovascular is the developer of the Embrella Embolic Deflector System, which is used during transcatheter heart value (THV) procedures. It allows blood flow to the brain while simultaneously deflecting embolic material.

**ANNOUNCEMENT DATE**: March 11, 2011

**PRICE**: \$43,000,000 (approximate)

TERMS: Cash

ACQUIRER: Edwards Lifesciences Corp.

LISTING: NYSE: EW

**CEO:** Michael A. **PHONE:** 949-250-2500

Mussallem

One Edwards Way **FAX:** 949-250-2525

Irvine, California 92614

**WEB SITE:** www.edwards.com

EW develops, manufactures and markets products and services to treat late-stage cardiovascular disease. On a trailing 12-month basis, EW generates revenue of \$1.45 billion, EBITDA of \$341 million and net income of \$218 million.

PRICE PER UNIT: PRICE/REVENUE: PRICE/INCOME:

This acquisition expands the devices in the buyer's transcatheter valve replacement portfolio, which is a growth area for the company. In 2010, EW's THV segment grew by 87% to \$65.3 million.

TARGET: Emergent Group, Inc. ACQUIRER: Universal Hospital Services, Inc.

LISTING:

CEO:

LISTING: AMEX: LZR

**LOCATION:** Sun Valley, California

UNITS:

**REVENUE:** \$30,000,000

**NET INCOME:** \$8,000,000 (EBITDA)

Emergent Group provides surgical equipment to hospitals, surgical care centers and other health care providers. On a trailing 12-month basis, LZR generated revenue of \$30 million, EBITDA of \$8 million and net income of \$3.2 million.

**ANNOUNCEMENT DATE**: February 7, 2011

**PRICE**: \$70,000,000 (approximate)

**TERMS**: \$8.46 per share in cash.

Universal Hospital Services provides medical equipment management and services solutions to the U.S. health care industry.

PHONE:

FAX:

952-893-3200

952-893-0704

PRICE PER UNIT:

PRICE/REVENUE: 2.33
PRICE/INCOME: 8.75

Private

7700 France Avenue South

Edina, Minnesota 55435 **WEB SITE:** www.uhs.com

Gary Blackford

This bid offers LZR shareholders a 38% premium to the stock's prior-day price. The acquisition allows the buyer to expand its offerings into state-of-the-art surgical equipment and services for their hospital and surgery center customers. This agreement contains a 21-day go-shop provision. This deal closed on April 1, 2011.

TARGET: Epicentre Biotechnologies ACQUIRER: Illumina

LISTING: Private LISTING: NASDAQ: ILMN

LOCATION:Madison, WisconsinCEO:Jay FlatleyPHONE:858-202-4500UNITS:9885 Towne Centre DriveFAX:858-202-4766

REVENUE: San Diego, California 92121
NET INCOME: WEB SITE: www.illumina.com

Epicentre Biotechnologies is a provider of nucleic acid sample preparation reagents and specialty enzymes used in sequencing and microarray applications. Included in the assets is the Nextera technology for next-generation sequencing library preparation.

Illumina develops, manufactures and markets integrated systems for the analysis of genetic variation and biological function. On a trailing 12-month basis, the company generated revenue of \$822 million, EBITDA of \$225 million and net income of \$98 million.

**ANNOUNCEMENT DATE**: January 11, 2011

PRICE: \$105,000,000 PRICE PER UNIT: TERMS: \$70 million in cash; up to \$35 million in PRICE/REVENUE:

contingent consideration. PRICE/INCOME:

This acquisition gives ILMN a technology that should improve throughput, handle higher sample volumes and lower costs, making the company more competitive.

TARGET: Facet Solutions, Inc. ACQUIRER: Globus Medical, Inc.

LISTING: Private LISTING: Private

**LOCATION:** Hopkinton, Massachusetts

CEO: David Paul

PHONE: 610-930-1800

UNITS: 2560 General Armistead

FAX: 610-930-2042

Avenue

**REVENUE**: Audubon, Pennsylvania 19403

NET INCOME: WEB SITE: www.globusmedical.com

Facet Solutions develops total facet arthroplasty devices, which may be used in spinal fusion.

Globus Medical is a manufacturer of spinal implants.

**ANNOUNCEMENT DATE**: January 12, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the technology platforms that the buyer can utilize in designing and manufacturing spinal fusion systems. Facet brings with it certain assets of Archus Orthopaedics, including an intellectual property portfolio acquired in 2009 that is focused on posterior motion preservation technology.

TARGET: Femcare Holdings Limited ACQUIRER: Utah Medical Products, Inc.

LISTING: Private LISTING: NASDAQ: UTMD

 LOCATION:
 Southhampton, England
 CEO:
 Kevin L. Cornwell
 PHONE:
 801-566-1200

 UNITS:
 7043 South 300 West
 FAX:
 801-566-7305

**REVENUE:** \$16,000,000 Midvale, Utah 84047

NET INCOME: WEB SITE: www.utahmed.com

Femcare Holdings manufactures and distributes the Filshie Clip System, a female surgical contraception device used in tubal ligation. Eighty percent of Femcare's \$16 million in annual revenue comes from the Filshie Clip, which is sold in over 45 countries

Utah Medical Products produces and markets medical devices for the health care industry. On a trailing 12-month basis, it generated revenue of \$25 million and net income of \$6.0 million.

**ANNOUNCEMENT DATE**: March 18, 2011

PRICE: \$41,000,000 (approximate) PRICE PER UNIT:

**TERMS:** GBP 25 million. **PRICE/REVENUE:** 2.56

PRICE/INCOME:

This acquisition expands the buyer's women's health care franchise. The acquisition includes trading subsidiaries Femcare-Nikomed of England and Femcare Australia. This deal was financed with \$15.0 million in excess cash reserves and from proceeds from a loan from JPMorgan Chase.

TARGET: IntElect Medical ACQUIRER: Boston Scientific Corporation

LISTING: Private LISTING: NYSE: BSX

LOCATION: Boston, Massachusetts
UNITS:

CEO: J. Raymond Elliott
One Boston Scientific Place
FAX: 508-650-8923

REVENUE: Natick, Massachusetts 1760

NET INCOME: WEB SITE: www.bostonscientific.com

IntElect Medical is developing a system to enable clinicians to visualize stimulation fields in the brain and provide more precise targeting of therapy.

Boston Scientific Corp. develops, manufactures and markets interventional medical devices. On a trailing 12-month basis, BSX generated revenue of \$7.9 billion, EBITDA of \$1.9 billion and a net loss of \$2.4 billion.

**ANNOUNCEMENT DATE**: January 6, 2011

PRICE: \$78,000,000 (approximate) PRICE PER UNIT:
TERMS: Cash PRICE/REVENUE:
PRICE/INCOME:

Taking into account BSX's existing equity and debt positions, the effective purchase price was \$60.0 million, funded from cash on hand. This deal expands the company's portfolio of deep brain stimulation (DBS) products. It is thought that DBS therapy could help treat many diseases and conditions, such as Parkinson's.

TARGET: Interlace Medical ACQUIRER: Hologic, Inc.

LISTING: Private LISTING: NASDAQ: HOLX

LOCATION: Framingham, Massachusetts
UNITS:

CEO: Robert Cascella
PHONE: 781-999-7300
FAX: 617-890-8031

REVENUE: Bedford, Massachusetts 1730
NET INCOME: WEB SITE: www.hologic.com

Baird Venture Partners is selling Interlace Medical, a medical device company that has developed the MyoSure hysteroscopic tissue removal system for removing intrauterine fibroids and polyps. Hologic develops, manufactures and sells diagnostic and medical imaging systems, primarily serving the health care needs of women. On a 12-month trailing basis, HOLX generated revenue of \$1.7 billion, EBITDA of \$603 million and a net loss of \$63 million.

**ANNOUNCEMENT DATE**: January 7, 2011

PRICE: \$213,398,000 (approximate) PRICE PER UNIT:
TERMS: \$126.8 million in cash. \$86.6 million in two annual contingent payments.

PRICE/INCOME:

This acquisition continues the company's expansion into the women's health space. The contingent payments are to be payable in cash based upon a multiple of the incremental revenue growth over the prior year. Interlace previously received funding from the following investors: Spray Venture Partners, New Leaf Venture Partners, Baird Venture Partners, HLM Venture Partners, Hambrecht & Quist Capital Management LLC and Aperture Venture Partners.

TARGET: International surgical ACQUIRER: Medline Industries, Inc.

products unit

LISTING: NYSE: CFN LISTING: Private

LOCATION:San Diego, CaliforniaCEO:Andy MillsPHONE:800-MEDLINEUNITS:One Medline PlaceFAX:800-351-1512

**REVENUE**: \$440,000,000 Mundelein, Illinois 60060

NET INCOME: WEB SITE: www.medline.com

CareFusion is selling its international surgical products unit. Based in Rolle, Switzerland, it sells medical consumable products in Europe and the Asia-Pacific. The business generates annual revenue of \$440 million.

Medline is a manufacturer and distributor of medical and health care products to hospitals, long-term care facilities and other providers.

**ANNOUNCEMENT DATE**: February 3, 2011

PRICE: \$130,000,000 PRICE PER UNIT:

**TERMS:** Not disclosed **PRICE/REVENUE:** 0.29

PRICE/INCOME:

This divestment will allow the seller to concentrate on its core medical technology business. Under terms of the agreement, Medline will continue to distribute CareFusion products in certain markets.

TARGET: Jolife ACQUIRER: Medtronic, Inc.

LISTING: Private LISTING: NYSE: MDT

 LOCATION:
 Lund, Sweden
 CEO:
 William Hawkins
 PHONE:
 763-514-4000

 UNITS:
 710 Medtronic Parkway
 FAX:
 763-514-4879

REVENUE: Minneapolis, Minnesota 55432

NET INCOME: WEB SITE: www.medtronic.com

Jolife develops, manufactures and sells the LUCAS Chest Compression System, together with complementary technologies. LUCAS assists first responders, paramedics, nurses and physicians by delivering quality chest compressions consistently and without inter

Medtronic is a medical device company. On a trailing 12-month basis, MDT generated revenue of \$15.6 billion, EBITDA of \$5.6 billion and net income of \$3.3 billion.

**ANNOUNCEMENT DATE**: March 1, 2011

PRICE: \$53,000,000 (approximate) PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

The target is to become part of MDT's Physio-Control unit, based in Redmond, Washington. The two companies have worked together in a partnership since 2004. MDT plans to spin off Physio-Control as a separate company; this acquisition gives the unit more heft.

TARGET: Laprolan N.V. ACQUIRER: Rochester Medical Corporation

LISTING: Private LISTING: NASDAQ: ROCM

LOCATION: Beuningen, Netherlands CEO: Anthony J. Conway PHONE: 507-533-9600 UNITS: One Rochester Medical Drive FAX: 507-533-9725

REVENUE: \$10,500,000 Stewartville, Minnesota 55976
NET INCOME: WEB SITE: www.rocm.com

Fornix BV is selling its subsidiary Laprolan, a company that distributes wound care, ostomy care and urology products in the Dutch market. For 2010, it generated revenue of approximately \$10.5 million.

Rochester Medical develops, manufactures and markets various latex-free and PVC-free urinary continence and urine drainage care products. On a trailing 12-month basis, ROCM generated revenue of \$41 million and EBITDA of \$2.3 million.

**ANNOUNCEMENT DATE**: January 12, 2011

PRICE: \$13,730,000 (approximate) PRICE PER UNIT:

TERMS: Eur 10.35 million. PRICE/REVENUE: 1.31

PRICE/INCOME:

This acquisition aids the buyer's plan to expand in continental Europe. Laprolan has distributed ROCM's products for 16 years. This deal closed April 7, 2011.

TARGET: Microfluidics International

Corporation

LISTING: OTCBB: MFLU

**LOCATION:** Newton, Massachusetts

**UNITS:** 

**REVENUE:** \$17,200,000

**NET INCOME:** \$993,000 (EBITDA)

Microfluidics International designs and manufactures lab and commercial equipment used in producing micro and nano scale materials for pharmas and biotechs. On at trailing 12-month basis, it generated revenue of \$17.2 million, EBITDA of \$993,000.

ACQUIRER: IDEX Corporation

LISTING: NYSE: IEX

**CEO:** Lawrence D. **PHONE:** 847-498-7070

Kingsley

1925 West Field Court **FAX:** 847-498-3940

Lake Forest, Illinois 60045

**WEB SITE:** www.idexcorp.com

IDEX manufactures and sells pumps, flow meters, other fluidics systems and components, and engineered products. On a trailing 12-month basis, it generated revenue of \$1.45 billion, EBITDA of \$305 million and net income of \$147 million.

**ANNOUNCEMENT DATE**: January 11, 2011

**PRICE**: \$18,800,000 (approximate)

**TERMS:** \$1.35 in cash for each of Microfluidics'

14.43 million shares, for a total of \$14.1 million. Assumption of \$4.7 million in

debt.

PRICE PER UNIT:

PRICE/REVENUE: 1.09
PRICE/INCOME: 18.93

This bid offers MFLU shareholders a 69% premium to the stock's volume-weighted average share price for the prior 30 trading days. This acquisition adds enabling technology to one of the buyer's key platforms supporting pharmaceutical R&D. In addition, Global Strategic Partners (GSP), a subsidiary of Celgene, had agreed to sell to IEX, on the same conditions as the offer, the MFLU \$5 million debenture previously issued to GSP; these convertible shares represent about 28% of the outstanding shares of MFLU.

TARGET: Nerites Corporation ACQUIRER: Kensey Nash Corporation

LISTING: Private LISTING: NASDAQ: KNSY

LOCATION:Madison, WisconsinCEO:Joseph W. KaufmannPHONE:484-713-2100UNITS:735 Pennsylvania DriveFAX:484-713-2900

**REVENUE**: Exton, Pennsylvania 19341

NET INCOME: WEB SITE: www.kenseynash.com

Nerites Corp. is a developer of medical adhesives and anti-fouling coatings.

Kensey Nash develops and makes absorbable biomaterials-based products for cardiology, orthopedics, spine and wound care, among other markets. On a trailing 12-month basis, KNSY generated revenue of \$78 million, EBITDA of \$37 million and net income of \$18 million.

**ANNOUNCEMENT DATE**: January 31, 2011

PRICE: \$20,000,000 PRICE PER UNIT:
TERMS: Cash. Asset acquisition. PRICE/REVENUE:
PRICE/INCOME:

The acquisition of Nerites' technology platform of adhesive-based biomaterials will allow the company to further penetrate the regenerative medicine market of soft tissue surgical repair, orthopedics, sports medicine, spine and neurosurgery. Revenue from product sales is not expected for three to five years.

TARGET: O.R. Solutions, Inc. ACQUIRER: Ecolab, Inc.

LISTING: Private LISTING: NYSE: ECL

LOCATION: Chantilly, Virginia CEO: Douglas Baker PHONE: 651-293-2233 UNITS: 570 Wabasha Street N. FAX: 651-293-2092

REVENUE: \$55,000,000 St. Paul, Minnesota 55102

NET INCOME: WEB SITE: www.ecolab.com

O.R. Solutions develops and markets surgical fluid warming and cooling systems for use in acute care settings. The business generates about \$55.0 million

Ecolab develops and markets products and services for the hospitality, food service, health care and industrial markets. On a trailing 12-month basis, ECL generated revenue of \$6.1 billion,

in annual revenue, with 85% of sales coming from EBITDA of \$1.2 billion and net income of \$530 million. custom fit sterile drapes.

ANNOUNCEMENT DATE: March 4, 2011

PRICE: \$260,000,000 (approximate) PRICE PER UNIT:

TERMS: Not disclosed PRICE/REVENUE: 4.72

PRICE/INCOME:

This acquisition expands the buyer's presence in the U.S. health care industry, specifically in the acute care market. The deal was originally announced in November 2010, and closed on March 4, 2011.

TARGET: OP-1 product family ACQUIRER: Olympus Corporation

LISTING: NYSE: SYK LISTING: T: 7733

LOCATION: Kalamazoo, Michigan CEO: Tsuyoshi Kikukawa PHONE: 81-3-3340-2111 UNITS: 3-1 Nishi-Shinjuku, 2-chome FAX: 81-3-3340-2062

REVENUE: Tokyo, Japan 163-0914

NET INCOME: WEB SITE: www.olympus.co.jp/en

Stryker Corp is selling its OP-1 product family, which includes OP-1 implant, OP-1 putty, Opgenra and Soigraft, for use in orthopedic bone applications.

Olympus is involved in the imaging industry including medical endoscopes and digital cameras. For the year ended March 31, 2010, Olympus generated revenue of Yen 883.1 billion, operating income of Yen 60.1 billion and net income of Yen 47.8 billion.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: \$60,000,000 PRICE PER UNIT:
TERMS: All-share transaction. PRICE/REVENUE:
PRICE/INCOME:

This sale also includes SYK's manufacturing facility in Lebanon, New Hampshire. This deal expands the buyer's presence in the orthopedics space. This deal closed February 1, 2011.

TARGET: Patient Plus Limited ACQUIRER: Crawford Healthcare Holdings

LISTING: Private LISTING: Private

LOCATION: Knutford, Englans CEO: Richard Anderson PHONE: FAX:

UNITS:

REVENUE: \$4,880,000 Cheshire, England NET INCOME: WEB SITE:

Ark Therapeutics is selling Patient Plus Limited, a provider of wound care therapies. It generates annual income of about GBP 3 million.

Backed by private equity, Crawford Healthcare is growing, through acquisitions, to become a leading skin care company.

**ANNOUNCEMENT DATE**: February 8, 2011

PRICE: \$4,392,000 (approximate) PRICE PER UNIT:

**TERMS:** GBP 765,00 upfront; a further GBP **PRICE/REVENUE**: 0.90

1,935 million based on reaching certain PRICE/INCOME:

revenue and other milestones.

This acquisition expands the buyer's skin care franchise. The transaction was carried out by Crawford Woundcare, a unit of Crawford Healthcare.

TARGET: Phoenix Biotech Corp. ACQUIRER: Trinity Biotech plc

LISTING: Private LISTING: NASDAQ: TRIB

LOCATION: Toronto, Ontario CEO: Ronan O'Caoimh PHONE: 353-1276-9800 UNITS: IDA Business Park, Bray FAX: 353-1276-9888

**REVENUE:** \$1,250,000 Wicklow, Ireland

NET INCOME: WEB SITE: www.trinitybiotech.com

Phoenix Biotech manufactures and sells a syphilis total antibody test, which is the only FDA approved total antibody elisa test on the U.S. market.

Trinity Biotech develops, manufactures and markets rapid diagnostic test kits used for the clinical laboratory, point-of-care and self-testing segments of the diagnostic market. On a trailing 12-month basis, TRIB generated revenue of \$89.6 million and EBITDA of \$16.6 million.

**ANNOUNCEMENT DATE**: February 2, 2011

PRICE: \$2,500,000 PRICE PER UNIT:

TERMS: \$1.0 million paid upfront; \$1.5 million to be paid over the next 12 months.

PRICE/REVENUE: 2

PRICE/INCOME:

Phoenix's products are to be combined with TRIB's Trinity Capita syphilis range, giving the company a strong presence in the syphilis testing market. Prior to this deal, TRIB distributed Phoenix's products in the United States on a non-exclusive basis.

TARGET: PVT ACQUIRER: Roche Holding AG

LISTING: Private LISTING: VX: ROG

LOCATION: Waiblingen, Germany CEO: Severin Schwan PHONE: 41-61-688-1111 UNITS: Grenzacherstrasse 124 FAX: 41-61-691-9391

REVENUE: Basel, Switzerland CH-4070

NET INCOME: WEB SITE: www.roche.com

PVT is a clinical lab automation firm that operates in Germany as PVT Probenverteiltechnik GmbH and in the United States as PVT Labs Systems, LLC. It provides customized automation and workflow solutions for in vitro diagnostic testing in commercial and hospital markets.

Roche Holding AG is a global pharmaceutical company, with pharmaceuticals and diagnostic divisions. For 2010, Roche generated revenue of CHF 47.5 billion.

**ANNOUNCEMENT DATE**: March 15, 2011

PRICE: \$119,000,000 (approximate) PRICE PER UNIT:
TERMS: Eur 65 million in upfront payment; up to
Eur 20 million in performance-based PRICE/INCOME:

milestones.

This acquisition will strengthen the buyer's presence in the core laboratory field. The two have a history of partnering.

TARGET: Rights to skin products ACQUIRER: Mylan Laboratories, Inc.

LISTING: Private LISTING: NYSE: MYL

LOCATION:Enschede, NetherlandsCEO:Robert J. CouryPHONE:724-514-1800UNITS:1500 Corporate DriveFAX:724-514-1870REVENUE:Canonsburg, Pennsylvania 15317

REVENUE: Canonsburg, Pennsylvania 15317
NET INCOME: WEB SITE: www.mylan.com

Humeca is granting exclusive U.S. rights for the distribution of plastic surgery and burn treatment products. Humeca's MEEK mircografting system for skin transplantation offers an alternative to the more common mesh graft technique.

Mylan Laboratories develops, manufactures and markets generic and brand pharmaceutical products. On a 12-month trailing basis, MYL generated revenue of \$5.5 billion, EBITDA of \$1.3 billion and net income of \$224 million.

ANNOUNCEMENT DATE: March 25, 2011
PRICE: Not disclosed

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:

PRICE/INCOME:

This acquisition diversifies MYL's dermatology portfolio and supplements its advanced wound and burn care business.

TARGET: Rikco International, LLC/

Dr. Comfort

LISTING: Private

LOCATION: Mequon, Wisconsin

**UNITS:** 

**REVENUE:** \$71,800,000

**NET INCOME:** 

Rikco International, dba Dr. Comfort, develops, manufactures and markets therapeutic footwear and related medical and comfort products.

**ANNOUNCEMENT DATE:** March 15, 2011 PRICE: \$254,600,000

**TERMS:** Cash

(approximate)

PRICE PER UNIT: PRICE/REVENUE:

LISTING:

WEB SITE:

CEO:

ACQUIRER: DJO Global, Inc.

www.DJOglobal.com

A Blackstone portfolio company, DJO Global develops and

revenue of \$965.97 million and a net loss of \$52.2 million.

3.54

manufactures medical devices for musculo-skeletal health, vascular health and pain management. In 2010 the company generated

PHONE:

FAX:

760-727-1280

800-936-6569

Private

Les Cross

1430 Decision Street

Vista, California 92081

PRICE/INCOME:

This acquisition allows the buyer to tap into the rapidly growing diabetes care market in podiatry practices, orthotic and prosthetic centers, HME providers and independent pharmacies. The buyer entered into a financing commitment with Credit Suisse to provide up to \$260.0 million of senior unsecured financing for this deal.

TARGET: Robinson MedSurg, lLC ACQUIRER: Bacterin International Holdings, Inc.

LISTING: LISTING: Private AMEX: BONE

LOCATION: CEO: PHONE: Denver, Colorado Guy S. Cook 406-388-0480 **UNITS:** FAX: 600 Cruiser Lane 406-388-1354

**REVENUE:** Belgrade, Montana 59714 **NET INCOME: WEB SITE:** www.bacterin.com

Robinson MedSurg is a medical device distribution company focused on maxillofacial and craniofacial surgery devices.

Bacterin International researches, develops, manufactures and commercializes bioactive coatings for medical devices. On a trailing 12-month basis, it generated revenue of \$12.3 million and a net loss of \$14 million.

**ANNOUNCEMENT DATE:** March 18, 2011

PRICE: \$2,000,000 PRICE PER UNIT: TERMS: PRICE/REVENUE: \$1.0 million at closing; contingent payment of \$1.0 million in stock based PRICE/INCOME:

on achieving certain revenue goals over

the next two years.

This acquisition will allow the buyer to leverage its sales force, which will now have additional products to offer its clients.

TARGET: Star Infusion and

Compression Therapies

LISTING: Private

**LOCATION:** Grosse Ile, Michigan

UNITS:

REVENUE: NET INCOME:

Star Infusion and Compression Therapies, LLC is a provider of ambulatory pumps and related services to oncologists in Michigan and Ohio.

**ANNOUNCEMENT DATE**: March 10, 2011 PRICE: Not disclosed

TERMS: Cash

ACQUIRER: InfuSystem Holdings, Inc.

**LISTING:** AMEX: INFU

 CEO:
 Sean McDevitt
 PHONE:
 248-291-1210

 31700 Research Park Drive
 FAX:
 800-455-4338

Madison Heights, Michigan 48071 **WEB SITE:** www.infusystem.com

InfuSystem Holdings provides ambulatory infusion pump management services for oncologists. On a trailing 12-month basis, INFU generated revenue of \$47 million, EBITDA of \$7.6 million

and a net loss of \$1.9 million.

PRICE PER UNIT:

PRICE/REVENUE: PRICE/INCOME:

This acquisition expands the buyer's patient following and oncology practice base.

TARGET: Timm Medical

Technologies, Inc.

**LISTING**: Private

**LOCATION:** Eden Prairie, Minnesota **UNITS:** 

REVENUE:

NET INCOME:

Timm Medical develops and sells products and services for the diagnosis and treatment of urological disorders, primarily in the area of erectile

dysfunction.

ANNOUNCEMENT DATE: January 24, 2011

PRICE: Not disclosed

PRICE: TERMS: Not disclosed

ACQUIRER: Actient Pharmaceuticals, LLC

LISTING: Private

**CEO:** Ed Fiorentino **PHONE:** 847-607-8890 150 S. Saunders Rd., Suite 120 **FAX:** 847-607-9019

Lake Forest, Illinois 60045

**WEB SITE:** www.actientpharma.com

Backed by the private equity firm of GTCR, Actient Pharmaceuticals is a specialty pharma company.

PRICE PER UNIT:

PRICE/REVENUE: PRICE/INCOME:

This acquisition is consistent with Actient's focus on urology, giving it complementary treatments. The buyer can now offer customers pharmaceutical and medical device solutions to urological problems.

TARGET: TomoTherapy, Inc. ACQUIRER: Accuray, Inc.

LISTING: NASDAQ: TOMO LISTING: NASDAQ: ARAY

LOCATION: Madison, Wisconsin CEO: Euan S. Thomson PHONE: 408-716-4600 UNITS: 1310 Chesapeake Terrace FAX: 408-716-4601

REVENUE: \$195,000,000 Sunnyvale, California 94089

NET INCOME: WEB SITE: www.accuray.com

TomoTherapy develops, manufactures, markets and sells radiation therapy solutions for cancer treatment. On a trailing 12-month basis, it generated revenue of \$195 million, negative EBITDA of \$28 million and a net loss of \$30 million.

Accuray designs, develops and sells the CyberKnife system, an image-guided robotic radiosurgery system for treating solid tumors. On a trailing 12-month basis, ARAY generated revenue of \$206 million, EBITDA of \$14 million and net income of \$6.75 million.

**ANNOUNCEMENT DATE**: March 7, 2011

PRICE: \$277,000,000 (approximate) PRICE PER UNIT:

**TERMS:** Each share of TOMO to be exchanged **PRICE/REVENUE:** 1.42

for \$3.15 in cash and 0.1648 shares of **PRICE/INCOME**:

ARAY stock.

This combination creates a leading radiation oncology company with annual revenue of about \$400.0 million. The \$4.80 per share bid offers TOMO shareholders a 31% premium to the stock's prior-day price. UBS Investment Bank and BofA Merrill Lynch provided ARAY and TOMO, respectively, with financial advice on this deal.

TARGET: VasoNova ACQUIRER: Teleflex Incorporated

LISTING: Private LISTING: NYSE: TFX

LOCATION:Menlo Park, CaliforniaCEO:benson SmithPHONE:610-948-5100UNITS:155 South Limerick RoadFAX:610-948-5101

REVENUE: Limerick, Pennsylvania 19468

NET INCOME: WEB SITE: www.teleflex.com

VasoNova has developed a central venous catheter navigation technology that permits real-time accurate confirmation of placement of peripherally inserted central catheters and central venous catheters. Teleflex designs, manufactures and distributes engineered products for commercial, medical and aerospace industries. On a trailing 12-month basis, TFX generated revenue of \$1.9 billion, EBITDA of \$402 million and net income of \$152 million.

**ANNOUNCEMENT DATE**: January 10, 2011

PRICE: \$55,000,000 PRICE PER UNIT: TERMS: \$25 million in an upfront payment. PRICE/REVENUE:

Additional payments of between \$15 million and \$30 million, based on achieving certain regulatory and revenue

targets over the next three years.

This acquisition expands the buyer's access product offerings and adds real-time catheter tip positioning capability to it portfolio. Investors in VasoNova include CMEA Capital, California Technology Ventures LLC, Research Corporation Technologies, Arboretum Ventures, Aphelion Capital and Coronis Medical Ventures LLC. Gravitas

PRICE/INCOME:

Healthcare LLC acted as financial advisor for VasoNova.

TARGET: Zerusa, Ltd. ACQUIRER: Vascular Solutions, Inc.

LISTING: Private LISTING: NASDAQ: VASC

LOCATION: CEO: PHONE: Galway, Ireland **Howard Root** 763-656-4300 **UNITS:** 6464 Sycamore Court FAX: 763-656-4251

**REVENUE:** Minneapolis, Minnesota 55369 \$1,700,000 (2010)

**NET INCOME:** WEB SITE: www.vascularsolutions.com

Vascular Solutions develops solutions for interventional Zerusa is a medical device company that manufactures and distributes Guardian hemostatis valves. The valves are used in medical procedures to stop blood flow while catheters are inserted.

cardiologists and interventional radiologists. On a trailing 12-month basis, it generated revenue of \$76 million, EBITDA of \$10.6 million and net income of \$8 million.

**ANNOUNCEMENT DATE:** January 27, 2011

PRICE: \$4,300,000 PRICE PER UNIT:

TERMS: PRICE/REVENUE: \$3.9 million at closing; \$400,000 six 2.53

months after closing. PRICE/INCOME:

Prior to the deal, VASC sold the valves only in the United States under an exclusive relationship with Zerusa; now VASC will sell the values internationally through its existing global distribution network. The Guardian valve offers a competitive advantage; a special sealing system allows for the easy entry and removal of medical devices.

## **PHARMACEUTICALS**

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CITY	STATE	ACQUIRER Made AB	CITY	STATE	DATE	PRICE
Stockholm	Sweden	Meda AB	Solna	Sweden	2/21/11	\$280,900,000
Vewton	Massachusetts	Forest Laboratories, Inc.	New York	New York	2/22/11	\$1,200,000,000
Exter	New Hampshire	FCB I Holdings, inc.	Mahwah	New Jersey	1/4/11	\$76,600,000
-enexa	Kansas	Ligand Pharmaceuticals, Inc.	La Jolla	California	1/26/11	\$35,500,000
ndianapolis	Indiana	Boehringer Ingelheim GmbH	Ingelheim	Germany	1/11/11	\$650,000,000
Ingelheim	Germany	Eli Lilly and Co.	Indianapolis	Indiana	1/11/11	\$1,235,800,000
ern ern	Pennsylvania	Cephalon, Inc.	Frazer	Pennsylvania	3/21/11	\$525,000,000
Brentford	England	Valeant Pharmaceuticals International	Mississauga	Ontario	2/3/11	\$300,000,000
runswick	New Jersey	Water Street Capital Partners	Chicago		1/5/11	
ego	California	Septodont	Saint-Maur-des-Fosses		3/18/11	
Minneapolis	Minnesota	The Perrigo Company	Allegan	Michigan	1/20/11	\$540,000,000
ton	New Jersey	Gruenenthal GmbH	Aachen		3/22/11	
Princeton	New Jersey	Gruenenthal GmbH	Aachen		2/9/11	\$1,600,000
	Switzerland	Valeant Pharmaceuticals International	Mississauga		2/1/11	\$520,714,000
Berkeley	California	Daiichi Sankyo Co.	Tokyo		2/28/11	\$935,000,000
Galashiels	Scotland	Kyowa Hakko Kirin Co. Ltd.	Tokyo	Japan	2/21/11	\$474,600,000
Cambridge	Massachusetts	Astellas Pharma, Inc.	Tokyo	-	2/17/11	\$1,480,000,000
Farrytown	New York	Salix Pharmaceuticals, Inc.	Morrisville		2/7/11	\$350,000,000
Aiddlesex	England	AltheRx, Inc.	Chadds Ford	ш	3/25/11	
Vew Brunswick	New Jersey	llex Consumer Products Group, Inc.	Baltimore	Maryland	1/10/11	
Brentford	England	Meda AB	Solna	Sweden	1/4/11	\$27,560,000

TARGET: Antula Healthcare AB ACQUIRER: Meda AB

LISTING: LISTING: STO: MEDAA Private

LOCATION: PHONE: CEO: Stockholm, Sweden Anders Lonner 46 8 630 19 00 **UNITS:** FAX: Pipers Vag 2 A 46 8 6301950

**REVENUE:** Solna, Sweden SE-170 09 \$78,000,000 **NET INCOME:** WEB SITE: www.meda.se

Antula is a generic pharma company that Meda is a specialty pharma company that markets prescription and concentrates on OTC products. Its brands consist of OTC drugs and medical equipment in Nordic Europe. For 2009, SB12, Anti, Zyx, Becur, Ac3, Lactal Balans, Eeze, Meda generated revenue of SEK 13.2 billion and EBITDA of SEK Nalox and Inside. It generates sales of about SEK 4.4 billion. 500 million.

ANNOUNCEMENT DATE: February 21, 2011

PRICE PER UNIT: PRICE: \$280,900,000 (approximate) **TERMS:** SEK 1.8 billion on a debt-free basis. PRICE/REVENUE: 3.60

PRICE/INCOME:

This acquisition expands the buyer's OTC business. Together, Meda's and Antula's OTC products will make up about 20% of Meda's revenue.

TARGET: Clinical Data, Inc. ACQUIRER: Forest Laboratories, Inc.

LISTING: NASDAQ: CLDA LISTING: NYSE: FRX

LOCATION: CEO: **Howard Solomon** PHONE: Newton, Massachusetts 212-421-7850 UNITS: FAX: 909 Third Avenue 212-750-9152

Forest Laboratories develops, manufactures and sells drug products,

with a focus on those treating central nervous system disorders. On a trailing 12-month basis, FRX generated revenue of \$4.3 billion,

EBITDA of \$1.2 billion and net income of \$747 million.

**REVENUE:** \$17,100,000 New York, New York 10022

WEB SITE: www.frx.com **NET INCOME:** 

Clinical Data, a biotech, develops and commercializes therapeutic products. On a trailing 12-month basis, CLDA generated revenue of \$17.1 million.

**ANNOUNCEMENT DATE:** February 22, 2011 PRICE PER UNIT: PRICE: \$1,200,000,000 (approximate)

TERMS: \$30.00 in cash per share. Additional PRICE/REVENUE: 70.17

payments of \$6.00 per share on certain PRICE/INCOME:

commercial milestones.

This bid offers CLDA shareholders an 11.5% discount to the stock's prior-day price. This acquisition gives FRX Viibryd, a drug for treating major depressive disorders that was approved by the FDA in January 2011. Revenue from the new drug will replace revenue from FRX proprietary drugs Lexapro and Namenda, which are losing patent protection in 2012 and 2015, respectively. Viibryd is expected to have market exclusivity in the U.S. until 2020.

TARGET: CPEX Pharmaceuticals, ACQUIRER: FCB I Holdings, inc.

Inc.

LISTING: NASDAQ: CPEX LISTING: OTCBB: FTAR

**LOCATION:** Exter, New Hampshire **CEO:** John Coachman **PHONE:** 201-934-2000

UNITS: 933 Macarthur Boulevard FAX:

REVENUE: \$22,000,000 Mahwah, New Jersey 7430

NET INCOME: \$3,200,000 (EBITDA) WEB SITE: www.footstar.com

CPEX is involved with pharmaceutical products that use its validated drug delivery platform technology. On a trailing 12-month basis, it generated revenue of \$22 million, EBITDA of \$3.2 million and net income of \$2.0 million.

81% owned by Footstar, FCB I Holdings is a company newly formed to acquire CPEX. Footstar is, in effect, a corporate shell.

**ANNOUNCEMENT DATE**: January 4, 2011

PRICE: \$76,600,000 (approximate) PRICE PER UNIT:

TERMS: \$27.25 per share in cash. PRICE/REVENUE: 3.48
PRICE/INCOME: 23.93

This bid offers CPEX shareholders an 11% premium to the stock's prior-day price. This deal may allow CPEX to recapitalize. CPEX's drug delivery technology, CPE-215, enhances permeation and absorption of pharmaceutical molecules across biological membranes, such as the skin, nasal mucosa and eye. RBC Capital Markets provided CPEX with financial advice on this deal.

TARGET: CyDex Pharmaceuticals, ACQUIRER: Ligand Pharmaceuticals, Inc.

Inc.

LISTING: Private LISTING: NASDAO: LGND

LOCATION: Lenexa, Kansas CEO: John L. Higgins PHONE: 858-550-7500

**UNITS:** 11085 North Torrey Pines Rd. **FAX:** 858-550-1826 **REVENUE:** \$13,500,000 (2011) La Jolla. California 92037

**REVENUE**: \$13,500,000 (2011) La Jolla, California 92037 **WEB SITE**: www.ligand.com

CyDex Pharmaceuticals is a specialty pharma that has developed and licensed its Captisol technology.

Ligand discovers and develops drugs for critical unmet needs such as thrombocytopenia, hepatitis C, osteoporosis, inflammatory

as thrombocytopenia, hepatitis C, osteoporosis, inflammatory diseases and anemia. On a trailing 12-month basis, it generated revenue of \$34 million and a net loss of \$13 million.

revenue of \$34 minion and a net loss of \$15 minion.

**ANNOUNCEMENT DATE**: January 26, 2011

PRICE: \$35,500,000 (approximate) PRICE PER UNIT:

**TERMS:** \$31.2 million in cash upfront; \$4.3 **PRICE/REVENUE:** 2.62

million cash at one-year anniversary. PRICE/INCOME: Contingent payments also possible, related to certain transactions.

This deal enlarges LGND's portfolio of drugs and drug partners. CyDex generates its revenue from four marketed drugs, license and milestone payments. The upfront payment consists of \$11.2 million of internal cash and \$20 million borrowed on a term loan from Oxford Finance Corporation.

TARGET: Diabetes venture, Part I ACQUIRER: Boehringer Ingelheim GmbH

LISTING: NYSE: LLY LISTING: Private

LOCATION: Indianapolis, Indiana CEO: Andreas Barner PHONE: 49/6132/77 0 UNITS: Binger Str. 173 FAX: 49/6132/72 0

**REVENUE**: Ingelheim, Germany 55216

NET INCOME: WEB SITE: www.boehringer-ingelheim.com

Eli Lilly & Co. is entering into a diabetes-drug
partnership with Boehringer to jointly develop and
commercialize several diabetes drugs.

Boehrin
2008, it

Boehringer Ingelheim is a major pharmaceutical company. For 2008, it generated revenue of Eur 11.6 billion, EBIT of Eur 2.0

billion and income after tax of Eur 1.4 billion.

**ANNOUNCEMENT DATE**: January 11, 2011

PRICE: \$650,000,000 (approximate) PRICE PER UNIT:
TERMS: Up to \$650 million in regulatory milestone payments. PRICE/INCOME:

This deal is one of two related transactions between the two companies to develop diabetes drugs. The partnership will focus on developing and commercializing several diabetes drugs, including one from Boehringer that is under regulatory review and another in late-stage testing. This deal helps bring Boehringer's drug candidates to market more quickly and widely, and shares development costs with LLY.

TARGET: Diabetes venture, Part II ACQUIRER: Eli Lilly and Co.

LISTING: Private LISTING: NYSE: LLY

LOCATION:Ingelheim, GermanyCEO:John LechleiterPHONE:317-276-2000UNITS:Lilly Corporate CenterFAX:317-276-3492

REVENUE: Indianapolis, Indiana 46285
NET INCOME: WEB SITE: www.lilly.com

Boehringer-Ingelheim GmbH is entering into a diabetes-drug partnership to develop and commercialize several diabetes drug candidates.

Eli Lilly and Co. is engaged in the discovery, development, manufacture and sale of pharmaceutical products. On a trailing 12-month basis, LLY generated revenue of \$22.8 billion, EBITDA of \$7.9 billion and net income \$4.8 billion.

**ANNOUNCEMENT DATE**: January 11, 2011

PRICE: \$1,235,800,000 (approximate) PRICE PER UNIT:
TERMS: Eur 300 million in an upfront payment; up to Eur 625 million in regulatory PRICE/INCOME:

milestone payments.

This deal is one of two related transactions between the two companies to develop diabetes drugs. The partnership is to focus on developing and commercializing several diabetes drugs, including one from Boehringer that is under regulatory review and another in late-stage testing. This partnership gives LLY access to a portfolio of metabolic drugs whose revenues could offset the loss of revenue from several LLY drugs going off patent in the near term.

TARGET: Gemin X Pharmaceuticals ACQUIRER: Cephalon, Inc.

LISTING: LISTING: Private NASDAQ: CEPH

LOCATION: Malvern, Pennsylvania CEO: Kevin Buchi PHONE: 610-344-0200 UNITS: FAX: 610-738-6590 41 Moores Road

**REVENUE:** Frazer, Pennsylvania 19355 **NET INCOME:** WEB SITE: www.cephalon.com

Gemin X is involved in developing cancer treatments. Based in Pennsylvania, it has research operations in Montreal, Quebec.

Cephalon develops and markets products for treating sleep disorders, neurological and psychiatric disorders, cancer and pain. On a 12-month trailing basis, CEPH generated revenue of \$2.8 billion, EBITDA of \$1.1 billion and net income of \$426 million.

Valeant Pharmaceuticals is a pharma company involved in

million and net income of \$144 million.

dermatology, neurology and branded generics. On a trailing 12-

month basis, it generated revenue of \$912 million, EBITDA of \$407

**ANNOUNCEMENT DATE:** March 21, 2011

PRICE PER UNIT: PRICE: (approximate) \$525,000,000 TERMS: \$225 million in cash upfront; up to \$300 PRICE/REVENUE: million in regulatory and sales PRICE/INCOME:

milestones.

This acquisition broadens the buyer's oncology drug development pipeline. Gemin X's obatoclax is in a mid-stage trial for small-cell lung cancer.

**TARGET:** North American rights to ACQUIRER: Valeant Pharmaceuticals International

Zovirax

LISTING: NYSE: GSK LISTING: NYSE: VRX

LOCATION: CEO: PHONE: Brentford, England J. Michael Pearson 905-286-3100 **UNITS:** FAX: 7150 Mississauga Road 905-286-3150

**REVENUE:** Mississauga, Ontario L5N 8M5 **NET INCOME:** WEB SITE: www.valeant.com

GlaxoSmithKline is selling the U.S. and Canadian rights to all nonophthalmic topical formulations of Zovirax.

**ANNOUNCEMENT DATE:** 

February 3, 2011 PRICE: PRICE PER UNIT: \$300,000,000 TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This acquisition was carried out by VRX subsidiary, Biovail Laboratories International. It increases the profitability of the brand for Biovail, which had previously been the exclusive distributor in the United States, and expands its rights into Canada.

TARGET: OraPharma, Inc. ACQUIRER: Water Street Capital Partners

LISTING: NYSE: JNJ LISTING: Private

 LOCATION:
 New Brunswick, New Jersey
 CEO:
 Tim Dugan
 PHONE:
 312-506-2900

 UNITS:
 333 West Wacker Drive, 1620
 FAX:
 312-506-2901

REVENUE: Chicago, Illinois 60606

NET INCOME: WEB SITE: www.waterstreetcapital.com

Johnson and Johnson is selling its OraPharma dental health subsidiary. It develops and distributes pharmaceutical products that maintain and restore oral health. Its main product, Arestin, is an antibiotic used to treat periodontitis. Water Street Capital is a private equity firm focusing on the health

care industry.

**ANNOUNCEMENT DATE**: January 5, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

Water Street plans to build the OraPharma brand into a leading specialty pharma focused on dental and oral health care

TARGET: OraVerse ACQUIRER: Septodont

LISTING: Private LISTING: Private

**LOCATION:** San Diego, California **CEO:** Olivier Schiller **PHONE:** 3301 1 49 76 70 70

UNITS:58 rue du Pont de CreteilFAX:REVENUE:Saint-Maur-des-Fosses, France 94100NET INCOME:WEB SITE:www.septodontusa.com

Novalar Pharmaceuticals, Inc. is selling OraVerse, its first-in-class local anesthesia reversal agent. OraVerse is indicated for reversal of the soft-tissue anesthesia, i.e., anesthesia of the lip and tongue.

Septodont develops, manufactures and markets products for the dental market.

**ANNOUNCEMENT DATE**: March 18, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This deal is being carried out by Septodont's American branch. Under the terms of sale, Septodont is to assume full responsibility for OraVerse including sales, marketing and regulatory activities for the North American and unpartnered international markets.

TARGET: ACQUIRER: The Perrigo Company Paddock Laboratories, Inc.

LISTING: LISTING: Private NASDAQ: PRGO

LOCATION: Minneapolis, Minnesota CEO: Joseph Papa PHONE: 269-673-8451 269-673-7534

UNITS: FAX: 515 Eastern Ave. **REVENUE:** 

\$200,000,000 Allegan, Michigan 49010 **NET INCOME:** WEB SITE: www.perrigo.com

Paddock Laboratories manufactures and markets The Perrigo Company manufactures store brand OTC pharmaceutical products, as well as nutritional products. On a generic pharmaceutical products. It generates approximately \$200 million in annual sales from a trailing 12-month basis, PRGO generated revenue of \$2.4 billion, EBITDA of \$483 million and net income of \$247 million. portfolio of over 35 products.

**ANNOUNCEMENT DATE:** January 20, 2011

PRICE PER UNIT: PRICE: \$540,000,000

TERMS: PRICE/REVENUE: Cash 2.70

PRICE/INCOME:

This acquisition expands the buyer's generic drug portfolio, and adds incremental scale to its operations. This deal has a tax benefit of \$95 million, which lowers the effective purchase price to \$445 million and the price to revenue multiple to 2.2x. The deal is to be financed from \$80 million in cash on hand, \$310 million from an existing bank agreement and \$150 million from a new term loan. Morgan Stanley provided PRGO with financial advice on this deal while Jefferies & Co. and Green Holcomb & Fisher provided Paddock with similar advice.

TARGET: Pain patent portfolio ACQUIRER: Gruenenthal GmbH

LISTING: LISTING: Private Private

LOCATION: CEO: PHONE: Dr. Harald F. Stock 0241 369 1111 Princeton, New Jersey

drug discovery and research.

**UNITS:** Zieglerstrasse 6 FAX:

**REVENUE:** Aachen, Germany 52078

**NET INCOME:** WEB SITE: www.grunenthal.com

Nectid, Inc. is selling a patent portfolio and two key Gruenenthal GmbH is a specialty pharma that is engaged in pain

drug discovery platforms relating to the treatment of pain.

ANNOUNCEMENT DATE: March 22, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This acquisition is the buyer's second recent enlargement of its pain patent portfolio. In the past two years, it has compiled a portfolio of 110 NCEs for pain and depression. The company expects to file an IND for at least one drug candidate within the remainder of the year.

TARGET: ACQUIRER: Gruenenthal GmbH Patent portfolio

LISTING: LISTING: OTCBB: PRTT Private

LOCATION: Princeton, New Jersey CEO: Dr. Harald F. Stock PHONE: 0241 569 1111

UNITS: FAX: Zieglerstrasse 6

**REVENUE:** Aachen, Germany 52078

**NET INCOME:** WEB SITE: www.grunenthal.com

Protect Pharmaceutical Corporation is selling a portfolio of patents. The patents relate to opioid formulations and methods of treating acute and chronic pain.

Gruenenthal GmbH is a specialty pharma that is engaged in pain

Valeant Pharmaceuticals is a pharma company involved in dermatology, neurology and branded generics. On a trailing 12-

drug discovery and research.

**ANNOUNCEMENT DATE:** February 9, 2011

PRICE: PRICE PER UNIT: \$1,600,000 TERMS: \$1.45 million in cash at closing; PRICE/REVENUE: \$150,000 after transfer of all documents PRICE/INCOME:

relating to patents.

This sale allows the seller to concentrate on drug programs to treat diabetic neuropathic pain, fibromyalgia, postherapetic neuralgia and epilepsy.

TARGET: PharmaSwiss S.A. ACQUIRER: Valeant Pharmaceuticals International

LISTING: LISTING: NYSE: VRX Private

LOCATION: CEO: PHONE: J. Michael Pearson 905-286-3100 Zug, Switzerland FAX: **UNITS:** 

7150 Mississauga Road 905-286-3150 **REVENUE:** Mississauga, Ontario L5N 8M5 \$246,654,000

**NET INCOME:** WEB SITE: www.valeant.com

PharmaSwiss is a branded generics and OTC pharmaceutical company, with a product portfolio in seven therapeutic areas. For 2010, it generated

month basis, it generated revenue of \$908 million, EBITDA of \$373 revenue of Eur180 million. million and a net loss of \$104 million.

**ANNOUNCEMENT DATE:** February 1, 2011

PRICE: PRICE PER UNIT: \$520,714,000 (approximate)

TERMS: PRICE/REVENUE: Eur 350 million on closing; up to an 2.11

additional Eur 30 million on PRICE/INCOME: achievement of certain milestones.

This acquisition extends the buyer's presence in Eastern Europe; PharmaSwiss sells in Poland, Hungary, the Czech Republic and Serbia. Over time, VRX's business in central Europe will be combined under the PharmaSwiss corporate structure. The company's 2011 sales are expected to be Eur 200 million, which results in a price to revenue multiple of 1.87x. Selling stockholders include HBM BioVentures (Cyaman) Ltd. and Polish Enterprise Fund VI. This deal closed March 10, 2011.

ACQUIRER: Daiichi Sankyo Co. TARGET: Plexxikon, Inc.

LISTING: LISTING: Private T: 4568

LOCATION: Berkeley, California CEO: Joji Nakayama PHONE: 813-6225-1111

UNITS: 3-5-1 Nihonbashi-honco, chuo-FAX:

ku

**REVENUE:** Tokyo, Japan 103-8426

**NET INCOME:** WEB SITE: www.daiichisankyo.com

Plexxikon develops novel small molecule treatments for human disease, including CNS disorders, autoimmune and neuroinflammatory diseases and oncology.

Daiichi Sankyo Co. is currently Japan's second largest pharma company by sales. For the six months ended October 31, 2010, it generated revenue of Yen 499 billion, operating income of Yen 90 billion and net income of Yen 52 billion.

**ANNOUNCEMENT DATE:** February 28, 2011

PRICE: PRICE PER UNIT: \$935,000,000 (approximate) TERMS: \$805 million upfront; up to \$130 million PRICE/REVENUE: in launch milestones. PRICE/INCOME:

This acquisition bolsters the buyer's pipeline. Plexxikon's lead program is PLX4032, a candidate for the treatment of melanoma and some solid tumors that is being jointly developed by Plexxikon and Roche. This deal also gives Daiichi access to Plexxikon's platform technology for developing small molecule drugs.

TARGET: ProStrakan Group plc ACQUIRER: Kyowa Hakko Kirin Co. Ltd.

LISTING: LISTING: LSE: PSK T: 4151

CEO: LOCATION: Galashiels, Scotland Yuzuru Matsuda PHONE: 81-3-3282-0007 **UNITS:** 1-6-1 Ohtemachi, Chivoda-ku FAX: 81-3-3284-1968

**REVENUE:** \$162,890,000 Tokyo, Japan 100-8185

**NET INCOME:** \$ 17,600,000 **WEB SITE:** www.kyowa-kirin.co.jp (EBITDA)

ProStrakan is a specialty pharma engaged in developing and commercializing prescription medicines for the treatment of unmet therapeutic needs. In 2010, it generated revenue of GBP 100.2 million and EBITDA of GBP 10.8 million.

Kyowa Hakko Kirin is a leading biopharma in Japan. For the three months ended March 31, 2011, the company generated revenue of Yen 114.9 billion and net income of Yen 14.8 billion.

ANNOUNCEMENT DATE: February 21, 2011

PRICE: \$474,600,000 (approximate) PRICE PER UNIT:

TERMS: GBP 292 million GBP 1.20 per share in PRICE/REVENUE: 2.91

PRICE/INCOME: cash. 26.96

This acquisition, which offers PSK shareholders a 41% premium, gives the buyer an established European and U.S. sales platform. It also gives Kyowa access to a number of medicines that were recently approved. PSK had been considering alternatives ever since it rebuffed an approach from Norgine in late 2010. BofA Merrill Lynch is providing Kyowa with financial advice on this deal while J.P. Morgan Cazenove and Numis are advising PSK. The acquisition closed April 21, 2011.

TARGET: Rights to kidney cancer

drug candidate

LISTING: Private

LOCATION: Cambridge, Massachusetts

**UNITS:** 

**REVENUE:** 

**NET INCOME:** 

LISTING: T: 4503

CEO: Masafumi Nogimori

ACQUIRER: Astellas Pharma, Inc.

PHONE:

81-3-3244-3000

919-862-1000

919-862-1095

3-11, Nihonbashi-Honcho 2chome

FAX:

Tokyo, Japan 103-8411

WEB SITE: www.astellas.com

Aveo Pharmaceuticals is selling the rights to develop and commercialize tivoznib, an experimental treatment for kidney cancer. It is a VEGF receptor inhibitor that blocks the production of new blood vessels, preventing tumors from growing.

Astellas Pharma is Japan's second-largest drug manufacturer. For the 12 months ended March 31, 2009, Astellas generated revenue of \$9.9 billion and net income of \$1.7 billion.

**ANNOUNCEMENT DATE:** February 17, 2011

PRICE: \$1,480,000,000 (approximate) TERMS: Upfront fee of \$125 million. Up to \$575 million for regulatory milestones; up to

\$780 million for certain sales targets.

PRICE PER UNIT: PRICE/REVENUE:

PRICE/INCOME:

This agreement gives Astellas access to a kidney cancer drug which, potentially, could rival drugs manufactured by Pfizer (Sutent) and Bayer AG. The resources gained from this deal will also allow Ayeo to accelerate the development of its drug candidates for breast and colon cancer. Aveo originally bought the rights to develop tivozanib from Kyowa Hakko Kirin in 2006.

**TARGET:** Rights to Relistor ACQUIRER: Salix Pharmaceuticals, Inc.

LISTING: NASDAQ: PGNX LISTING: NASDAQ: SLXP

LOCATION: CEO: Tarrytown, New York Carolyn Logan PHONE:

**UNITS:** 1700 Perimeter Park Drive FAX: **REVENUE:** Morrisville, North Carolina 27560 **NET INCOME:** WEB SITE: www.salixpharm.com

Progenics Pharmaceuticals is granting the rights to Relistor, a shot for the treatment of constipation.

Salix is a specialty pharma firm focused on acquiring, developing and commercializing prescription drugs for treating gastrointestinal diseases. On a trailing 12-month basis, SLXP generated revenue of \$289 million and a net loss of \$59 million.

**ANNOUNCEMENT DATE:** February 7, 2011

PRICE: PRICE PER UNIT: \$350,000,000 (approximate) TERMS: PRICE/REVENUE: \$60 million upfront, \$90 million in milestone payments; up to \$200 million PRICE/INCOME: in sales-based milestones. Royalties.

This deal comes two months after partner Pfizer returned Relistor to PGNX; it gives PGNX a commercial partner to re-establish its Relistor business. This deal excludes Japan. In addition to the consideration above, PGNX will

receive 60% of all revenue received from all non-U.S. sublicensees.

TARGET: ACQUIRER: AltheRx, Inc. Solabegron

LISTING: NYSE; GSK LISTING: Private

LOCATION: PHONE: CEO: Middlesex, England Shawn O'Brien 610-246-9434 **UNITS:** FAX: 21 Carriage Path 610-458-8369

**REVENUE:** Chadds Ford, Pennsylvania 19317 **NET INCOME:** WEB SITE: www.altherx.com

GlaxoSmithKline is selling all assets related to Solabegron, a beta-3 adrenoceptor agonist that has demonstrated positive results in phase 2 trials for treating overactive bladder in women and irritable bowel syndrome.

AltheRx advances projects through clinical development.

ANNOUNCEMENT DATE: March 25, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This is the buyer's first product candidate. The company plans to advance the drug into phase 3 testing later in 2011. AltheRx's current Chief Scientific Officer used to be a senior vice president at GSK.

TARGET: St. Joseph's Aspirin ACQUIRER: Ilex Consumer Products Group, Inc.

LISTING: LISTING: NYSE: JNJ Private

LOCATION: CEO: PHONE: New Brunswick, New Jersey Robert Bailey 410-670-7525

UNITS: FAX: 323 West Camden Street **REVENUE:** 

Baltimore, Maryland 21201 **NET INCOME:** 

WEB SITE: www.ilexgroup.com

Johnson & Johnson is selling its St. Joseph's brand aspirin. The brand is 145 years old. It is one of the top three aspirins in the low-dose market.

Backed by private equity, Ilex Consumer Products Group owns brands in the health, beauty and TOC pharmaceutical sector.

**ANNOUNCEMENT DATE:** January 10, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

JPB Capital Partners II recently completed a significant equity investment in Ilex CGP that supported the acquisition of St. Joseph's Aspirin. Together with Ilex CGP's original sponsors, Ilex Capital Group, JPB will own a majority of the operating company. The brand is being sold by JNJ's McNeil Consumer Healthcare Division. The buyer plans to increase brand support for St. Joseph's and extend its lines.

TARGET: US OTC product portfolio, ACQUIRER: Meda AB

Part II

**ANNOUNCEMENT DATE:** 

LISTING: LISTING: STO: MEDAA NYSE: GSK

CEO: PHONE: LOCATION: Brentford, England Anders Lonner 46 8 630 19 00 UNITS: FAX: 46 8 6301950

Pipers Vag 2 A **REVENUE:** Solna, Sweden SE-170 09 \$12,250,000

**NET INCOME: WEB SITE:** www.meda.se

GlaxoSmithKline is selling a portfolio of two over-Meda is a specialty pharma company that markets prescription and the-counter (OTC) products sold in the United OTC drugs and medical equipment in Nordic Europe. For 2009, States. Annual sales are about SEK 80 million. Meda generated revenue of SEK 13.2 billion and EBITDA of SEK

4.4 billion.

January 4, 2011 PRICE: PRICE PER UNIT: \$27,560,000 (approximate)

TERMS: PRICE/REVENUE: SEK 180 million. 2.24

PRICE/INCOME:

This is the second acquisition by Meda in as many months of OTC products from GSK; in December 2010, it acquired a portfolio of three OTC products. These two acquisitions continue to develop Meda's presence in the United States generic drugs market.

## PHYSICIAN MEDICAL GROUPS

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TARGET	CITY	STATE	ACQUIRER	CITY	STATE	DATE	PRICE
Associated Cardiovascular Consultants	Cherry Hill	New Jersey	Lourdes Health System	Camden	New Jersey	1/19/11	
Cardiology Associates, PC	Washington	2	MedStar Health, Inc.	Columbia	Maryland	2/17/11	
Deerpath Physicians Group	Gurnee	Illinois	NorthShore University HealthSystem	Evanston	Illinois	2/14/11	
Hammond Clinic	Munster	Indiana	Franciscan Alliance, Inc.	Mishawaka	Indiana	2/10/11	
Heart Clinic	Scottsdale	Arizona	Cardiovascular Consultants, Ltd.	Phoenix	Arizona	2/1/11	
Hospitalist practice of Gil Menja, MD	Tampa	Florida	IPC-The Hospitalist Co.	North Hollywood	California	1/26/11	
Inland Hospitalist Medical Group, Inc.	Riverside	California	IPC-The Hospitalist Co.	North Hollywood	California	1/26/11	
Ladia & Ladia, M.D.s, P.A.	Okeechobe	Florida	Metropolitan Health Networks, Inc.	Boca Rton	Florida	1/6/11	
Lundholm Surgical Group	Rockford	Illinois	SwedishAmerican Health System	Rockford	Illinois	2/11/11	
Maine Ridge Medical Associates	Des Plaines	Illinois	NorthShore University HealthSystem	Evanston	Illinois	2/14/11	
Mid-Michigan Hospitalist Group, PC	Grand Blanc	Michigan	IPC-The Hospitalist Co.	North Hollywood	California	3/23/11	
North Pinellas Anesthesia Associates	Tampa	Florida	Emergency Medical Services Corp.	Greenwood Village	Colorado	1/11/11	\$13,800,000
Northwest Center for Reproductive Sciences	Kirkland	Washington	IntegraMed America, Inc.	Purchase	New York	1/18/11	\$2,400,000
Oregon Medical Group	Springfield	Oregon	Oregon Healthcare Resources, LLC	Eugene	Oregon	2/1/11	\$14,600,000
Southwest Heart	Tucson	Arizona	Carondelet Health Network	Tucson	Arizona	2/14/11	
Sutter Emergency Medical Associates	Sacramento	California	CEP America	Emeryville	California	3/22/11	
The PAPP Clinic	Newnan	Georgia	Piedmont Healthcare	Atlanta	Georgia	2/18/11	
Three radiology groups	North	Texas	Radiology Associates of North Texas, P.A.	Fort Worth	Texas	3/5/11	

TARGET: Associated Cardiovascular

**Consultants** 

LISTING:

Private LISTING: Nonprofit

PHONE: LOCATION: CEO: Cherry Hill, New Jersey Alexander J. Hatala 856-757-3812

**UNITS:** FAX: (physicians) 1600 Haddon Avenue 31 **REVENUE:** Camden, New Jersey 8103

**NET INCOME:** WEB SITE: www.lourdesnet.org

Associated Cardiovascular Consultants, PA is a physician medical group practice specializing in cardiology. The practice's 31 cardiologists provide services from seven locations in southern New Jersey. In 2008, the practice conducted 8,700 procedures.

A member of Catholic Health East, Lourdes Health System operates hospitals in Camden and Willingsboro.

ACQUIRER: Lourdes Health System

ANNOUNCEMENT DATE: January 19, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This acquisition helps create a local integrated delivery system in which cardiologists and the hospitals will jointly manage cardiac services.

TARGET: Cardiology Associates, PC ACQUIRER: MedStar Health, Inc.

LISTING: Private LISTING: Nonprofit

LOCATION: CEO: PHONE: Washington, DC Kenneth A. Samet 410-772-6505 (physicians) **UNITS:** 5565 Sterrett Place, 5th Floor FAX: 410-715-1930

**REVENUE:** Columbia, Maryland 21044

WEB SITE: www.medstarhealth.org **NET INCOME:** 

Cardiology Associates is a physician medical group practice specializing in cardiology. Its 27 physicians provide services from four locations in Maryland and one in Washington, DC.

hospital system with 2,480 beds covering the area from Baltimore to Washington, DC. It also has 22 outpatient sites. It generates annual operating revenue of \$3.1 billion.

MedStar Health, formerly Medlantic Helix Health, is an eight-

**ANNOUNCEMENT DATE:** February 17, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

This acquisition expands MedStar's provider network in Maryland and the District of Columbia.

TARGET: Deerpath Physicians Group ACQUIRER: NorthShore University HealthSystem

LISTING: Private LISTING: Nonprofit

**LOCATION:** Gurnee, Illinois **CEO:** Mark R. Neaman **PHONE:** 847-570-2000

UNITS: 5 (physicians) 1301 Central Street FAX:

**REVENUE:** Evanston, Illinois 60201

NET INCOME: WEB SITE: www.northshore.org

Deerpath Physicians Group is a physician medical group practice, concentrating on internal medicine.

NorthShore University HealthSystem is a four-campus hospital system in the Chicago market. The system generates annual revenue

The practice has five physicians. of over \$1.5 billion.

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This is one of two internal medicine practices the buyer announced acquiring at the same time. Both are suburban practices, and these deals extend the buyer's provider network.

TARGET: Hammond Clinic ACQUIRER: Franciscan Alliance, Inc.

LISTING: Private LISTING: Nonprofit

LOCATION: Munster, Indiana CEO: PHONE: 574-256-3935

UNITS: 60 (physicians) 1515 Dragoon Trail FAX:

REVENUE: Mishawaka, Indiana 46544

NET INCOME: WEB SITE: www.franciscanalliance.org

The Hammond Clinic is a physician group practice.
Its 60 physicians provide services from locations in serving a geographic area with a population of 3.7 million people.

**ANNOUNCEMENT DATE**: February 10, 2011

Munster and St. John.

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition adds to the buyer's physician network, which currently has 250 doctors employed at its four hospitals in Northwest Indiana.

TARGET: Heart Clinic ACQUIRER: Cardiovascular Consultants, Ltd.

LISTING: Private LISTING: Private

LOCATION:Scottsdale, ArizonaCEO:james ChisolmPHONE:602-867-8644UNITS:2(physicians)3805 E. Bell Road, Suite 3100FAX:602-787-2197

Phoenix, Arizona 85032

NET INCOME: WEB SITE: www.cvcheart.com

Heart Clinic is a physician medical group practice specializing in cardiology. The practice has two cardiologists.

**REVENUE:** 

Cardiovascular Consultants is a physician medical group whose 38 physicians and 15 mid-level practitioners provide services in 17 locations in and around Phoenix.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Merger PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's provider network in the Scottsdale market.

TARGET: Hospitalist practice of Gil ACQUIRER: IPC-The Hospitalist Co.

Menja, MD

LISTING: Private LISTING: NASDAQ: IPCM

LOCATION:Tampa, FloridaCEO:Adam SingerPHONE:888- 447-2362UNITS:4605 Lankershim BoulevardFAX:818-766-3999

REVENUE: North Hollywood, California 91602

NET INCOME: WEB SITE: www.hospitalist.com

Gil Menja, MD is a physician medical practice specializing in the provision of hospitalist services.

IPC provides management services to hospitalists. On a trailing 12-month basis, IPCM generated revenue of \$348 million, EBITDA of \$39 million and net income of \$23 million.

**ANNOUNCEMENT DATE**: January 26, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's network of hospitalist services providers in Florida.

TARGET: Inland Hospitalist Medical ACQUIRER: IPC-The Hospitalist Co.

Group, Inc.

LISTING: Private LISTING: NASDAQ: IPCM

LOCATION:Riverside, CaliforniaCEO:Adam SingerPHONE:888-447-2362UNITS:4605 Lankershim BoulevardFAX:818-766-3999

REVENUE: North Hollywood, California 91602

NET INCOME: WEB SITE: www.hospitalist.com

Inland Hospitalist Medical Group is a physician medical group specializing in the provision of hospitalist services. It generates an annualized volume of about 42,000 patient encounters.

IPC provides management services to hospitalists. On a trailing 12-month basis, IPCM generated revenue of \$348 million, EBITDA of \$39 million and net income of \$23 million.

ANNOUNCEMENT DATE: January 26, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition inaugurates the buyer's entry into the Southern California market; it will serve as a springboard for the company's expansion into the large metropolitan areas of this market.

TARGET: Ladia & Ladia, M.D.s, P.A. ACQUIRER: Metropolitan Health Networks, Inc.

LISTING: Private LISTING: AMEX: MDF

LOCATION:Okeechobe, FloridaCEO:Michael M. EarleyPHONE:561-805-8500UNITS:2(physician)777 Yamato RoadFAX:561-805-8501

REVENUE: Boca Rton. Florida 33431

NET INCOME: WEB SITE: www.metcare.com

Ladia & Ladia is a physician group practice Metropolitan Health Networks operates provider service networks specializing in internal medicine. Metropolitan Health Networks operates provider service networks that provide and arrange medical care to Medicare beneficiaries in

Florida. On a trailing 12-month basis, MDF generated revenue of \$363 million, EBITDA of \$32 million and net income of \$20

million.

**ANNOUNCEMENT DATE**: January 6, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Acquisition of assets, assumption of certain liabilities.

PRICE/INCOME:

The target practice includes 130 Humana Medicare Advantage plans and has been contracted with MDF's Metcare since 2007. This deal increases the buyer's network of primary care centers.

TARGET: Lundholm Surgical Group ACQUIRER: SwedishAmerican Health System

LISTING: LISTING: Nonprofit Nonprofit

LOCATION: Rockford, Illinois CEO: Bill Gorski PHONE: 815-968-4400

SwedishAmerican Health System operates 357-bed Swedish

UNITS: (physicians) 1401 East State Street FAX:

**REVENUE:** Rockford, Illinois 61104

WEB SITE: www.swedishamerican.org **NET INCOME:** 

Lundholm Surgical Group is a physician medical group practice specializing in orthopedics. The practice has six physicians.

American Hospital.

**ANNOUNCEMENT DATE:** February 11, 2011

PRICE: PRICE PER UNIT: Not disclosed **TERMS:** PRICE/REVENUE: Merger PRICE/INCOME:

The practice is to be known as SwedishAmerican Medical Group/Lundholm Orthopedics.

TARGET: Maine Ridge Medical ACQUIRER: NorthShore University HealthSystem

Associates

LISTING: LISTING: Private Nonprofit

LOCATION: CEO: PHONE: Des Plaines, Illinois Mark R. Neaman 847-570-2000

UNITS: FAX: 1301 Central Street (physicians)

**REVENUE:** Evanston, Illinois 60201

**NET INCOME:** WEB SITE: www.northshore.org

Maine Ridge Medical Associates is a physician NorthShore University HealthSystem is a four-campus hospital medical group practice, concentrating on internal system in the Chicago market. The system generates annual revenue medicine. The practice has five physicians. of over \$1.5 billion.

**ANNOUNCEMENT DATE:** February 14, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

This is one of two internal medicine practices the buyer announced acquiring at the same time. Both are suburban practices, and these deals extend the buyer's provider network.

TARGET: Mid-Michigan Hospitalist ACQUIRER: IPC-The Hospitalist Co.

Group, PC

LISTING: Private LISTING: NASDAQ: IPCM

LOCATION:Grand Blanc, MichiganCEO:Adam SingerPHONE:888- 447-2362UNITS:4605 Lankershim Blvd. SuiteFAX:818-766-3999

617

REVENUE: North Hollywood, California 91602

NET INCOME: WEB SITE: www.hospitalist.com

Mid-Michigan Hospitalist Group is a physician medical group specializing in the provision of hospitalist services. It generates an annualized volume of about 20,000 patient encounters.

IPC provides management services to hospitalists. On a trailing 12-month basis, IPCM generated revenue of \$363 million, EBITDA of \$42 million and net income of \$24 million.

ANNOUNCEMENT DATE: March 23, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's presence in the Michigan market; the practice is based in a suburb of Flint. IPCM already has post-care care practices in the market with which it can coordinate the hospitalist services of the target.

TARGET: North Pinellas Anesthesia ACQUIRER: Emergency Medical Services Corp.

Associates

LISTING: Private LISTING: NYSE: EMS

**LOCATION:** Tampa, Florida **CEO:** William A. Sanger **PHONE:** 303-495-1200

**UNITS:** 40 (clinicians) 6200 South Syracuse Way FAX: REVENUE: \$15,000,000 Greenwood Village, Colorado 80111

NET INCOME: WEB SITE: www.emsc.net

North Pinellas Anesthesia Associates and Northwood Anesthesia Associates provide anesthesia services in the Tampa market. They generate \$15.0 million in annual revenue. Emergency Medical Services provides outsourced emergency department staffing and ambulance services through its two divisions. On a trailing 12-month basis, EMS generated revenue of \$2.8 billion, EBITDA of \$303 million and net income of \$125

million.

**ANNOUNCEMENT DATE**: January 11, 2011

PRICE: \$13,800,000 (apportioned) PRICE PER UNIT: \$345,000 TERMS: Not disclosed PRICE/REVENUE: 0.92

PRICE/INCOME:

The acquired practices provide outsourced anesthesia services to two hospitals and seven outpatient surgery centers in the Tampa market. This is one of two businesses EMS acquierd for a combined price of \$30.2 million, which has been divided between the two in proportion to their individual revenue figures. This deal closed January 11, 2011.

TARGET: Northwest Center for

Reproductive Sciences

LISTING: Private

LOCATION: Kirkland, Washington **UNITS:** (physicians) 3

**REVENUE:** \$5,000,000

**NET INCOME:** 

Northwest Center for Reproductive Sciences is a physician medical group practice specializing in

reproductive medicine. The practice has three reproductive endocrinologists, and generated \$5

million in revenue in 2010.

ANNOUNCEMENT DATE: January 18, 2011

PRICE: \$2,400,000 (approximate)

**TERMS:** Not disclosed ACQUIRER: IntegraMed America, Inc.

LISTING: NASDAQ: INMD

CEO: Jay Higham PHONE: 914-253-8000 Two Manhattanville Road FAX: 914-253-8008

Purchase, New York 10577

WEB SITE: www.integramed.com

IntegraMed manages health care facilities in the fertility and vein care markets. On a trailing 12-month basis, INMD generated revenue of \$234 million, EBITDA of \$16 million and net income of

Oregon Healthcare Resources, LLC was formed to acquire Oregon

\$5 million.

PRICE PER UNIT: \$800,000 PRICE/REVENUE: 0.48

Private

PRICE/INCOME:

The target is to be merged with INMD's existing Seattle Reproductive Medicine practice, which has eight physicians providing services from three locations across Seattle. This acquisition and merger expands the buyer's facility and provider network in the Pacific Northwest.

TARGET: **Oregon Medical Group** ACQUIRER: Oregon Healthcare Resources, LLC

LISTING: NYSE: CYH

LOCATION: CEO: Springfield, Oregon Cris Noah

PHONE: 541-242-4000

LISTING:

Medical Group.

UNITS: FAX: 100 (physicians) 1580 Valley River Drive

**REVENUE:** Eugene, Oregon 97401

**NET INCOME:** WEB SITE: www.oregonmedicalgroup.com

Community Health Systems is selling Willamette Community Medical Group, a multi-specialty physician clinic that operates as Oregon Medical Group. It has approximately 100 physicians who

practice from 16 area clinics.

**ANNOUNCEMENT DATE:** February 1, 2011

PRICE: \$14,600,000 PRICE PER UNIT: \$146,000

TERMS: Cash PRICE/REVENUE: PRICE/INCOME:

The seller inherited this physician group when it acquired Triad Hospitals. The physicians likely decided they had the critical mass to direct their practice, and separated from CYH.

TARGET: Southwest Heart ACQUIRER: Carondelet Health Network

LISTING: Private LISTING: Nonprofit

LOCATION: Tucson, Arizona CEO: Ruth W. Brinkley PHONE: 520-872-3000

UNITS: 6 (physicians) 1601 West St. Mary's Road FAX:

**REVENUE**: Tucson, Arizona 85745

NET INCOME: WEB SITE: www.carondelet.org

Southwest Heart is a physician medical group practice specializing in cardiology. The practice includes six physicians and two nurse-practitioners.

Carondelet Health New Catholic integrated de with 733 beds.

Carondelet Health Network, a member of Ascension Health, is a Catholic integrated delivery system. It has three acute care hospitals

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This transaction is being carried out by subsidiary Carondelet Specialist Group. This addition raises to 15 the number of practitioners in Carondelet Specialist Group.

TARGET: Sutter Emergency Medical ACQUIRER: CEP America

Associates

**LISTING:** Private **LISTING:** Private

LOCATION: Sacramento, California CEO: Wesley A. Curry PHONE: 800-476-1504

UNITS: 75 (physicians) 2100 Powell Street, Suite 920 FAX:

**REVENUE**: Emeryville, California 94608

NET INCOME: WEB SITE: www.cepamerica.com

Sutter Emergency Medical Associates (SEMA) is an equity-based physician medical group practice specializing in emergency departments (EDs). It has 75 physicians, practicing at six emergency departments in Northern California.

CEP America is a provider of physician staffing, management and consulting services for over 70 emergency department and

ambulatory care practices in seven states.

**ANNOUNCEMENT DATE**: March 22, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Merger PRICE/REVENUE:
PRICE/INCOME:

This merger expands CEP's presence in the Northern California ED market, adding over 200,000 to its patient base. SEMA currently holds ED staffing contracts at Sutter Auburn Faith Hospital; Sutter David Hospital; Sutter Memorial Hospital, Sacramento; Sutter General Hospital, Sacramento; Memorial Medical Center, Modesto; and Memorial Hospital of Los Banos.

TARGET: The PAPP Clinic ACQUIRER: Piedmont Healthcare

LISTING: Private LISTING: Nonprofit

**LOCATION:** Newnan, Georgia **CEO:** R. Timothy Stack **PHONE:** 404-605-5000

UNITS: 38 (physicians) 1968 Peachtree Road, N.W. FAX:

REVENUE: Atlanta, Georgia 30309

NET INCOME: WEB SITE: www.piedmont.org

The PAPP Clinic is a multispecialty physician group practice with 38 physicians in 11 medical specialties at six locations throughout Coweta County.

Piedmont Healthcare is a four-hospital integrated delivery system

The merger of three groups, Radiology Associates of North Texas

with nearly 825 acute care beds.

**ANNOUNCEMENT DATE**: February 18, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: Formation of a joint operating company. PRICE/REVENUE: PRICE/INCOME:

Under terms of the agreement, The PAPP Clinic will pursue an affiliation with Piedmont Healthcare as part of Piedmont Physicians Group (PPG). This deal adds to PPG's 120 physicians practicing at 50 offices in the greater Atlanta market. The enhancement of its physician practice arm will allow Piedmont to build up an accountable Care Organization.

TARGET: Three radiology groups ACQUIRER: Radiology Associates of North Texas, P.A.

**LISTING:** Private **LISTING:** Private

 LOCATION:
 North, Texas
 CEO:
 John A. Queralt
 PHONE:
 817-321-0300

 UNITS:
 110
 (physicians)
 816 W. cannon
 FAX:
 817-321-0342

UNITS: 110 (physicians) 816 W. cannon FA
REVENUE: Fort Worth, Texas 76104
NET INCOME: WEB SITE: www.ratc.com

Radiology Associates of Tarrant County, Southwest Imaging and Interventional Specialists and Grapevine Radiology Associates are merging their respective practices.

employs 110 board-certified radiologists and 260 additional medical and administrative staff.

**ANNOUNCEMENT DATE**: March 5, 2011

PRICE: Merger PRICE PER UNIT:
TERMS: Merger PRICE/REVENUE:
PRICE/INCOME:

The merger of these three groups creates the largest radiology practice in the Lone Star State; it also stands among the larger radiology practices in the country. The new entity is to provide imaging services to 18 hospitals and 18 imaging centers.

## **REHABILITATION**

TARGET 14-clinic physical therapy group	ž	STATE Southeast	ACQUIRER U. S. Physical Therapy, Inc.	CITY Houston	STATE Texas	DATE 1/3/11	<b>PRICE</b> \$4,770,000
رد	St. Louis	Missouri	Hanger Orthopedic Group Kindred Healthcare Services, Inc.	Austin Louisville	Texas Kentucky	3/31/11 2/8/11	\$5,800,000

TARGET: 14-clinic physical therapy

group

\$9,000,000

LISTING:

**REVENUE:** 

Private LISTING: NASDAQ: USPH

LOCATION: PHONE: CEO: Southeast Christopher J. 713-297-7000

Reading

**UNITS:** FAX: 1300 W. Sam Houston Parkway 713-297-7090

Houston, Texas 77042

WEB SITE: www.usph.com **NET INCOME:** 

The target is a 14-clinic physical therapy group located in the Southeast region. It generates annual revenue of \$9.0 million.

U.S. Physical Therapy operates 264 outpatient physical and occupational therapy clinics in 35 states. On a trailing 12-month basis, USPH generated revenue of \$208 million, EBITDA of \$37 million and net income of \$14 million.

ACQUIRER: U. S. Physical Therapy, Inc.

**ANNOUNCEMENT DATE:** January 3, 2011

PRICE: \$4,770,000

**TERMS:** PRICE/REVENUE: For a 65% interest. 0.53

PRICE/INCOME:

PRICE PER UNIT:

This acquisition expands the buyer's network of outpatient clinics in the Southeast. The price paid implies a purchase price of \$7.34 million, and a price to revenue multiple of 0.8x, for a 100% interest in the target business.

TARGET: Orthotics and prosthetics ACQUIRER: Hanger Orthopedic Group

company

LISTING: Private

LOCATION: CEO: Thomas F. Kirk

PHONE: 512-777-3800

LISTING:

UNITS: FAX: 10910 Domain Drive, Suite 300

**REVENUE:** Austin, Texas 78758

**NET INCOME:** WEB SITE: www.hanger.com

The target is a privately held provider of orthotics

and prosthetics services.

PRICE:

Hanger Orthopedic Group specializes in practice management for orthotics and prosthetics. On a trailing 12-month basis, HGR generated revenue of \$836 million, EBITDA of \$128 million and

net income of \$24 million.

PRICE PER UNIT:

PRICE/REVENUE:

PRICE/INCOME:

**NYSE: HGR** 

**ANNOUNCEMENT DATE:** March 31, 2011

\$5,800,000 TERMS: Of the aggregate purchase price,

\$700,000 consisted of promissory notes, and \$600,000 is made up of contingent consideration payable in the next two

years.

This acquisition adds to the buyer's national network of providers of orthotics and prosthetics services.

TARGET: RehabCare Group, Inc. ACQUIRER: Kindred Healthcare Services, Inc.

LISTING: NYSE: RHB LISTING: NYSE: KND

 LOCATION:
 St. Louis, Missouri
 CEO:
 Paul Diaz
 PHONE:
 502-596-7300

 UNITS:
 680 S. Fourth Street
 FAX:
 502-596-7499

**REVENUE**: \$1,260,000,000 Louisville, Kentucky 40202

**NET INCOME:** \$141,000,000 (EBITDA) **WEB SITE:** www.kindredhealthcare.com

RehabCare provides rehabilitation program management services in hospitals, skilled nursing facilities and outpatient settings. On a trailing 12-month basis, RHB generated revenue of \$1.26 billion, EBITDA of \$141 million and net income of \$46 million.

KND provides health care services primarily for the elderly, operating long-term acute care hospitals and nursing homes, as well as providing ancillary services. On a trailing 12-month basis, KND generated revenue of \$4.3 billion, EBITDA of \$197 million and net income of \$52 million.

**ANNOUNCEMENT DATE**: February 8, 2011

PRICE: \$1,300,000,000 (approximate) PRICE PER UNIT:

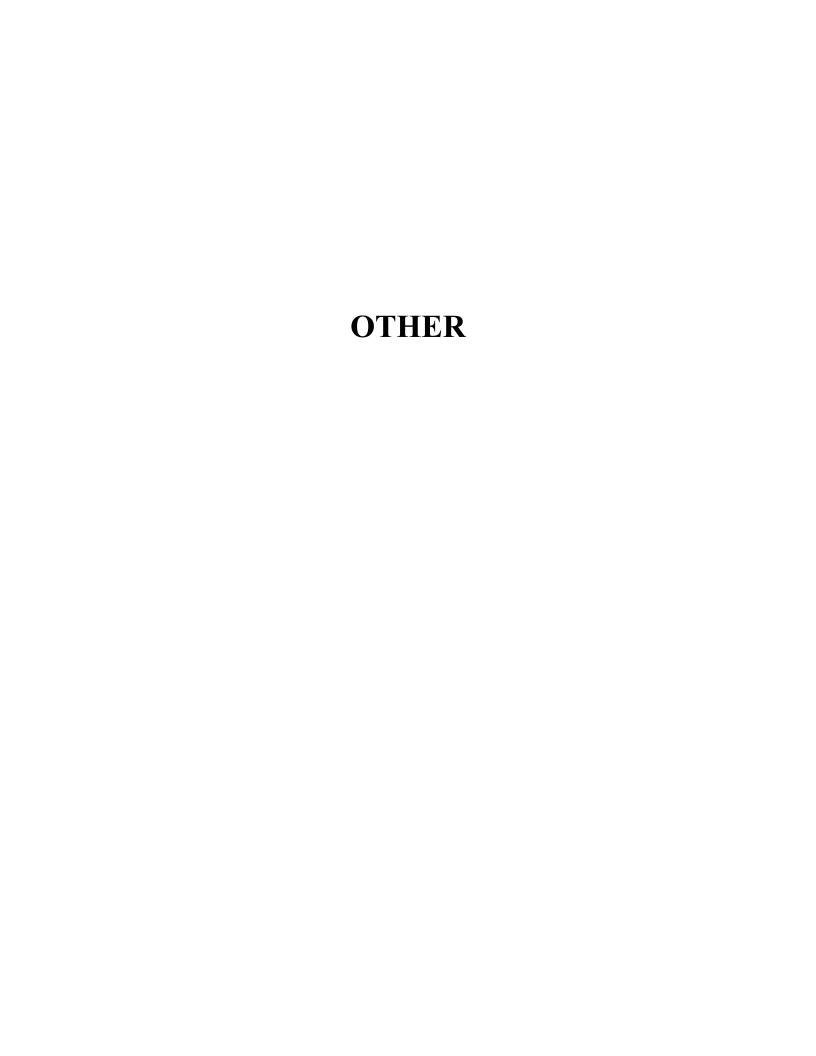
**TERMS:** \$26.00 in cash and 0.471 shares of KND stock for each share of RHB stock.

PRICE/REVENUE: 1.03

PRICE/INCOME: 9.21

Assumption of \$413 million in debt.

This bid offers RHB shareholders a 37% premium to the stock's prior-day price. The deal will expand KND's continuum of post-acute care services at its owned and managed centers. With operations in 46 states and annualized revenue of \$6 billion, the resulting company will be the largest post-acute care provider in the country. Morgan Stanley and Citigroup provided KND and RHB, respectively, with financial advice on this transaction.



TARGET	CITY	STATE	ACQUIRER	CITY	STATE	DATE	PRICE
America Service Group, Inc.	Brentwood	Tennessee	Valitas Health Services	St. Louis	Missouri	3/3/11	\$250,000,000
Blythe Ambulance Service	Blythe	California	Emergency Medical Services Corp.	Greenwood Village	Colorado	1/5/11	
Breast Surgical Services, Inc.	Woodlands	Texas	United Medical Systems, Inc.	Westborough	Massachusetts	1/10/11	
Cascade Occupational Medicine Physicians, Inc.	Portland	Oregon	Humana, Inc.	Louisville	Kentucky	3/22/11	
Clinical development outsourcing business	Eden Prairie	Minnesota	inVentiv Health, Inc.	Somerset	New Jersey	1/20/11	
Constitution Eye Surgery Center, LLC.	Newington	Connecticut	Hartford Hospital	Hartford	Connecticut	1/20/11	\$27,500,000
Emergency Medical Services Corp.	Greenwood Village	Colorado	Clayton, Dubilier & Rice, LLC	New York	New York	2/14/11	\$3,200,000,000
Fairbanks Urgent Care Center	Fairbanks	Alaska	U.S. HealthWorks	Valencia	California	1/3/11	
Ferrosan Consumer Healthcare	Copenhagen	Denmark	Pfizer, Inc.	New York	New York	2/7/11	
Focused Health Solutions	Deerfield	Illinois	HealthFitness	Minneapolis	Minnesota	2/28/11	
Fresno Surgical Hospital	Fresno	California	St. Agnes Medical Center	Fresno	California	1/13/11	
Lifetree Clinical Research, LC	Salt Lake City	Utah	CRI Worldwide, LLC	Mount Laurel	New Jersey	1/12/11	
MES Group, Inc.	The Woodlands	Texas	ExamWorks Group, Inc.	Atlanta	Georgia	1/11/11	\$210,000,000
NovaMed, Inc.	Chicago	Illinois	Surgery Center Holdings, inc.	Tampa	Florida	1/21/11	\$214,000,000
On.Site Advanced Medical Services	Grand Prairie	Alberta	Total Safety	Houston	Texas	3/29/11	
Outpatient surgery center			AmSurg Corporation	Nashville	Tennessee	2/1/11	\$3,800,000
Oxford Outcomes	Oxford	England	ICON plc	Dublin	Ireland	1/14/11	
Qualitix Clinical Research	Taipei	Taiwan	QPS, LLC	Taipei	Taiwan	3/8/11	
Regulus Pharmaceutical Consulting, Inc.	Boulder	Colorado	Clinipace Worldwide	Morrisville	North Carolina	3/1/11	
Rural/Metro Corporation	Scottsdale	Arizona	Warburg Pincus, LLC	New York	New York	3/28/11	\$438,000,000
Sleep Management Solutions, LLC	Suffield	Connecticut	CareCentrix, Inc.	East Hartford	Connecticut	1/11/11	
Specialty Therapeutic Care	Houston	Texas	Enhanced Equity Fund, LP	New York	New York	1/20/11	
Three Allcare locations	Cleveland	Ohio	Hudec Dental	Cleveland	Ohio	2/21/11	
Two medical centers	Ft. Lauderdale	Florida	U.S. HealthWorks	Valencia	California	2/1/11	
Valesta	Mechelen	Belgium	On Assignment, Inc.	Calabasas	California	2/28/11	\$24,888,000
Walgreen Health Initiatives			Catalyst Health Solutions, Inc.	Rockville	Maryland	3/9/11	\$525,000,000

FIRST QUARTER 2011 OTHER TRANSACTIONS

TARGET: America Service Group, Inc. ACQUIRER: Valitas Health Services

LISTING: NASDAQ: ASGR LISTING: Private

**LOCATION:** Brentwood, Tennessee **CEO:** Richard Miles **PHONE:** 314-919-8501 **UNITS:** 12647 Olive Boulevard **FAX:** 314-919-8801

**REVENUE**: \$630,000,000 St. Louis. Missouri 63141

NET INCOME: \$22,500,000 (EBITDA) WEB SITE:

America Service Group provides managed health care services to correctional facilities. On a trailing 12-month basis, it generated revenue of \$630 million, EBITDA of \$22.5 million and net income of \$9.7 million.

Valitas is the parent of Correction Medical Services. In 2009, it

generated revenue of \$790 million.

**ANNOUNCEMENT DATE**: March 3, 2011

PRICE: \$250,000,000 (approximate) PRICE PER UNIT:

TERMS: \$26.00 per share in cash. PRICE/REVENUE: 0.39
PRICE/INCOME: 11.11

The combination of these two companies creates an organization providing health care to inmates at 400 prisons; combined revenue for 2011 is expected to be \$1.4 billion. The deal offers ASGR shareholders a 48.7% premium to the stock's prior-day price; however, relatively low acquisition multiples have prompted a number of lawsuits. Barclays Capital and BofA Merrill Lynch have provided customary mezzanine financing commitment letters for the deal.

TARGET: Blythe Ambulance Service ACQUIRER: Emergency Medical Services Corp.

LISTING: Private LISTING: NYSE: EMS

**LOCATION:** Blythe, California **CEO:** William A. Sanger **PHONE:** 303-495-1200

UNITS: 6200 South Syracuse Way FAX: REVENUE: Greenwood Village, Colorado 80111
NET INCOME: WEB SITE: www.emsc.net

TET INCOME. WWW.cmsc.nc

Serving Riverside County, Blythe Ambulance Service is a provider of medical transport services. Emergency Medical Services provides outsourced emergency department staffing and ambulance services through its two divisions. On a trailing 12-month basis, EMS generated revenue of \$2.8 billion, EBITDA of \$303 million and net income of \$125

million.

**ANNOUNCEMENT DATE**: January 5, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition is being carried out by EMS subsidiary American Medical Response (AMR). AMR already holds the 9-1-1 contract with Riverside County so this transaction increases its capacity to fulfill that contract.

TARGET: Breast Surgical Services, ACQUIRER: United Medical Systems, Inc.

Inc.

LISTING: Private LISTING: Private

LOCATION:Woodlands, TexasCEO:Jorgen MadsenPHONE:508-870-6565UNITS:1500 West Park DriveFAX:508-870-0682

REVENUE: Westborough, Massachusetts 1581
NET INCOME: WEB SITE: www.ums-usa.com

Breast Surgical Services is a provider of stereotactic

breast surgical procedures.

United Medical Systems, a subsidiary of Germany's United Medical Systems International AG, has contracts with 625 medical centers internationally to provide lithotripsy and stereotactic breast biopsy services and procedures.

**ANNOUNCEMENT DATE**: January 10, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Cash PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's presence in the southern Texas market for breast surgical procedures, primarily breast biopsies.

TARGET: Cascade Occupational ACQUIRER: Humana, Inc.

Medicine Physicians, Inc.

**LISTING:** Private

**LOCATION:** Portland, Oregon **CEO:** Michael B. **PHONE:** 502-580-1000

LISTING:

McCallister

NYSE: HUM

**UNITS:** 500 West Main Street **FAX:** 502-580-3639

REVENUE: Louisville, Kentucky 40202

NET INCOME: WEB SITE: www.humana.com

Cascade Occupational Medicine Physicians operates two medical centers in Hillsboro and Portland, where they provide occupational health services and urgent care, as well as physical therapy, wellness and other services. Humana offers various health and supplemental benefit plans. On a trailing 12-month basis, it generated revenue of \$33.2 billion, EBITDA of \$2.3 billion and net income of \$1.2 billion.

**ANNOUNCEMENT DATE**: March 22, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition is being carried out by HUM subsidiary, Concentra, a division recently acquired. This deal enlarges Concentra's footprint in the greater Portland market. The target also provides services in Swan lake and Lake Oswego.

TARGET: Clinical development

outsourcing business

**LISTING:** Private

**LOCATION:** Eden Prairie, Minnesota

UNITS:

**REVENUE**: \$400,000,000

**NET INCOME:** 

Ingenix is selling its i3 clinical development outsourcing business. The assets generate gross annual revenue of \$400 million.

**ANNOUNCEMENT DATE**: January 20, 2011

PRICE:

TERMS: Not disclosed

ACQUIRER: in Ventiv Health, Inc.

**LISTING:** Private

**CEO**: Paul Meister **PHONE**: 800-416-0555

500 Atrium Drive **FAX**:

Somerset, New Jersey 8873

WEB SITE: www.inventivhealth.com

Backed by Thomas H. Lee Partners, in Ventiv Health provides services to the pharma, life sciences and health care industries through its four divisions. On a trailing 12-month basis, it generated revenue of \$1.08 billion, EBITDA of \$137 million and net income

of \$49 million.

PRICE PER UNIT:

PRICE/REVENUE: PRICE/INCOME:

This is the buyer's first major acquisition since being privatized in mid-2010. The acquired assets include i3 Research, i3 Statprobe and i3 Pharma Resourcing. Ingenix is realigning its remaining business under its newly launched Ingenix Life Sciences division.

**TARGET:** Constitution Eye Surgery

Center, LLC.

**LISTING:** Private

LOCATION: Newington, Connecticut
UNITS: 10,600 (annual procedures)

**REVENUE**: \$14,232,000 (2011) **NET INCOME**: \$5,322,000 (NOI)

Constitution Eye Surgery Center is an outpatient surgery center focused on ophthalmological procedures, 70% of which involve cataracts. Thirty physicians use its four operating rooms. In 2010, 10,600 procedures were performed.

**ANNOUNCEMENT DATE**: January 20, 2011

PRICE: \$27,500,000 TERMS: Not disclosed ACQUIRER: Hartford Hospital

**LISTING:** Nonprofit

**CEO:** Elliot Joseph **PHONE:** 860-545-5000 80 Seymour Street **FAX:** 860-545-5066

Hartford, Connecticut 6102
WEB SITE: www.harthosp.org

Hartford Hospital is a 799-bed acute care facility. For 2009, the hospital generated net patient revenue of \$707.2 million and

EBITDA of \$46.9 million.

PRICE PER UNIT: 2,594
PRICE/REVENUE: 1.93
PRICE/INCOME: 5.16

CESC is in need of maintenance and upgrades to the physical plant, which is 12 years old, and requires the implementation of electronic health records. Accordingly, it sought the resources of a larger provider. This acquisition extends the buyer's network of surgical facilities. Initial funding for this deal will come from the hospital's line of credit with Bank of America, and from restructuring the hospital's debt later in 2011. Census for the center is approximately 62% Medicare, 4% Medicaid and 33% commercial insurance.

TARGET: Emergency Medical ACQUIRER: Clayton, Dubilier & Rice, LLC

Services Corp.

LISTING: NYSE: EMS

LOCATION: Greenwood Village, Colorado CEO: Richard J. Schnall PHONE: 212-407-5200 UNITS: 375 Park Avenue, 18th Floor FAX: 212-407-5252

LISTING:

Private

**UNITS:** 375 Park Avenue, 18th Floor **REVENUE:** \$2,780,000,000 New York, New York 10152

NET INCOME: \$303,000,000 (EBITDA) WEB SITE: www.cdr-inc.com

EMS operates American Medical Response, a medical transport unit, and Emcare, an emergency room-focused PPM. On a trailing 12-month basis, it generates revenue of \$2.78 billion, EBITDA of \$303 million and net income of \$125 million.

Clayton, Dubilier & Rice is a private equity firm. Since inception, it has managed more than \$12 billion in 46 American and European businesses.

**ANNOUNCEMENT DATE**: February 14, 2011

PRICE: \$3,200,000,000 (approximate) PRICE PER UNIT:

**TERMS:** \$64.00 per share. Price includes assumption of about \$934 million in PRICE/INCOME: 10.56

indebtedness.

This bid offers EMS shareholders a 9% discount to the stock's prior-day price; however, it is 19% above the price the day before the company said it would seek strategic alternatives. The buyer may seek to unlock value by separating the medical transport and physician practice management parts of the business. Goldman Sachs and Bank of America advised EMS. Barclays Capital, Deutsche Bank Securities, BofA Merrill Lynch, affiliates of Morgan Stanley, RBC Capital Markets and UBS Investment Bank have committed financing to help the buyer close the deal.

TARGET: Fairbanks Urgent Care ACQUIRER: U.S. HealthWorks

Center

LISTING: Private LISTING: Private

LOCATION:Fairbanks, AlaskaCEO:Daniel D. CrowleyPHONE:661-678-2600UNITS:25124 Springfield CourtFAX:661-678-2700

REVENUE: Valencia, California 91355

NET INCOME: WEB SITE: www.ushealthworks.com

Fairbanks Urgent Care Center offers urgent care, occupational medicine and physical therapy services.

U.S. HealthWorks operates 161 outpatient occupational health and urgent care centers in 15 states. The centers provide injury care, early return-to-work programs, injury prevention and wellness programs.

**ANNOUNCEMENT DATE**: January 3, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition raises the buyer's number of centers in Alaska to five.

TARGET: Ferrosan Consumer ACQUIRER: Pfizer, Inc.

Healthcare

LISTING: LISTING: Private NYSE: PFE

LOCATION: Copenhagen, Denmark CEO: Ian C. Read PHONE: 212-573-2323 UNITS: 235 East 42nd Street FAX: 212-573-7851

**REVENUE:** New York, New York 10017 **NET INCOME: WEB SITE:** www.pfizer.com

Ferrosan Consumer Health sells science-based Pfizer is the world's largest manufacturer of pharmaceuticals. On a consumer health care products, primarily in the trailing 12-month basis, PFE generated revenue of \$67 billion, Nordic region and in emerging markets in central EBITDA of \$27 billion and net income of \$6 billion. and eastern Europe.

**ANNOUNCEMENT DATE:** February 7, 2011

PRICE: PRICE PER UNIT: (approximate) TERMS: Not disclosed PRICE/REVENUE: PRICE/INCOME:

This acquisition expands the buyer's presence in dietary supplements. The target will operate as part of Pfizer Consumer Healthcare. Barclays Capital and Guggenheim Securities provided PFE with financial advice on this deal.

TARGET: **Focused Health Solutions** ACQUIRER: HealthFitness

LISTING: LISTING: Private Private

LOCATION: CEO: PHONE: Deerfield, Illinois Paul Lotharius 800-639-7913

**UNITS:** FAX: 1650 West 82nd Street

**REVENUE:** Minneapolis, Minnesota 55431 WEB SITE: www.hfit.com **NET INCOME:** 

Focused Health Solutions, through its proprietary technology platform, offers its clients disease management programs. It has programs specializing in diabetes, hypertension, congestive heart failure, coronary artery disease and asthma.

A Trustmark portfolio company, HealthFitness provides integrated health promotion and fitness management solutions to large employers and others.

**ANNOUNCEMENT DATE:** February 28, 2011

PRICE: Not disclosed PRICE PER UNIT: TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

Acquiring and integrating the target's programs allows the buyer to offer its customers a greater range of disease and fitness management programs.

TARGET: Fresno Surgical Hospital ACQUIRER: St. Agnes Medical Center

LISTING: LISTING: Private Nonprofit

LOCATION: Fresno, California CEO: Nancy Hollingsworth PHONE: 559-450-3000

UNITS: 1303 E. Herndon Ave. FAX: 31 (suites)

**REVENUE:** Fresno, California 93720 **NET INCOME:** WEB SITE: www.samc.com

Texas-based Cirrus Health is selling its 51% interest in Fresno Surgical Hospital, an outpatient surgical facility that has 31 suites.

A member of Trinity Health, St. Agnes Medical Center is a 436-bed

acute care facility.

**ANNOUNCEMENT DATE:** January 13, 2011

PRICE: Not disclosed PRICE PER UNIT: **TERMS:** PRICE/REVENUE: For a 51% interest. PRICE/INCOME:

A group of physicians will retain the remaining 49% stake. This deal enlarges the surgical capacity of the buyer, and expands its local facility network.

TARGET: Lifetree Clinical Research, ACQUIRER: CRI Worldwide, LLC

LC

LISTING: LISTING: Private Private

LOCATION: PHONE: CEO: Salt Lake City, Utah Jeffrey Kinell 856-533-5020 UNITS: (beds) 16000 Horizon Way, Suite 100 FAX: 856-235-0048

**REVENUE:** Mount Laurel, New Jersey 8054 **NET INCOME:** WEB SITE: www.criww.com

Lifetree Clinical Research offers multi-therapeutic clinical trials management site expertise in phase 1-4 clinical trials at its 60-bed research facility.

CRI Worldwide is a clinical research organization with expertise in psychiatry, pediatrics, pain and neurology.

**ANNOUNCEMENT DATE:** January 12, 2011

PRICE: PRICE PER UNIT: Not disclosed TERMS: PRICE/REVENUE: Not disclosed PRICE/INCOME:

This acquisition of the target's 60 beds strengthens the buyer's clinical pharmacology network, doubling its capacity to 120 beds.

TARGET: MES Group, Inc. ACQUIRER: ExamWorks Group, Inc.

LISTING: Private LISTING: NYSE: EXAM

 LOCATION:
 The Woodlands, Texas
 CEO:
 James K. Price
 PHONE:
 404-952-2400

 UNITS:
 3280 Peachtree Road NE
 FAX:
 404-846-1554

**REVENUE**: \$129,000,000 (2010) Atlanta, Georgia 30305

NET INCOME: WEB SITE: www.examworks.com

MES Group is a provider of independent medical examinations, peer reviews and utilization reviews to various markets.

ExamWorks provides independent medical examinations, peer and bill reviews to a variety of industries. On a trailing 12-month basis, it generated revenue of \$125 million, EBITDA of \$19 million and a net loss of \$3 million.

**ANNOUNCEMENT DATE**: January 11, 2011

PRICE: \$210,000,000 (approximate) PRICE PER UNIT:

TERMS: \$175 million in cash, \$25 million in PRICE/REVENUE: 1.62

1,424,501 shares of stock; up to \$10 PRICE/INCOME:

million in assumed debt.

This acquisition expands the buyer's business footprint and revenue stream. It is EXAM's second acquisition since going public in October 2010. The deal is to be funded from cash on hand and the company's revolving credit facility. William Blair and Raymond James provided financial advice on this deal to EXAM and MES, respectively.

TARGET: NovaMed, Inc. ACQUIRER: Surgery Center Holdings, inc.

LISTING: NASDAQ: NOVA LISTING: Private

LOCATION:Chicago, IllinoisCEO:Michael DoylePHONE:813-569-6500UNITS:37 (surgery centers)5501 W Gray StreetFAX:813-569-6262

**REVENUE**: \$155,000,000 Tampa, Florida 33609

**NET INCOME:** \$42,000,000 (EBITDA) **WEB SITE:** www.surgery-partners.com

NovaMed owns and operates outpatient surgery centers. It operates 37 such centers in 19 states. On a trailing 12-month basis, it generated revenue of \$155 million, EBITDA of \$42 million and net income of \$6.4 million.

An H.I.G. Capital portfolio company, Surgery Center Holdings acquires, develops and manages outpatient surgery centers. It currently owns and operates 12 such centers.

**ANNOUNCEMENT DATE**: January 21, 2011

PRICE: \$214,000,000 (approximate) PRICE PER UNIT: \$5,783,784

TERMS: \$13.25 per share in cash; assumption of \$105 million in debt. PRICE/INCOME: 5,09

The deal enlarges and extends the buyer's network of outpatient surgery centers. This bid is being made by Surgery Center Holdings affiliate Surgery Partners. It offers NOVA shareholders a 54.6% premium to the stock's price before the buyer made its first bid on August 2, 2010. Jefferies Finance LLC and THL Credit have committed to provide debt financing for this deal. William Blair & Co. provided NOVA with financial advice on this deal. This deal closed on May 4, 2011.

TARGET: On.Site Advanced Medical ACQUIRER: Total Safety

Services

LISTING: Private LISTING: Private

LOCATION: Grand Prairie, Alberta CEO: David E. Fanta PHONE: 713-353-7100 UNITS: Table 11111 Wilcrest Green Drive FAX: 713-785-1475

**REVENUE:** Houston, Texas 77042

NET INCOME: WEB SITE: www.totalsafety.com

On.Site Advanced Medical Services is a provider of remote mobile medical services and occupational health care. The company offers medical technicians, mobile treatment centers, ambulances for industrial clients in Alberta and British Columbia.

A DJL Merchant Banking Partners portfolio company, Total Safety is a provider of integrated safety strategies for clients.

**ANNOUNCEMENT DATE**: March 29, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's ability to service clients in Alberta and British Columbia. Added services include medical transport. The target business was founded by paramedics, who are staying on after the deal closes.

TARGET: Outpatient surgery center ACQUIRER: AmSurg Corporation

LISTING: Private LISTING: NASDAQ: AMSG

LOCATION: CEO: Christopher A. PHONE: 615-665-1283

Holden

**UNITS:** 20 Burton Hills Boulevard **FAX:** 615-665-0755

REVENUE: Nashville, Tennessee 37215

NET INCOME: WEB SITE: www.amsurg.com

The target is an outpatient surgery center. AmSurg owns a majority interest in and operates 202 outpatient

surgery centers. On a trailing 12-month basis, the company generated revenue of \$710 million, EBITDA of \$254 million and

net income of \$52 million.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: \$3,800,000 (approximate) PRICE PER UNIT:
TERMS: For a majority interest. PRICE/REVENUE:
PRICE/INCOME:

This acquisition enlarges the buyer's national network of ambulatory surgery centers.

TARGET: Oxford Outcomes ACQUIRER: ICON plc

LISTING: Private LISTING: NASDAQ: ICLR

LOCATION: Oxford, England CEO: Peter Gray PHONE: 353-1-291-2000 UNITS: South County Business Park FAX: 353-1-291-2700

**REVENUE:** Dublin, Ireland 18

NET INCOME: WEB SITE: www.iconclinical.com

Oxford Outcomes provides specialist services in the areas of patient reported outcomes, health economics, epidemiology and translation to the CRO industry. It also has offices in the United States and Canada.

ICLR is a CRO providing clinical research and development services on a global basis to the pharmaceutical and biotechnology industries. On a trailing 12-month basis, ICON generated revenue of \$895 million, EBITDA of \$134 million and net income of \$96 million.

ANNOUNCEMENT DATE: January 14, 2011
PRICE: Not disclosed

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition strengthens ICLR's capabilities in providing clients with health outcomes services. Fairmont Partners provided Oxford Outcomes with financial advice on this deal.

TARGET: Qualitix Clinical Research ACQUIRER: QPS, LLC

**LISTING:** Private **LISTING:** Private

**LOCATION:** Taipei, Taiwan **CEO:** Ben Chien **PHONE:** 302-369-5111

UNITS: Building F, Nan Kang Biotech FAX:

Park

REVENUE: Taipei, Taiwan
NET INCOME: WEB SITE:

Qualitix is a full-service CRO with offices in Taiwan and China. Its areas of expertise include toxicology, DMPK, bioanalytical, translational medicine, early stage clinical and late-stage clinical research. QPS is a contract research organization with offices in Taiwan and the United States. It supports discovery, preclinical and clinical drug development.

**ANNOUNCEMENT DATE**: March 8, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: For a majority interest. PRICE/REVENUE:
PRICE/INCOME:

This acquisition vertically integrates Qualitix and QPS, offering clients a broader range of CRO services and enlarged capacity. Qualitix is a spin-off of the biotech company Genovate, Inc.

TARGET: Regulus Pharmaceutical

Consulting, Inc.

LISTING: Private

LISTING: Private

CEO: Boulder, Colorado

**UNITS:** 

LOCATION:

PHONE: Jeff Williams 919-224-8800 3800 Paramount Pkwy FAX: 919-321-2322

ACQUIRER: Clinipace Worldwide

**REVENUE:** Morrisville, North Carolina 27560 **NET INCOME:** WEB SITE: www.clinipace.com

Regulus Pharmaceutical Consulting is a regulatory affairs and quality assurance consultancy to the life Clinipace Worldwide is a global clinical research organization (CRO) specializing in fully-integrated research services for growth-

oriented and mid-tier biopharmaceutical and medical device firms.

sciences industry.

**ANNOUNCEMENT DATE:** March 1, 2011

PRICE: Not disclosed TERMS: Not disclosed

PRICE PER UNIT: PRICE/REVENUE: PRICE/INCOME:

This acquisition enlarges the buyer's overall CRO business by expanding its regulatory and strategic development expertise.

TARGET: ACQUIRER: Rural/Metro Corporation Warburg Pincus, LLC

LISTING: NASDAQ: RURL

LOCATION: CEO: PHONE: Scottsdale, Arizona Sean Carney 212-878-0600 UNITS: FAX: 450 Lexington Avenue 212-878-9351

LISTING:

Private

**REVENUE:** \$548,000,000 New York, New York 10017

**NET INCOME:** WEB SITE: \$71,000,000 (EBITDA) www.warburgpincus.com

Rural/Metro Corp. provides medical transport and ambulance response services. On a trailing 12month basis, RURL generated revenue of \$548 million, EBITDA of \$71 million and net income of \$7 million.

Warburg Pincus is a private equity firm. The organization has invested more than \$26 billion in over 570 companies in over 30 countries.

**ANNOUNCEMENT DATE:** March 28, 2011

PRICE: \$438,000,000 (approximate) PRICE PER UNIT:

PRICE/REVENUE: TERMS: \$17.25 per share in cash. 0.79 PRICE/INCOME: 6.17

This bid offers RURL shareholders a 37% premium to the stock's prior-day price; however, announcement of the deal spiked the share price, effectively eliminating the premium and initiating a number of shareholder lawsuits. The deal allows RURL to grow without the unwelcome scrutiny the company had been receiving. RBC Capital Markets and Moelis & Company are providing RURL with financial advice while Citigroup Global Markets, Inc., Credit Suisse and Jefferies & Company are providing Warburg Pincus with similar advice.

TARGET: Sleep Management

Solutions, LLC

LISTING: Private

LOCATION: Suffield, Connecticut

UNITS:

**REVENUE: NET INCOME:** 

Sleep Management Solutions (SMS) is a sleep benefits management company that works with payors to manage the costs associated with sleep services, particularly in the home setting.

diagnostic testing and medical equipment for patients with sleep disorders.

Not disclosed

**ANNOUNCEMENT DATE:** January 11, 2011

PRICE: Not disclosed

TERMS: Not disclosed ACQUIRER: CareCentrix, Inc.

LISTING: Private

CEO: Eric Reimer PHONE: 860-528-4038

323 Pitkin Street FAX:

East Hartford, Connecticut 6108 WEB SITE: www.carecentrix.com

A Water Street Healthcare Partners portfolio company, CareCentrix manages home nursing, infusion and medical equipment services. It

has contracted revenue of about \$600 million.

PRICE PER UNIT: PRICE/REVENUE:

PRICE/INCOME: This acquisition adds to the buyer's range of cost containment services. SMS's solutions help contain the cost of

TARGET: Specialty Therapeutic Care ACQUIRER: Enhanced Equity Fund, LP

Floor

LISTING: Private

LOCATION: Houston, Texas

**UNITS:** 

PRICE:

**REVENUE:** 

**NET INCOME:** 

Specialty Therapeutic Care is a specialty pharmacy and a leading distributor of blood products and

pharmaceuticals.

**ANNOUNCEMENT DATE:** January 20, 2011

TERMS: Not disclosed LISTING: Private

CEO: Christopher Garcia 601 Lexington Avenue, 55th

PHONE: FAX:

212-207-3386 212-207-9031

New York, New York 10022

WEB SITE: www.enhancedequity.com

Enhanced Equity Fund is a private equity fund. It is focused on providing capital to lower-middle market growth companies (generally with less than \$100 million in revenue). Most of its

portfolio companies are in the health care space.

PRICE PER UNIT:

PRICE/REVENUE:

PRICE/INCOME:

This investment provides STC with the resources to grow and take market share in the specialty pharmaceuticals industry. The Braff Group served as M&A advisor to STC in this deal.

TARGET: Three Allcare locations ACQUIRER: Hudec Dental

LISTING: Private LISTING: Private

**LOCATION:** Cleveland, Ohio **CEO:** John Hudec **PHONE:** 216-325-9777

UNITS: FAX:

REVENUE: Cleveland, Ohio

NET INCOME: WEB SITE: www.hudecdental.com

The target includes three locations in the Cleveland market that formerly provided dental care under the Allcare name. They are located in Mentor, Middleburg Heights and Canton.

Hudec Dental provides dental services to 78,000 patients through 11

locations in Northeast Ohio.

**ANNOUNCEMENT DATE**: February 21, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

Allcare abruptly closed at the end of 2010. In addition to acquiring these three locations, which allows Hudec to expand it dental office network, the company has also become custodian of patient dental and lab records for seven closed Allcare locations.

TARGET: Two medical centers ACQUIRER: U.S. HealthWorks

**LISTING:** Private **LISTING:** Private

LOCATION:Ft. Lauderdale, FloridaCEO:Daniel D. CrowleyPHONE:661-678-2600UNITS:25124 Springfield CourtFAX:661-678-2700

**REVENUE**: Valencia, California 91355

NET INCOME: WEB SITE: www.ushealthworks.com

The targets include Medwork 84 in Ft. Lauderdale and Medstar in Pompano Beach. Both offer occupational medicine services, including diagnosis and treatment for injury and illness, among other services.

U.S. HealthWorks operates 161 outpatient occupational health and urgent care centers in 15 states. The centers provide injury care, early return-to-work programs, injury prevention and wellness programs.

**ANNOUNCEMENT DATE**: February 1, 2011

PRICE: Not disclosed PRICE PER UNIT:
TERMS: Not disclosed PRICE/REVENUE:
PRICE/INCOME:

This acquisition expands the buyer's clinic network in Florida.

TARGET: ACQUIRER: On Assignment, Inc. Valesta

LISTING: LISTING: Private NASDAQ: ASGN

CEO: PHONE: LOCATION: Mechelen, Belgium Peter Dameris 818-878-7900 UNITS: 26745 Malibu Hills Road FAX: 818-878-7930

**REVENUE:** Calabasas, California 91301

**NET INCOME:** WEB SITE: www.onassignment.com

Valesta is a provider of staffing services in the area of clinical research in Western Europe.

ASGN provides temporary professionals in certain industries: biotech, pharma, food and beverage, chemical, environmental and health care. On a trailing 12-month basis, ASGN generated revenue of \$438 million, EBITDA of \$27 million and a net loss of \$9.9 million.

Catalyst Health Solutions, through its subsidiaries, operates as a

pharmacy benefit management company. On a trailing 12-month

ANNOUNCEMENT DATE: February 28, 2011

PRICE: PRICE PER UNIT: \$24,888,000 (approximate) **TERMS:** Eur 12.8 million; earnout of up to Eur 5.2 PRICE/REVENUE: million based on financial performance PRICE/INCOME:

over the next three years.

This acquisition expands the buyer's footprint in Europe and adds to the company's service offerings within the life sciences industry.

TARGET: Walgreen Health Initiatives ACQUIRER: Catalyst Health Solutions, Inc.

LISTING: NYSE: WAG LISTING: NASDAQ: CHSI

LOCATION:

CEO: PHONE: David T. Blair 301-548-2900 **UNITS:** FAX: 11,000,000 800 King Farm Boulevard 301-548-2991 (PBM members)

**REVENUE:** Rockville, Maryland 20850 **NET INCOME: WEB SITE:** www.chsi.com

Walgreen Cos. is selling Walgreen Health Initiatives, its pharmacy benefit manager subsidiary. In 2010, it processed 88 million prescriptions and covered 11

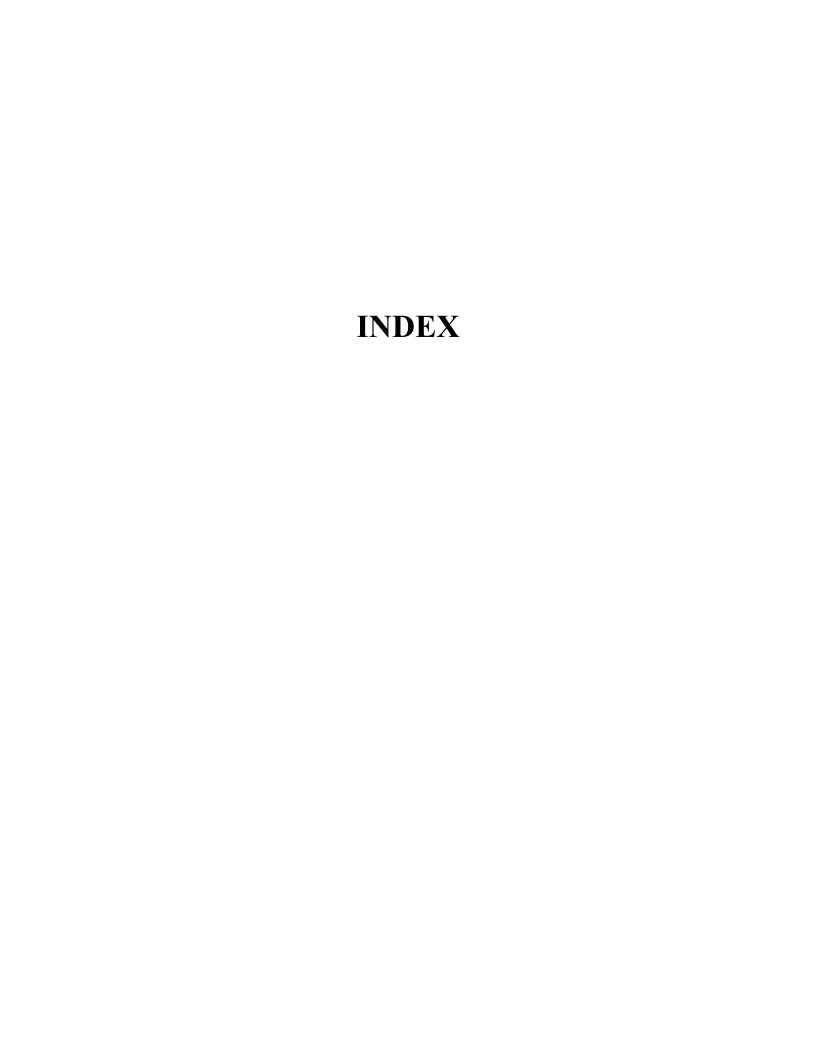
basis, CHSI generated revenue of \$3.76 billion, EBITDA of \$152 million and net income of \$81 million. million lives.

**ANNOUNCEMENT DATE:** March 9, 2011

PRICE: \$525,000,000 PRICE PER UNIT: \$48

TERMS: PRICE/REVENUE: Cash PRICE/INCOME:

This acquisition expands the buyer's core PBM business. CHSI will, in turn, provide PBM services for WAG. Once the deal closes, CHSI will serve 18 million lives and handle 165 million prescriptions annually. Citi, Goldman Sachs and Jefferies & Co. provided WAG with financial advice while BofA Merrill Lynch provided CHSI with similar advice.



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Carefx Corporation	e-Health	28
Caregivers Health Network, Inc.	Home Health Care	37
CaridianBCT	Medical Devices	104
Carle Foundation Hospital	Hospitals	47
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Celera Corporation	Laboratories, MRI and Dialysis	61
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Central Coast Clinical Laboratories	Laboratories, MRI and Dialysis	62
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Chameleon BioSurfaces assets	Medical Devices	105
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chemagen Biopolymer-Technologie AG	Medical Devices	105
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Christus St. Joseph Villa, Marian Center	Long-Term Care	73
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Clayton, Dubilier & Rice, LLC	Other	164
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Coast Plaza Hospital	Hospitals	45
Columbia Pacific Management	Long-Term Care	88
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Crawford Healthcare Holdings	Medical Devices	115
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Cypress Court	Long-Term Care	74
Daiichi Sankyo Co.	Pharmaceuticals	132
Dameca	Medical Devices	106
Danaher Corporation	Medical Devices	101
Danby House	Long-Term Care	74
DaVita, Inc.	Laboratories, MRI and Dialysis	62
Deaconess LTC portfolio	Long-Term Care	75
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DJO Global, Inc.	Medical Devices	117
DSI Renal, Inc.	Laboratories, MRI and Dialysis	62
DTS America, Inc.	e-Health	29
Ecolab, Inc.	Medical Devices	114
Edmond Specialty Hospital	Hospitals	45
Edwards Lifesciences Corp.	Medical Devices	108
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Eleme Medical	Medical Devices	107
Eli Lilly and Co.	Pharmaceuticals	127
Elk Run Assisted Living	Long-Term Care	75
Elkhart General Healthcare System	Hospitals	46
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Emergent Group, Inc.	Medical Devices	108
Emeritus Corporation	Long-Term Care	74, 88
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Epicentre Biotechnologies	Medical Devices	109
Eurofins Scientific	Laboratories, MRI and Dialysis	64
Evotec AG	Biotechnology	17
ExamWorks Group, Inc.	Other	167
Express Dental Care	Managed Care	93
Facet Solutions, Inc.	Medical Devices	109
Fairbanks Urgent Care Center	Other	164
Faith Home Health and Hospice	Home Health Care	37
FCB I Holdings, inc.	Pharmaceuticals	126
Femcare Holdings Limited	Medical Devices	110
Ferrosan Consumer Healthcare	Other	165
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Five multi-modality imaging centers	Laboratories, MRI and Dialysis	63
Five skilled nursing facilities	Long-Term Care	76
Focused Health Solutions	Other	165
Forest Laboratories, Inc.	Pharmaceuticals	125
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Globus Medical, Inc.	Medical Devices	109
Glycosan BioSystems, Inc.	Biotechnology	17
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Goldenrod Manor Care Center	Long-Term Care	78
Good Neighbor Care Center of Eugene	Long-Term Care	78 78
Great Lakes Intraoperative Neuromonitoring	Laboratories, MRI and Dialysis	64
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Hartford Hospital	Other	163
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Hudec Dental	Other	172
Human Genome Sciences, Inc.	Biotechnology	19
Humana, Inc.	Other	162
Iasis Healthcare, LLC	Hospitals	53
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IDEX Corporation	Medical Devices	113
Ilex Consumer Products Group, Inc.	Pharmaceuticals	134
Illumina	Medical Devices	109
Impulse Monitoring, Inc.	Laboratories, MRI and Dialysis	64
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Inland Hospitalist Medical Group, Inc.	Physician Medical Groups	144
IntegraMed America, Inc.	Physician Medical Groups	147
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IntElect Medical	Medical Devices	110
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IPC-The Hospitalist Co.	Physician Medical Groups	143, 144, 146
Irving Place Capital	Hospitals	51
Johnston Memorial Hospital	Hospitals	48
Jolife	Medical Devices	112
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Kinaxo Biotechnolgies GmbH	Biotechnology	17
Kindred Healthcare Services, Inc.	Rehabilitation	156
Kyowa Hakko Kirin Co. Ltd.	Pharmaceuticals	132
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Lafayette Surgical Specialty Hospital	Hospitals	48
Lancaster Laboratories	Laboratories, MRI and Dialysis	64
Landmark Medical Center	Hospitals	49
Laprolan N.V.	Medical Devices	112
Les Laboratoires Servier	Biotechnology	13
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Lifetree Clinical Research, LC	Other	166
Ligand Pharmaceuticals, Inc.	Pharmaceuticals	126
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Lourdes Health System	Physician Medical Groups	141
Loyola University Health System	Hospitals	49
Lundholm Surgical Group	Physician Medical Groups	145
Madison Center	Behavioral Health Care	5
Maine Ridge Medical Associates	Physician Medical Groups	145
McVey & Co. Investments, LLC	Hospitals	53
MeadowWood Behavioral Health	Behavioral Health Care	6
Meda AB	Pharmaceuticals	125, 135
Medical Developers, LLC	Laboratories, MRI and Dialysis	65
Medicis Pharmaceutical Corp.	Biotechnology	11
Mediware Information Systems, Inc.	e-Health	28
Medline Industries, Inc.	Medical Devices	111
Med-Metrix, LLC	e-Health	30
MedStar Health, Inc.	Physician Medical Groups	141
Medtronic, Inc.	Medical Devices	112
Memorial Health System	Behavioral Health Care, Hospitals	5, 46
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Merck BioManufacturing Network	Biotechnology	18
Merck KGaA	Medical Devices	102
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MES Group, Inc.	Other	167
Metropolitan Health Networks, Inc.	Physician Medical Groups	144
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Olympus Corporation	Medical Devices	114
On Assignment, Inc.	Other	173
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Outpatient Imaging Affiliates, LLC	Laboratories, MRI and Dialysis	65
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Patent portfolio	Pharmaceuticals	131
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Patient Plus Limited	Medical Devices	115
PerkinElmer, Inc.	Medical Devices	99, 103, 105
Pfizer, Inc.	Biotechnology, Other	11, 15, 20, 165
PharmaSwiss S.A.	Pharmaceuticals	131
Phoenix Biotech Corp.	Medical Devices	115
Physicians Hospital System	Hospitals	52
Piedmont Healthcare	Physician Medical Groups	149
Pioneer Behavioral Health	Behavioral Health Care	6
Platinum Health Care, LLC	Long-Term Care	75, 77
Plexxikon, Inc.	Pharmaceuticals	132
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ProStrakan Group plc	Pharmaceuticals	132
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Qualitix Clinical Research	Other	169
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Radiation Therapy Services Holding, Inc.	Laboratories, MRI and Dialysis	65
Radiology Associates of North Texas, P.A.	Physician Medical Groups	149
RadNet, Inc.	Laboratories, MRI and Dialysis	63, 66
Regional operator	Long-Term Care	72, 79
Regional Care Hospital Partners	Hospitals	49
Regulus Pharmaceutical Consulting, Inc.	Other	170
RehabCare Group, Inc.	Rehabilitation	156
Remedy Health Media	e-Health	30
Resurrection Health Care	Hospitals	52
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Saint Elizabeth Regional Medical Center	Hospitals	51
Salix Pharmaceuticals, Inc.	Pharmaceuticals	133
Sanctuary at St. Joseph's	Long-Term Care	81
Schizophrenia collaboration	Biotechnology	21
Senior Housing Properties Trust	Long-Term Care	71
Senior Star Living	Long-Term Care	82
Septodont	Pharmaceuticals	129
Sequel Youth and Family Services, LLC	Behavioral Health Care	5
Seven imaging centers	Laboratories, MRI and Dialysis	65
Silverado Senior Living	Long-Term Care	82
Sisters of Mercy Health System	Hospitals	48
Skilled nursing portfolio	Long-Term Care	83
Sleep Management Solutions, LLC	Other	171
Solabegron	Pharmaceuticals	134
Southwest Heart	Physician Medical Groups	148
Sparton Corporation	Medical Devices	102
Specialty Therapeutic Care	Other	171
Spring Branch Medical Center	Hospitals	53
Springfield Place/J.F. Hawkins Nursing Home	Long-Term Care	83
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St. Agnes Medical Center	Other	166
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Star Infusion and Compression Therapies	Medical Devices	118
Steward Health Care System	Hospitals	50
Surgery Center Holdings, inc.	Other	167
Sutter Emergency Medical Associates	Physician Medical Groups	148
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Takeda Pharmaceutical Co. Ltd.	Biotechnology	21
Taligen Therapeutics, Inc.	Biotechnology	22
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Three radiology groups	Physician Medical Groups	149
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Transcend Services, Inc.	e-Health	29
Trinity Biotech plc	Medical Devices	115
Trinity Health	Hospitals	49
Trinity Hospital Twin City	Hospitals	55
Twin City Hospital	Hospitals	55
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Two imaging centers	Laboratories, MRI and Dialysis	66
Two medical centers	Other	172
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